| May 15, 2000 Monday | |
|--------------------------------|---|
| 8:30 AM - 9:30 AM | International meeting - McDonald, Haug, Kean, Sutton; Bannantine and Bhatnagar by phone - 853-3233 - 4580 |
| 2:00 PM - 2:30 PM | Dave Delainey per your request |
| 2:30 PM - 3:00 PM | Kevin Hannon re: general update |
| 3:15 PM - 3:45 PM | Ken Lay per your request |
| 4:00 PM - 5:00 PM | Resco discussion w/Gene Lockhart (by phone), Lou Pai, Koenig, Kean & Sutton |
| May 16, 2000 Tuesday | |
| 7:30 AM - 8:30 AM | 1:1 - Van Kampen @ 2800 Post Oak Boulevard (Transco Tower) - go to 51st floor, ask for David McLaughlin; you'll then be directed to 45th floor. Paula Rieker w/meet you there |
| 9:00 AM - 10:00 AM | 1:1 - AIM Management Group $@$ 11 Greenway Plaza, 19th Floor, check in on street level and go to 19th Floor |
| 10:45 AM - 12:00 PM | E-speak (starts at 11:00 - they need you at 10:45) @ EB4799 |
| 12:00 PM - 1:30 PM | Lunch w/Joe Sutton |
| 1:30 PM - 2:00 PM | Frank Bay, etal re: Sony update (10 minutes) |
| 3:00 PM - 4:00 PM | Corporate image video shoot - 50M04 (see attached for instructions) |
| May 17, 2000 Wednesday | |
| 8:15 AM - 9:00 AM | 8:30a - Call from John Miller (college buddy) 8:45a - Kevin Boyle (ex-McKinsey meeting w/Andy - Andy will leave voicemail w/details) |
| 10:00 AM - 10:30 AM | 10:15a - Exec. Committee of Board call - EB5001 |
| 2:00 PM - 2:30 PM | Videotaping for MS150 (Deb Gebhardt) - EB5001 |
| 2:30 PM - 3:00 PM | 2:45p - Leave to pick up Jeffrey |
| 4:00 PM - 5:00 PM | Jeffrey's appointment at IMC - Memorial City Medical Center, Medical Center Tower - 920 Frostwood, Suite 670, 713.973.1453 |
| May 18, 2000 Thursday | |
| 8:30 AM - 9:00 AM | Charlene Jackson |

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| May 18, 2000 Co Thursday | ontinued |
|--------------------------------|---|
| 9:00 AM - 9:30 AM | Mary Joyce - tentative |
| 12:00 PM - 6:00 PM | Forum Retreat |
| May 19, 2000 Friday | |
| 10:00 AM - 1:00 PM | Dr. Amin - 50M03 |
| 1:00 PM - 2:00 PM | Hold open |
| 3:00 PM - 4:00 PM | TENTATIVE: Joe Sutton, David Haug, Rick Bergsieker - Exmar discussion (Sutton will visit with Skilling re: need for this meeting) |
| May 22, 2000 Monday | |
| 1:30 PM - 2:30 PM | Ron Hulme - update |
| 2:30 PM - 3:30 PM | James Moore (Am. National Power) and Mark Frevert |
| 3:30 PM - 4:00 PM | David Haug (15 minutes, review LNG outline) |
| 4:30 PM - 5:00 PM | To ENE hangar |
| May 23, 2000 Tuesday | |
| 1:30 PM - 3:30 PM | David Haug, etal - LNG EB5029 (by Joe's office) |
| 3:30 PM - 4:00 PM | Dan McCarty |
| 4:00 PM - 4:30 PM | 4:10p SAP timekeepers kick-off (10 minutes) Doubletree - LaSalle B Room |
| 4:30 PM - 5:30 PM | Cliff Baxter - one of the projects |
| 5:30 PM - 6:00 PM | 5:45p - Haircut @ Urban Retreat. Ask for Janice |
| May 24, 2000 Wednesday | |
| 7:15 AM - 8:35 AM | Bob Jeffe re: strategic overview at Four Seasons - DeVille Room |
| 9:45 AM - 10:15 AM | Jim Crowder re: IBM debrief |
| 11:00 AM - 12:00 PM | Wheels up to Washington, D.C. |

| May 24, 2000 Co Wednesday | ontinued |
|---------------------------------|---|
| 4:00 PM - 5:00 PM | Memorial Service |
| 8:30 PM - 9:30 PM | Arrive ENE Hangar |
| May 25, 2000 Thursday | |
| 8:30 AM - 9:30 AM | Tom Wilson, Bob Montgomery, McDugald-Steele at construction site |
| 10:00 AM - 10:30 AM | Bannantine (by phone) and Diomedes re: Project California and personal |
| 10:30 AM - 11:30 AM | Lay, Sutton, Baxter - one of the projects |
| 2:00 PM - 2:30 PM | George Norsig (20 minutes) |
| 3:00 PM - 3:30 PM | Rex Shelby re: 12 update |
| 4:00 PM - 4:30 PM | Stan Horton - re: GPG personnel issues |
| May 26, 2000 Friday | |
| 9:00 AM - 10:00 AM | Comp Committee - EB5001 (you have materials in your office) |
| 10:00 AM - 10:30 AM | Ron Hulme - follow up on conversation you had with John Bookout yesterday |
| 11:00 AM - 11:30 AM | 11:15p depart for Rainbow Lodge |
| 11:30 AM - 1:00 PM | Harvey Padawer, Duke Energy Meet at Rainbow Lodge, 1 Birdsall (713.861.8666) - reservation in your name at 11:30a |
| 3:30 PM - 5:30 PM | Leave open |
| 5:30 PM - 6:00 PM | Wheels up |
| May 30, 2000 Tuesday | |
| 8:30 AM - 9:00 AM | Rick Causey re: earnings release |
| 9:00 AM - 10:00 AM | Sutton (by phone) McDonald and Hughes re: Project Dragon |
| 10:30 AM - 11:00 AM | Lou Pai, Mark Muller, etal re: HSB |
| 11:00 AM - 12:00 PM | Executive Committee mtg - Boardroom |

| May 30, 2000 Co Tuesday | ntinued |
|--------------------------------|--|
| 2:00 PM - 2:30 PM | Rex Shelby |
| 2:30 PM - 3:00 PM | Cindy Olson |
| 3:00 PM - 4:00 PM | EBS Europe review - EB50M03 |
| May 31, 2000 Wednesday | |
| 8:30 AM - 10:00 AM | EBS Quarterly Technology Committee - EB44C1 |
| 10:00 AM - 11:00 AM | Barry Haines, Sage Asset Mgmt - w/Koenig |
| 11:30 AM - 1:30 PM | Ken Rice, Steve Kean, Drew Patton (PDR) @ LaGriglia (reservation booked at 11:45) |
| 2:00 PM - 2:30 PM | Mark Palmer & Steve Kean re: new ad layouts |
| 3:00 PM - 3:30 PM | Karen Denne - prep for Friday's satellite feed (Jim Lehrer News Hour - 10 minutes phone call with Shermaze Ingram, shows producer) |
| 4:00 PM - 4:30 PM | Rob Walls - 10 minutes re: Project Summer |
| June 01, 2000 Thursday | |
| 7:00 AM - 7:30 AM | Sherri off |
| 8:30 AM - 9:00 AM | Executive Committee Board Call @ EB5001 |
| 1:30 PM - 2:30 PM | Terry Maxon (Dallas Morning News) and Mark Palmer |
| June 02, 2000 Friday | |
| 9:30 AM - 10:30 AM | Dr. White, Medical Clinic of Houston - 1707 Sunset - Hepatitis A&B boosters, malaria pills |
| 11:00 AM - 11:45 AM | Sanjay Bhatnagar |
| 12:00 PM - 1:30 PM | YOU SPEAK AT 12:30 - EBS Technical Sales and Services Recruiting Event (Challenge 2000) @ Four Seasons - Highland Room - 2nd Floor - |
| 2:00 PM - 3:00 PM | Conference call with Lay, Baxter, Bhatnagar @ EB5001 - Call in #713.853.3233 #6000 |
| 3:00 PM - 3:30 PM | Mark Haedicke re: Project Stanley (15 minutes) |
| 4:30 PM - 5:30 PM | 4:45p - Jim Lehrer News Hour satellite feed from Boardroom |

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| June 04, 2000 Sunday | |
|--------------------------------|--|
| 2:05 PM - 2:35 PM | 12:15p Astros game w/the kids |
| June 05, 2000 Monday | |
| 9:30 AM - 10:00 AM | Jonathan Berr of Bloomberg re: online trading (with Karen Denne) |
| 3:00 PM - 3:30 PM | Dean Clark of LSU Business School with Jere Overdyke |
| 3:30 PM - 4:30 PM | Greg Whalley |
| 5:00 PM - 6:00 PM | Joe Sutton re: Azurix |
| June 06, 2000 Tuesday | |
| 10:00 AM - 10:30 AM | Video conference on credit rating and balance sheet with Fastow, Glisan, & Schnapper - Boardroom |
| 10:30 AM - 12:00 PM | Rex Shelby etal re: emarketplace presentation - 50M |
| 3:00 PM - 4:00 PM | SPE Forum video taping with Kevin Hannon (Beth Stier) in office - John Howell of SPE will attend |
| 4:00 PM - 4:30 PM | Project Dragon discussion with Sutton, McDonald & Jim Hughes - your office |
| 5:00 PM - 6:00 PM | Cliff Baxter |
| June 07, 2000 Wednesday | |
| 8:30 AM - 9:30 AM | Jeff McMahon |
| 9:30 AM - 10:00 AM | Lou Pai & Mark Muller re: Project Issac |
| 10:00 AM - 11:00 AM | Interview with Dan Fisher for Forbes' e-gang story (with Karen Denne) |
| 11:00 AM - 12:00 PM | Diomedes Christodoulou re: personal issues |
| 12:00 PM - 1:30 PM | Lunch with Kristin |
| 1:30 PM - 2:00 PM | Dan Leff |
| 2:00 PM - 3:00 PM | Joe Hirko & Ken Rice |
| 3:00 PM - 4:00 PM | Hilary Durgin - profile for Financial Times (with Karen Denne) |

| June 07, 2000 Continued Wednesday | |
|--------------------------------------|---|
| 4:00 PM - 4:30 PM | Phone call from Keith Huber re: Skilling Foundation (15 min.) |
| June 08, 2000 Thursday | |
| 9:30 AM - 10:00 AM | CO #1679B departs Houston |
| 10:00 AM - 10:30 AM | CO #1679B arrives Tucson |
| June 11, 2000 Sunday | |
| 11:30 AM - 3:00 PM | 11:55 a - CO #1680B departs Tucson - arrives IAH @ 3:15 p.m. |
| June 12, 2000 Monday | |
| 8:00 PM - 9:00 PM | 15 Beacon Street Hotel |
| June 13, 2000 Tuesday | |
| 12:00 PM - 1:00 PM | To NY for Forbes photo shoot |
| 6:30 PM - 8:30 PM | Dinner with Jeff Williams in New York (location to be determined) |
| 9:00 PM - 10:00 PM | Four Seasons Hotel |
| June 14, 2000 Wednesday | |
| 9:00 AM - 10:00 AM | Forbes Photo Shoot - time and location to be determined |
| 12:00 PM - 1:00 PM | Wheels up to Houston 2:10p arrive IAH |
| 3:30 PM - 4:00 PM | Andy Zeidel and Mike Stark of Vivendi - U.S. with Baxter |
| 4:00 PM - 5:00 PM | Andy Zeidel & Mike Stark of Vivendi - U.S. with Baxter, Pai & Malcomb |
| June 15, 2000 Thursday | |
| 8:00 AM - 8:30 AM | 8:15a - Mary Joyce re: stock plan and Greg Whalley (15 minutes) |
| 8:30 AM - 9:00 AM | Gil Marmol by phone re: Lummant |
| 9:00 AM - 9:30 AM | Mark Frevert re: LNG, various |

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| June 15, 2000 Co Thursday | ntinued the state of the state |
|------------------------------|---|
| 9:30 AM - 10:00 AM | Depart for Fed Reserve |
| 12:00 PM - 1:00 PM | Ken Lay and Cliff Baxter - Ken's office Lunch provided |
| 1:00 PM - 1:30 PM | Ken Rice by phone (said you'd know the topic) |
| 1:30 PM - 2:00 PM | Rick Buy, etal - risk systems IT demo Rick's office |
| 2:00 PM - 2:30 PM | 2:15p R. Buy, D. Amabile, K. McDaniel re: P&D 15mins. (related to V&V) |
| 2:00 PM - 2:30 PM | Norm Blake by phone 808.875.1807 |
| 2:30 PM - 3:30 PM | Paul Portney, Leslie Creedon - Resources for the Future (at Ken Lay's request; brief summary attached |
| 3:30 PM - 4:00 PM | Depart for Rice Hotel |
| 4:00 PM - 5:00 PM | Global Data Conference @ Rice Hotel (speaking points attached) |
| June 16, 2000 | |
| Friday 8:30 AM - 9:00 AM | Rick Causey, Bob Hermann re: Project Tammy |
| 9:00 AM - 9:30 AM | Hillary Durgin (FT) w/Karen Denne - follow up for profile (15 mins. by phone) |
| 10:30 AM - 11:00 AM | Jim Bannantine re: getting long Brazillian Power |
| 11:00 AM - 11:30 AM | Business Week follow-up interview w/Karen Denne |
| 11:30 AM - 12:00 PM | Dan Leff - 15 mins. re business opportunity |
| 2:00 PM - 2:30 PM | Enron Online video taping |
| 3:00 PM - 3:30 PM | Joe Kishkill re: his career |
| 3:30 PM - 4:00 PM | WorldCom visit - stop by 44C1 for brief intro (at Jim Fallon's request) - see attached |
| 4:00 PM - 5:00 PM | Retirement party for Kurt Huneke - 50M |
| 8:30 PM - 10:00 PM | Dinner w/Rebecca at the Pedro and Tita Haas home - 9202 Hudson Court |
| June 19, 2000 Monday | |
| 8:30 AM - 9:00 AM | Voicemail taping for V&V |

| June 19, 2000 Co | ontinued |
|--------------------------------|--|
| 9:00 AM - 10:00 AM | Lay, Sutton, Baxter & Metts - EB5001 |
| 10:00 AM - 10:30 AM | Steve Kean - update before he leaves for vacation |
| 10:30 AM - 11:00 AM | Joe Sutton re: ENHome |
| June 21, 2000 Wednesday | |
| 1:00 PM - 1:30 PM | Session ends |
| 1:30 PM - 2:30 PM | Wheels up to Houston |
| 3:30 PM - 5:00 PM | 3:45 - Janus Group - EB3321 |
| June 22, 2000 Thursday | |
| 9:00 AM - 10:00 AM | Joe Sutton |
| 10:00 AM - 11:00 AM | Executive Committee Meeting of the Board (EB5001) |
| 11:00 AM - 11:30 AM | Gene Humphrey |
| 11:30 AM - 12:00 PM | Rick Buy - Risk IT demo at Rick's office |
| 1:30 PM - 2:30 PM | 1:45p - McMahon, Piper, Whalley, Delainey, Donahue re: P&P |
| 1:30 PM - 2:00 PM | Kevin Hannon & Jon Thomsen re: Puerto Rico deal (15 minutes) |
| 2:30 PM - 3:30 PM | Sutton, Baxter, Fastow |
| June 23, 2000 Friday | |
| 7:30 AM - 9:30 AM | AT&T briefing breakfast - 50M Frank Ianna (President of AT&T Networks), etal. Business casual attire |
| 10:00 AM - 11:00 AM | Bob Montgomery and Rebecca Carter - EB5029 |
| 12:00 PM - 12:30 PM | Depart office |
| 1:30 PM - 2:30 PM | 1:45p Beal's sedan standing by at the house |

| June 26, 2000 | | |
|----------------------------------|--|------------|
| Monday | | |
| 7:00 AM - 8:00 AM | Sherri - vacation | |
| June 27, 2000 Tuesday | | |
| 7:00 AM - 8:00 AM | Sherri - vacation | |
| June 28, 2000 Wednesday | | |
| 5:00 AM - 6:00 AM | Sherri - vacation | |
| 6:00 AM - 6:30 AM | 6:05a - KLM1610 departs Istanbul, arrives Amsterdam 8:45a | |
| 10:30 AM - 11:00 AM | KLM565 departs Amsterdam, arrives Nairobi 8:15p | |
| June 29, 2000 Thursday | | |
| 7:00 AM - 8:00 AM | Sherri - vacation | |
| June 30, 2000 Friday | | |
| 7:00 AM - 8:00 AM | Sherri - vacation | |
| July 05, 2000 Wednesday | | |
| 7:00 AM - 8:00 AM | Sherri - vacation | |
| July 15, 2000 Saturday | | |
| 7:30 AM - 8:00 AM | KLM569 arrives Amsterdam | |
| 10:30 AM - 11:00 AM | KLM661 departs Amsterdam, arrives IAH 1:45p | |
| 6:00 PM - 7:00 PM | Jeff Sandefer's party - Austin | |
| July 17, 2000 Monday | | |
| 9:00 AM - 10:00 AM | Ken Lay, Cliff Baxter, Mark Metts re: update on projects summer and california | السور نبست |
| 10:00 AM - 11:00 AM | 10:15a - Mark Frevert - update on matters you asked him to take care of | |
| 11:00 AM - 12:00 PM | Executive Committee mtg Boardroom | |

| July 17, 2000 Co Monday | ontinued |
|-----------------------------------|---|
| 12:00 PM - 1:30 PM | Lunch w/Cliff Baxter (Dong Ting) |
| 1:30 PM - 2:00 PM | Worth Magazine interveiw (w/Karen Denne) |
| 2:00 PM - 2:30 PM | Andy Fastow |
| 2:30 PM - 3:00 PM | Lay, Sutton, Olson re: EnHome (EB5001) |
| 3:00 PM - 5:00 PM | Ken Rice & Joe Hirko 4:30p - Ken Lay, Kelly Kimberly, Paula Rieker will join meeting for Blockbuster update |
| 5:00 PM - 5:30 PM | Ken Lay |
| 6:00 PM - 6:30 PM | Hold evening for Rebecca |
| July 18, 2000 Tuesday | |
| 8:30 AM - 9:00 AM | Mark Muller, Jeff Golden, etal re: Project Gordon |
| 9:30 AM - 10:30 AM | Mark Koenig, Paula Rieker re: 2Q earnings |
| 10:30 AM - 11:30 AM | Joe Sutton |
| 11:30 AM - 1:30 PM | Rebecca |
| 1:30 PM - 2:00 PM | Tod Lindholm - 10 minutes re: personal |
| 2:00 PM - 2:30 PM | Jim Crowder re: IBM update |
| 3:00 PM - 3:30 PM | Rick Causey, Dave Maxie re: Project Tammy |
| 3:30 PM - 4:00 PM | Jim Mulva by phone 918.661.5368 |
| 6:00 PM - 6:30 PM | Hold evening for Rebecca |
| July 19, 2000 Wednesday | |
| 8:30 AM - 9:00 AM | Will Galtney - 10 minutes by phone re: YPO program question |
| 9:00 AM - 10:00 AM | Ron Hulme re: update |
| 10:00 AM - 11:00 AM | Rod Von Lipsy - exploratory interview for Lay (see attached) |

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| July 19, 2000 Co | ntinued |
|--------------------------------|--|
| Wednesday | |
| 11:00 AM - 11:30 AM | Andy Fastow (very important briefing before 1:15p meeting) |
| 1:00 PM - 2:00 PM | 1:15p - Whalley, etal re: capital for Net Works - 50M03 |
| 2:00 PM - 3:00 PM | MD PRC Committee briefing meeting - Boardroom (see attached) |
| 3:00 PM - 4:00 PM | Dean Al Niemi and Suzanne Everbach (new director of Development) - SMU (see attached) |
| 4:30 PM - 5:00 PM | John Griebling re: his resignation |
| July 20, 2000 | |
| Thursday | |
| 10:00 AM - 12:00 PM | Federal Reserve Bank of Dallas Board meeting - 1701 San Jacinto St. |
| 12:30 PM - 1:30 PM | Joe Hirko - meet him at 4 Seasons, Highland Room. You'll get a plate of food and go to lobby lounge for lunch and discussion |
| 2:00 PM - 2:30 PM | Janice @ Urban Retreat |
| July 21, 2000 Friday | |
| 8:30 AM - 9:00 AM | Keith Huber |
| 9:00 AM - 10:00 AM | Andy Fastow re: application of Project Summer proceeds |
| 10:00 AM - 10:30 AM | David Berberian re: career issues |
| 11:30 AM - 1:30 PM | Out |
| 2:30 PM - 3:00 PM | Investor Standard interview (w/Karen Denne) |
| 3:00 PM - 3:30 PM | Bill Haack by phone (he'll call you) |
| 3:30 PM - 4:00 PM | Enron Online celebration for \$100B - 26th Floor |
| 4:00 PM - 5:00 PM | Lavarato & Buy re: Alberta Power Purchase |
| July 22, 2000 | |
| Saturday | |

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Bob Montgomery at house on North Blvd.

5:00 PM - 5:30 PM

| July 24, 2000 Monday | |
|--------------------------------|--|
| 7:45 AM - 8:30 AM | CNBC Squawk Box - Boardroom In position at 8:00a, go live at 8:10a |
| 8:30 AM - 9:00 AM | 8:40 - CNN - Live - Boardroom |
| 9:00 AM - 10:00 AM | Earnings release - Koenig's Office |
| 10:00 AM - 11:00 AM | Wire & print interviews - location to be determined |
| 11:00 AM - 11:30 AM | 11:09 - Bloomberg - Live - Boardroom (John Tucker) |
| 12:00 PM - 2:30 PM | HOLD FOR PRESS |
| 2:30 PM - 3:00 PM | Dave Delainey, etal re: 3 deals |
| 3:00 PM - 3:30 PM | 3:15 - Nightly Business Report - Boardroom |
| 3:30 PM - 4:00 PM | 3:45p - depart office |
| 4:30 PM - 5:30 PM | Wheels up to New York |
| July 25, 2000 Tuesday | |
| 8:00 AM - 9:00 AM | NEW YORK |
| 6:00 PM - 6:30 PM | To Boston |
| July 27, 2000 Thursday | |
| 8:30 AM - 9:00 AM | Jim Bannatine re pre-board meeting issues |
| 9:00 AM - 10:00 AM | CNN interview (live) |
| 10:00 AM - 10:30 AM | NY Times phone interview w/Alex Berenson re: elect. market (details forthcoming) |
| 10:30 AM - 11:00 AM | Depart office |
| 11:00 AM - 12:00 PM | Wheels up to Kerrville (N5731) (arrive at 11:47) |
| 12:00 PM - 4:00 PM | JT's Camp Closing (map with itinerary) |
| 5:00 PM - 6:00 PM | Wheels up to Houston (arrive at 5:40 p.m.) |

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| July 28, 2000 Friday | |
|--------------------------------|---|
| 10:30 AM - 11:00 AM | Kelly Kimberly, Borders Perin representations re: Portland Advertising |
| 11:00 AM - 12:00 PM | Rebecca Carter re: board presentation |
| 1:30 PM - 2:00 PM | Mike McConnell (said you know topic) |
| 2:00 PM - 3:00 PM | Joe Sutton re: Azurix |
| 3:00 PM - 3:30 PM | depart office |
| 3:30 PM - 4:30 PM | Bob Montgomery, Rebecca at house on North Blvd final finishes |
| 6:00 PM - 10:00 PM | Steely Dan Time of pickup tbd 8:00p concert begins |
| July 29, 2000 Saturday | |
| 8:00 PM - 10:00 PM | Summer Associates Executive Social + spouses @ Menil Collection |
| 10:00 PM - 11:00 PM | Other engagement (per Rebecca) |
| July 31, 2000 Monday | |
| 11:00 AM - 12:00 PM | Executive Committee Meeting - Boardroom |
| 12:00 PM - 1:30 PM | Technology Steering Committee - EB44C1 |
| 1:30 PM - 2:30 PM | Ken Lay |
| 3:00 PM - 4:00 PM | Cliff Baxter |
| 6:00 PM - 7:00 PM | Houston City Officials - reception in 50th Floor Lobby (hosted by Ken Lay) |
| 7:00 PM - 9:30 PM | Pappa's Steakhouse w/Hirko, Rice, etal |
| August 01, 2000 Tuesday | |
| 8:30 AM - 9:00 AM | Tim Ng (summer analyst - 2 minutes to thank you for MDA pledge and to meet you before he goes back to school 8/3) |
| 9:00 AM - 10:00 AM | Dave Delainey & John Thompson re: Energy Capital Resources |

David Pruitt by phone (he'll call you)

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1:30 PM - 2:00 PM

| August 01, 2000 (Tuesday | Continued |
|-------------------------------------|--|
| 2:00 PM - 3:00 PM | Rebecca Mark re: Azurix board presentation |
| 2:30 PM - 4:00 PM | Farewell reception for Joe Hirko - Energizer |
| 3:30 PM - 5:00 PM | Special Board Meeting - 50M03 |
| August 02, 2000 Wednesday | |
| 7:30 AM - 8:00 AM | Sherri leaving at 3:00p |
| 10:00 AM - 10:30 AM | Terrie James - 15 minutes re: Africa |
| 11:30 AM - 1:00 PM | Lunch w/Lou Pai |
| 1:30 PM - 2:00 PM | Industry Standard photo shoot - details forthcoming |
| 2:00 PM - 2:30 PM | EBS Intranet photo shoot - details forthcoming |
| 3:30 PM - 4:00 PM | Vince Kaminski, Jeff Shankman re: cooperation with Wharton School (15 minutes) |
| 4:00 PM - 5:00 PM | Rick Causey, Bob Butts re: earnings for remainder of 2000 |
| August 03, 2000 Thursday | |
| 7:30 AM - 8:00 AM | Sherri Vacation |
| 8:00 AM - 9:00 AM | Time Magazine interview - Frank Gibney in your office with Karen Denne (transformation of Enron) |
| 9:00 AM - 10:00 AM | McKinsey interview - The War for Talent project - EB5029 |
| 11:30 AM - 12:30 PM | Wheels up to Dallas |
| 1:00 PM - 4:00 PM | i2 Meeting in Dallas with Rex Shelby, Mike Haney & Shelly Friesenhahn |
| 4:30 PM - 5:30 PM | Wheels up to Houston - arrive Enron Hangar at 5:15 p.m. |
| August 04, 2000 Friday | |
| 7:00 AM - 7:30 AM | Sherri vacation |

United Way Executive Breakfast at Depelchin

7:30 AM - 9:00 AM

| August 04, 2000 C Friday | Continued |
|----------------------------------|--|
| 10:00 AM - 11:00 AM | Wheels up to New York |
| 6:00 PM - 7:00 PM | Reservations at Mercer Hotel (3 rooms) |
| August 06, 2000 Sunday | |
| 2:00 PM - 2:30 PM | Wheels up to Houston |
| 7:00 PM - 8:00 PM | Azurix Board Dinner at La Colombe D'or - Penthouse |
| August 07, 2000 Monday | |
| 9:00 AM - 9:30 AM | Congressman Franks by phone - he will call us |
| 11:00 AM - 11:30 AM | Mark Frevert & Dave Delainey |
| 12:00 PM - 1:00 PM | Agenda review - boardroom |
| 1:30 PM - 2:00 PM | Nominating Committee - 50M03 |
| 2:00 PM - 3:00 PM | Comp. Comm 50M |
| 3:00 PM - 4:30 PM | Finance Comm boardroom |
| 4:30 PM - 5:30 PM | Audit Comm boardroom |
| 5:30 PM - 6:30 PM | New Hire Associate Welcome Reception - Doubletree - LaSalle B |
| 7:00 PM - 8:30 PM | Board dinner/executive session - 4 Seasons, Austin room |
| August 08, 2000 Tuesday | |
| 2:00 PM - 3:00 PM | Lay, Sutton, Causey re: Azurix (Ken's office) |
| 3:00 PM - 4:00 PM | Lay, Baxter, Metts re: Project Summer (Ken's office) |
| 4:00 PM - 5:00 PM | Pedro Haas (FYI - will be meeting Lay at 5:00p) |
| 6:00 PM - 8:00 PM | Astros Game - throw out first pitch - be at Enron Field in your seat by 6:15p - game time 7:05p Immediately following first pitch, David Tagliarino will take you to Enron Suite to meet with Polaroid executives (see attached) |

executives (see attached)

| August 09, 2000 Wednesday | |
|------------------------------|---|
| 9:00 AM - 10:00 AM | Amanda Martin - at your request |
| 10:00 AM - 10:30 AM | Cary Maguire by phone - at his home 214.351.6628 (said this call is at your request) |
| 10:30 AM - 11:00 AM | Colin Skellett - at your request |
| 11:00 AM - 12:00 PM | United Way Kick-off - Hyatt Regency (Elyse Kalmans will take you over @11:00 - kick-off begins at 11:15a) - see notes re: your role as a "lifeline" for the event. Elyse can answer any questions you have on the way over. |
| 12:00 PM - 1:30 PM | Rebecca |
| 1:30 PM - 4:00 PM | Lou Pai - main conference room west @ McKinsey |
| 4:00 PM - 4:30 PM | Mark Metts, Jim Hughes re: voicemails you and Mark have traded |
| 4:30 PM - 5:30 PM | Paine Webber Energy Tour - see attached (program runs until 6:00p, but they are aware you must leave at 5:30p) |
| August 10, 2000 Thursday | |
| 9:30 AM - 10:00 AM | Rex Shelby, David Berberian & Greg Whalley re: e-marketplace |
| 10:00 AM - 10:30 AM | Greg Whalley re: said you'd know |
| 11:00 AM - 12:00 PM | TV Campaign taping - Tony Kaye (w/Mark Palmer) - see attached info |
| 1:30 PM - 2:00 PM | Shelby Hodge - Houston Chronicle (w/Karen Denne, Deb Gebhardt re: MS150/Dinner of Champions) |
| 2:00 PM - 2:30 PM | Lay, Sutton & Baxter re project summer - EB5001 |
| 2:30 PM - 3:00 PM | 2:45 - Rick Causey & Andy Fastow (by phone) - re: Azurix |
| 3:00 PM - 4:00 PM | Ray Niles, Solomon Smith Barney w/Koenig |
| 4:00 PM - 4:30 PM | Business Week photoshoot - w/Karen Denne, location tbd |
| August 11, 2000 Friday | |
| 8:30 AM - 9:30 AM | Carol Coale, Prudential; Mark Hesse, Key Asset Mgmt. and Koenig |
| 9:30 AM - 10:30 AM | Lay, Sutton, Causey, Fastow re: Azurix EB5001 |
| 10:30 AM - 11:00 AM | Fed Reserve Bank staff in for tour |

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| August 11, 2000 C Friday | Continued |
|------------------------------|--|
| 12:00 PM - 1:30 PM | Craig Lieberman & Jay Gould - meet at Brennan's (this guy is coming in from Atlanta) |
| 2:00 PM - 3:00 PM | ENA quarterly financial reveiw - 50M03 |
| 3:00 PM - 4:00 PM | Steve Kean, Mark Palmer re: Project Summer press release |
| August 14, 2000 Monday | |
| 8:30 AM - 10:00 AM | Lou Pai & Mark Frevert |
| 10:00 AM - 11:00 AM | Conference Call w/Duncan, Wakeham, Winokur, Lay & Sutton - EB5001 |
| 11:00 AM - 12:00 PM | Executive Comm boardroom |
| 12:00 PM - 1:30 PM | Lunch with Greg Whalley (in Jeff's office) |
| 1:30 PM - 3:00 PM | Arthur Miller &Terrie James re: Energy Roundtable |
| 3:00 PM - 4:00 PM | EBS quarterly financial review - 50M03 |
| 4:00 PM - 5:00 PM | EES quarterly financial review - 50M03 |
| 5:00 PM - 5:30 PM | Francois Dubois by phone |
| 7:00 PM - 9:00 PM | 7:05p Astros game w/First Data Corp - Suite 28 (bandwidth/energy outsourcing opportunity) |
| August 15, 2000 Tuesday | |
| 8:30 AM - 9:00 AM | International calls for Energy Roundtable |
| 9:00 AM - 10:30 AM | Enron Networks organization meeting (Frevert, Whalley, Delainey, McMahon, McConnell - EB2801 |
| 10:30 AM - 11:00 AM | Calls for Energy Roundtable |
| 2:30 PM - 4:00 PM | Curt Launer |
| August 16, 2000 Wednesday | |
| 1:30 PM - 2:00 PM | Ken Lay |

Kevin Hannon, Mike Norning, Eric Simpson re: advertising spots and trading

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2:00 PM - 2:30 PM

August 16, 2000 Continued Wednesday 3:00 PM - 3:30 PM David Pope - stop by for 10 minutes while he's in town 4:00 PM - 5:00 PM Time Magazine photo shoot (Mark Palmer w/escort you to location) August 17, 2000 Thursday 10:00 AM - 11:00 AM To Boston 3:00 PM - 5:00 PM George Conrades of Akamai with Rice & Cox in Boston 5:30 PM - 6:30 PM Wheels up to Houston - arrive at 8:05 p.m. August 18, 2000 Friday 9:00 AM - 10:00 AM Dr. Konig for teeth cleaning (directions attached) 10:00 AM - 10:30 AM 10:15a - McConnell, Delainey, etal re: Sempra/Synfuels deal. 10:30 AM - 11:00 AM 10:45a Andy Fastow 11:00 AM - 12:00 PM Steve Fleischman (Merrill Lynch), Mark Koenig **Executive Forum - 50M** 1:30 PM - 3:00 PM 3:00 PM - 3:30 PM Rick Causey - 15 mins. follow up on your project 3:30 PM - 4:00 PM Gary Dudley by phone - 303.312.4139 (re his cover letter accompanying the returns) 4:30 PM - 5:30 PM Bob Montgomery, Tom Wilson at house on North Blvd. 6:00 PM - 6:30 PM Kids August 21, 2000 5:15a-6:45a - Bootcamp @ Memorial Park

Monday 5:00 AM - 7:00 AM 5:15a-6:45a - Bootcamp @ Memorial Park 9:00 AM - 9:30 AM Andrew Miles - 10 minutes re: talking points for Interactive Texas 9:30 AM - 10:30 AM John Garrison 10:30 AM - 11:00 AM New Hire orientation - 5C2

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| August 21, 2000 (| Continued |
|------------------------------|--|
| 11:00 AM - 12:00 PM | ExComm - boardroom |
| 4:00 PM - 5:30 PM | 4:15p - Larry del Papa, Tom Spillman (TX Wholesale Beer Assoc.), Harold Buchanan - St. Regis Lounge |
| August 22, 2000 Tuesday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park |
| 8:30 AM - 9:30 AM | 8:30a Wheels up to Denver - arrive at 9:35 a.m. |
| 10:30 AM - 2:30 PM | Denver (for IR) |
| 3:00 PM - 4:00 PM | Wheels up to Houston - arrive ENE Hangar at 6:00 |
| 6:30 PM - 8:00 PM | Dinner w/Sam Zell, etal @ Damian's |
| August 23, 2000 Wednesday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park |
| 11:00 AM - 11:30 AM | Joe Sutton & Cliff Baxter |
| 11:30 AM - 12:30 PM | 11:45a - Janice @ Urban Retreat (trying to reschedule) |
| 2:45 PM - 3:30 PM | Bob Harvey re: Jim Ajello - see attached from Michelle Cash |
| 4:00 PM - 5:00 PM | Kutbuto Business Report - live from Board Room |
| 5:30 PM - 6:30 PM | 5:45p - Conference call - Lay, Baxter, Metts, Amin (Dr. Amin is expected to be here for meeting; at this time, Ken is the only one planning to call) |
| August 24, 2000 Thursday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park |
| 8:00 AM - 9:00 AM | Azurix Board - 50M |
| 9:00 AM - 11:00 AM | International meeting - 50M |
| 11:00 AM - 12:00 PM | ENE Board - 5001 |
| 12:00 PM - 1:00 PM | Jeff McMahon, Larry Berg, Michael Gross re: Apollo ENA funding - EB27C2 (lunch served |

| August 24, 2000 (| Continued |
|------------------------------------|--|
| Thursday | |
| 2:00 PM - 2:30 PM | Janice @ Urban Retreat |
| 3:00 PM - 4:00 PM | Mark Hillstrom, re: Genesis Healthcare |
| 4:00 PM - 4:30 PM | Greg Whalley re: your voicemail |
| August 25, 2000 Friday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park |
| 8:30 AM - 9:30 AM | Koenig, Metts, Kean, re: personnel & communication on "new summer" |
| 9:30 AM - 10:00 AM | Owens Corning executive visit - w/Dan Leff - EB5001 |
| 11:00 AM - 12:00 PM | Hillary Durgin, Financial Times |
| 1:00 PM - 2:00 PM | Dr. Norma Turk - physical |
| 4:00 PM - 4:30 PM | WSJ interview re: Azurix - Karen Denne |
| 4:30 PM - 5:00 PM | Joe Sutton |
| August 26, 2000 Saturday | |
| 12:00 PM - 2:00 PM | Bubbas with Class #64 6223 Washington - 713.861.7161 |
| August 28, 2000 Monday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park |
| 8:30 AM - 9:30 AM | Frevert, Delainey, Buy, Causey re: ENA earnings |
| 11:00 AM - 12:00 PM | ExComm - boardroom |
| 1:00 PM - 2:00 PM | Sutton, Fastow, Causey, Glisan re: balance sheet program for 2000 |
| 2:00 PM - 3:00 PM | John Ramsey of Greater Houston Community Foundation re: PBS Series (background info forthcoming) |
| 6 30 PM 0 30 PM | |

Investor visit - Mike Powers (Bel-Air Investments) & Carol Coale (Prudential) w/Koenig @ Brennan's

6:30 PM - 8:30 PM

| August 29, 2000 Tuesday | |
|------------------------------|--|
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park - TELL INSTRUCTOR YOU MUST LEAVE AT 0630 ON WEDNESDAY MORNING TO CATCH A FLIGHT |
| 8:30 AM - 9:00 AM | Jeff Shankman - re: a transaction |
| 9:00 AM - 10:00 AM | Greg Davis of Davis Petroleum re: broadband opportunities - David Cox joining - EB5029 |
| 10:30 AM - 11:00 AM | Charlene Jackson re: update |
| 11:00 AM - 11:30 AM | Channel 13 Interview |
| 11:30 AM - 12:00 PM | 11:45 - Deb Gebhardt - short video taping for MS dinner - EB5001 |
| 2:00 PM - 2:30 PM | Steve Katzman - real estate broker in Telluride - 15 minutes by phone re preparation for visit this weekend |
| 6:00 PM - 7:30 PM | Dinner with Suzanne Nimocks & Glen Meakem (CEO of Freemarkets.com) at LaGriglia |
| 8:00 PM - 9:30 PM | NOTE - YOU WILL SHOWER AT HANGAR WEDNESDAY MORNING - PACK CLOTHES FOR PRESENTATION AT INTERACTIVE TEXAS PRESENTATION IN AUSTIN |
| August 30, 2000 Wednesday | |
| 5:00 AM - 7:00 AM | 5:15a-6:45a - Bootcamp @ Memorial Park - DEPART AT 0630 TO CATCH FLIGHT TO AUSTIN - SHOWER AT HANGAR |
| 7:30 AM - 8:30 AM | 7:45a Wheels up to Austin |
| 9:00 AM - 10:00 AM | Speaking at Interactive Texas at Austin Convention Center 201 East 2nd |
| 10:00 AM - 11:00 AM | Bloomberg interview - Shelly Mansfield |
| 11:30 AM - 12:00 PM | Return from Austin |
| 2:00 PM - 2:30 PM | Tom White, Marty Sunde, Troy Henry, Gayle Munsch, Rex Shelby, Brad Nebergall re: IBM update - 50M03 |
| 2:30 PM - 3:30 PM | 2:45p Jennifer Binder, etal |
| 3:30 PM - 5:00 PM | Joe Sutton, Cliff Baxter re: International gameplan |
| August 31, 2000 Thursday | |

5:15a-6:45a - Bootcamp @ Memorial Park

5:00 AM - 7:00 AM

August 31, 2000 Continued

Thursday

8:30 AM - 10:30 AM Lou Pai, Gene Lockhart, etal. re: pre-IPO meeting - 50M

10:30 AM - 11:00 AM CNNFN interview - live from the boardroom (Karen Denne)

12:00 PM - 1:30 PM Lunch with Jim Crownover, Blake & Shawn Hogan at ROCC

2:00 PM - 3:00 PM Chris Bartlett of HBU with Mark Palmer

4:30 PM - 5:00 PM David Haug re: transition and reorganization

7:30 PM - 8:30 PM Hold for Rebecca - Dinner at Tony's with Ernie & Maxine Messenger, Pat Bertotti & Melissa Stephens

September 01, 2000

Friday

5:00 AM - 7:00 AM 5:15a-6:45a - Bootcamp @ Memorial Park

8:00 AM - 8:30 AM Breakfast with bootcamp Class #64

10:30 AM - 11:30 AM To Dallas

12:00 PM - 1:30 PM Maguire Energy Institute Board Meeting - Dallas Petroleum Club

2:00 PM - 2:30 PM Wheels up to Houston - arrives at 2:45 p.m.

3:00 PM - 3:30 PM To Telluride - arrives at 4:00 p.m.

6:00 PM - 6:30 PM Kids

September 02, 2000

Saturday

8:00 AM - 8:30 AM Telluride

September 03, 2000

Sunday

7:00 AM - 7:30 AM Telluride

September 05, 2000

Tuesday

9:00 AM - 10:00 AM T. Rowe Price (Lori Berftner + 3 portfolio managers)

11:00 AM - 12:00 PM Wheels up to New York

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September 05, 2000 Continued

Tuesday

6:00 PM - 7:00 PM

Reception with media

September 07, 2000

Thursday

8:30 AM - 9:00 AM

Ron Hulme

9:00 AM - 9:30 AM

Sherri - 20 minutes to review September schedule

10:00 AM - 11:00 AM

Causey - SAT strategic sourcing, global risk/doorstep

11:00 AM - 12:00 PM

Interview - Timothy Richards - Candidate for DC office manager

12:00 PM - 1:00 PM

Lay, Tom Simmons, John Crystal - EB5001

1:00 PM - 1:30 PM

Cliff Baxter

1:30 PM - 2:30 PM

Bear Stearns w/Mark Koenig

3:00 PM - 4:00 PM

John Sherriff

4:00 PM - 4:30 PM

Paul Quilkey

4:30 PM - 5:00 PM

Amanda Martin - per your request

5:00 PM - 5:30 PM

Larry Izzo - 15 minutes re: wants to speak to you directly about his talks w/Sutton

5:30 PM - 6:00 PM

15 min. - Ray Bowen & Jeff Donahue re Fletcher Challenge

6:00 PM - 7:00 PM

ENE Advisory Council - Dinner - Four Seasons - Austin Room

September 08, 2000

Friday

7:30 AM - 3:30 PM

ENE Advisory Council - All day

4:00 PM - 4:30 PM

To NY - arrive Newark at 8:00 p.m.

8:00 PM - 9:00 PM

Rihga Royal Hotel - 151 West 54th Steet

September 09, 2000

Saturday

10:00 AM - 3:00 PM

U.S. Open at IBM Suite - Flushing Meadows Park - Queens, New York

September 09, 2000 Continued

Saturday

6:00 PM - 7:00 PM

Rihga Royal Hotel - 151 West 54th Steet

September 10, 2000

Sunday

2:15 PM - 2:45 PM

Return from NY

September 11, 2000

Monday

8:00 AM - 6:00 PM

VP PRC - St. Regis Hotel

September 12, 2000

Tuesday

8:00 AM - 11:30 AM

MD PRC - St. Regis Hotel - Ballroom

11:30 AM - 12:00 PM

11:45 - depart St. Regis

12:15 PM - 1:30 PM

ACG speaking engagement Tony's Ballroom @ 3009 Post Oak Boulevard

2:00 PM - 4:30 PM

MD PRC St. Regis Hotel - Ballroom

3:00 PM - 4:00 PM

Dr. Harig will attempt to reach you (through Katherine) around 3:00

4:30 PM - 5:30 PM

Lehman Brothers investors visit @ St. Regis Hotel - Ambassador Room (talking points attached)

September 13, 2000

Wednesday

8:30 AM - 9:30 AM Internet Week Interview (photograph to be taken on trading floor after interview)

9:30 AM - 11:00 AM

e-Speak (Eli Lilly folks will drop by - per Tilney's voicemail) - EB4799

11:00 AM - 11:30 AM

Beth Stier - Diversity taping - EB50M05

11:30 AM - 12:00 PM

Glenn Rifkin Interview for book (with Meredith Phillip)

1:30 PM - 2:30 PM

Mark Palmer, Houston Chronicle interview (Mike Davis)

2:30 PM - 3:00 PM

Gwen Petteway re: resignation

3:00 PM - 3:30 PM

Kevin Hannon, Ken Rice, Sanjay Bhatnager (by phone) re: you know

3:30 PM - 4:30 PM

Dr. Lumberson of Genesis Healthcare and Donald Sapaugh (pres) of Exhalt

September 13, 2000 Continued

Wednesday

4:30 PM - 5:00 PM Mary Joyce re: Derrick's contract (15 minutes) Mary Joyce/Rick Causey re: employee sale of options

(15 minutes)

5:00 PM - 5:30 PM Don Black (15 minute consultation)

September 14, 2000

Thursday

8:00 AM - 9:00 AM

Ken Lay - ROCC, Paisley Room

September 15, 2000

Friday

6:00 PM - 6:30 PM

Kids

September 18, 2000

Monday

8:30 AM - 9:00 AM Jim Derrick by phone re: his contract

9:00 AM - 10:00 AM 8:45a - Sanjay by phone 9:00a - Hannon and Rice join

10:00 AM - 11:00 AM Sutton, Delainey, Hannon, Rice, Frevert, Sherriff, Jackson re: Associate program - EB50M03

11:00 AM - 12:00 PM Executive Committee meeting - Boardroom

12:00 PM - 1:00 PM Ken Lay, John Garrison, Joe Sutton - EB5001 (lunch provided)

1:00 PM - 2:30 PM Gary Pfeiffer, Susan Stalnecker, Henri Irrthum (DuPont), Marty Sunde, Harold Buchanan, Dave

Delainey, etal - 50M03

2:30 PM - 3:00 PM Cliff Baxter

3:00 PM - 3:30 PM Rick Buy - 10 minutes

3:30 PM - 4:00 PM Rebecca McDonald re: general issues

4:00 PM - 4:30 PM Rick Causey re: earnings

5:00 PM - 5:30 PM Depart office for IAH

6:30 PM - 7:00 PM 6:40p - depart IAH for London Gatwick

September 19, 2000

Tuesday

8:00 AM - 8:30 AM

6:55a - arrive London Heathrow

September 20, 2000

Wednesday

8:00 AM - 8:30 AM

Munich

September 21, 2000

Thursday

8:00 AM - 8:30 AM

Milan

5:00 PM - 5:30 PM

London

September 27, 2000

Wednesday

2:00 PM - 2:30 PM

Birthday cake for Cliff Baxter - EB4940

September 28, 2000

Thursday

9:30 AM - 10:00 AM

Jeff Sherrick re: misc. issues (Cliff may join also)

10:00 AM - 10:30 AM

Andy Fastow re: LJM economics (15 min.)

11:00 AM - 11:30 AM

Cliff Baxter, Mary Joyce, Joe Sutton (by phone) re: you'll know

12:00 PM - 1:30 PM

Lunch with Rebecca

1:30 PM - 2:00 PM

Ray Bowen, etal re: Project Falcon

2:30 PM - 3:30 PM

Interview w/Worth Magazine - Jeff Schlagle, reporter and Mark Palmer

4:00 PM - 4:30 PM

Cliff Baxter, Mark Metts re: Azurix

4:30 PM - 5:00 PM

Jim Bannantine (15 minutes) per your request

September 29, 2000

Friday

8:00 AM - 11:00 AM

SMU Board Meeting - Arthur Anderson Gallery

12:00 PM - 12:30 PM

Wheels up to IAH

1:00 PM - 1:30 PM

Arrive IAH

2:00 PM - 2:30 PM

Phone call from Governor Gray Davis

4:30 PM - 5:00 PM

Dave Delainey & Ozzie Pagan re: fuel cell energy

September 29, 2000 Continued

Friday

6:00 PM - 6:30 PM

Kids

September 30, 2000

Saturday

9:00 AM - 10:00 AM

Anytime from 9:00 to 3:00 - try to stop by Shepherd Facility for VRD Implementation Team meeting

(per David Cox's request)

12:00 PM - 1:00 PM

JT's soccer - Grace W

October 01, 2000

Sunday

7:00 PM - 8:00 PM

Baseball game w/Class 64 - 7:05p first pitch

October 02, 2000

Monday

8:30 AM - 9:00 AM

Tom White re: EES board presentation

9:00 AM - 9:30 AM

Sony executives intro - details forthcoming

10:00 AM - 10:30 AM

Rick Causey, etal re: 2000 plan

10:30 AM - 11:00 AM

Larry Izzo, Dick Westfahl re: EE&CC working capital

11:00 AM - 12:00 PM

Conference call with Governor Gray Davis - AT&T #888-273-9893 (reference: "Davis Call")

3:00 PM - 3:30 PM

Rick Causey etal re: 2000 Plan

3:30 PM - 4:30 PM

Larry Izzo & Rick Buy

4:30 PM - 5:00 PM

Mark Frevert

October 03, 2000

Tuesday

8:30 AM - 9:00 AM

Dan McCarty (per your request)

9:00 AM - 9:30 AM

Terrie James re: mgmt conference

10:00 AM - 11:30 AM

All employee meeting - Hyatt

12:00 PM - 1:30 PM

Mike Holthouse, Matt Khourie re: April YPO presentation (lunch brought in)

1:30 PM - 2:00 PM

Joe Sutton re: you'll know

| October 03, 2000 (Tuesday | |
|-------------------------------|---|
| 2:00 PM - 2:30 PM | John Thompson re: Energy Capital Resources (per Cliff Baxter) |
| 2:30 PM - 3:00 PM | Rex Rogers re: securities trades by execs |
| 3:00 PM - 3:30 PM | Antioch Park discussion w/Bill Donovan, Terrie James & Cindy Olson |
| 4:00 PM - 4:30 PM | Michael Brown - general introduction |
| 5:30 PM - 6:30 PM | 5:15p - Kristin's Field Hockey |
| 7:30 PM - 8:00 PM | Ken Rice, etal @ Pappa's Bros. Steakhouse 5839 Westheimer, 713.780.7352 |
| October 04, 2000 Wednesday | |
| 8:00 AM - 9:00 AM | Kevin Rollins, Dell CEO - introductory visit |
| 10:00 AM - 10:30 AM | Hamd Alkhayat etal re: board presentation |
| 10:30 AM - 11:00 AM | 10:45a - Greg Whalley |
| 11:00 AM - 11:30 AM | Sutton, Baxter, Metts re: Azurix |
| 11:30 AM - 12:00 PM | Cliff Baxter and Mary Joyce |
| 12:00 PM - 1:00 PM | Agenda Review - boardroom |
| 1:00 PM - 1:30 PM | Jeff Sherrick - per Cliff Baxter re: comp issues |
| 1:30 PM - 2:00 PM | Joe Sutton |
| 2:00 PM - 2:30 PM | Dr. Joe Pratt, UH professor w/Rob Bradley |
| 2:30 PM - 3:30 PM | 2:45p - Interview w/Computer World - Mark Palmer |
| 4:00 PM - 4:30 PM | Sanjay Bhatnagar |
| 4:30 PM - 5:00 PM | David Goldschlag - EBS CTO candidate - tentative |

Thursday

7:00 AM - 4:00 PM **Depart to Palm Beach** October 06, 2000

Friday

6:00 PM - 6:30 PM

Kids

October 09, 2000

Monday

5:00 PM - 5:30 PM

Depart for Barcelona

8:30 PM - 9:00 PM

To Barcelona?

October 10, 2000

Tuesday

8:00 AM - 8:30 AM

Barcelona

6:00 PM - 7:00 PM

Hulme & Nimocks - tentative

October 11, 2000

Wednesday

8:00 AM - 10:00 AM

Speak @ McKinsey conference - Barcelona

1:00 PM - 1:30 PM

To London?

October 12, 2000

Thursday

8:00 AM - 8:30 AM

Return from Barcelona/London

October 13, 2000

Friday

8:30 AM - 9:00 AM

Mark Koenig re: 3rd quarter presentation

9:00 AM - 10:00 AM

Sacchio Semmoto (CEO) & Eric Gan (COO) of e-Acces with Ken Rice

10:00 AM - 10:30 AM

Lou Pai - general

10:30 AM - 11:00 AM

Bayo Ogunlesi and Osmar Abib - 15 minute stop-by (tentative)

11:00 AM - 11:30 AM

Amanda Martin

11:30 AM - 12:00 PM

15 minutes - Cliff Baxter

12:00 PM - 1:30 PM

Lunch w/Kristin

2:00 PM - 3:00 PM

eCompany interview - Eric Schoenfeld reporter

| October 13, 2000 Friday | Continued |
|------------------------------|---|
| 3:00 PM - 3:30 PM | Sarah Palmer - record voicemail message |
| 3:30 PM - 4:00 PM | 15 minutes - Phone call with Maureen Hackett (713.521.1885) |
| 4:00 PM - 4:30 PM | Kevin Hannon re: wants to talk to you before earnings release |
| October 14, 2000 Saturday | |
| 10:30 AM - 11:00 AM | JT's soccer - MDP (JT to bring snacks for team) |
| 7:30 PM - 10:00 PM | Dinner at Mike & Patti Morgans 422 Thamer Lane (map attached) |
| October 16, 2000 Monday | |
| 7:30 AM - 8:00 AM | Sanjay Bhatnagar will call you at home |
| 8:30 AM - 9:30 AM | Sutton, Garland etal. re: early stage investing - EB30C2 |
| 9:30 AM - 10:00 AM | Koenig re: 3rd Quarter Earnings |
| 10:30 AM - 11:00 AM | New Hire Orientation - 5C2 |
| 11:00 AM - 12:00 PM | ExComm - Boardroom |
| 1:00 PM - 2:00 PM | Suzanne Nimocks & Ron Hulme (with Kean) re: game plan |
| 2:00 PM - 3:00 PM | Causey, Frevert, Delainey, Lavorato re: ENA earnings |
| 3:00 PM - 4:00 PM | Charlene Jackson re: A&A Program |
| 4:00 PM - 4:30 PM | Phone call from Dr. Lumberson - Genesis Healthcare |
| October 17, 2000 Tuesday | |
| 8:30 AM - 9:00 AM | 8:35 - CNNfn - Live feed from Boardroom |
| 10:00 AM - 10:50 AM | Wire & Radio - Telephone interviews 10:05 - Bloomberg 10:20 - Dow Jones 10:30 - Reuters 10:40 - Radio Wall Street |
| 11:00 AM - 11:30 AM | 11:09 - Bloomberg TV - Live Feed from Boardroom 11:30 - WSJ - & 11:45 - Houston Chronicle - Telephone interviews |
| 11:30 AM - 12:30 PM | 11:30 - WSJ 11:45 - Houston Chronicle 12:00 - Financial Times |

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October 17, 2000 Continued

Tuesday

12:30 PM - 2:00 PM Kristin - at Carrabas on Kirby

3:00 PM - 3:30 PM Rebecca McDonald re: pseudo personal issue

3:30 PM - 4:00 PM Depart for hangar

October 18, 2000

Wednesday

6:00 PM - 7:00 PM Wheels up to Houston

8:30 PM - 9:30 PM Arrive ENE Hangar

October 19, 2000

Thursday

8:30 AM - 9:30 AM 8:45a - Floor meeting - 3AC 6th floor meeting room (coffee bar) - see attached info

10:00 AM - 11:30 AM Fed. Reserve Bank board meeting - 1701 San Jacinto - see attached

11:30 AM - 12:00 PM Ken Lay & Joe Sutton

2:00 PM - 2:30 PM Cliff Baxter

2:30 PM - 3:00 PM 2:45p Warren Staley, Cargill, by phone (he'll call you)

3:30 PM - 4:00 PM Ken Lay & Cliff Baxter re: Azurix

4:00 PM - 6:00 PM Taping for Management Conference video - studio setting - Houston Studios, 707 Walnut St. (see

attached directions and info)

7:00 PM - 8:00 PM Exhibit at Bob McLean Gallery with Rebecca and Bob Montgomery- 2818 Kirby

October 20, 2000

Friday

8:00 AM - 9:00 AM Houston Analyst Breakfast - Boardroom

6:00 PM - 6:30 PM Kids

October 23, 2000

Monday

4:30 PM - 5:30 PM 4:45 - Wheels up to Houston

6:30 PM - 7:30 PM Arrives Houston

| October 24, 2000 Tuesday | |
|-------------------------------|---|
| 8:30 AM - 10:00 AM | Sally Beck - speaking to operational business controllers - Wyndham Warwick Hotel - Versailles Room - 12th Floor (speaking points attached) |
| 11:00 AM - 12:00 PM | Conference call w/Mike Holthouse, Matt Khourie ENE conference call bridge: x33233, passcode 6500 |
| 12:00 PM - 2:00 PM | Hold for budget meetings - EB50M03 (lunch provided) 12:00p Govt., Public affairs 1:00p RAC 1:30p Acctng. |
| 2:00 PM - 3:00 PM | Ken Lay |
| 4:00 PM - 5:00 PM | Suzanne Nimmocks, Ron Hulme, Steve Kean |
| 5:00 PM - 8:00 PM | Bill Haack - office tour and dinner |
| October 25, 2000 Wednesday | |
| 7:30 AM - 9:00 AM | Breakfast w/Reed Morian and Blake Hogan @ ROCC - Main dining room - reservation in Reed Morian's name |
| 9:00 AM - 9:30 AM | Chairman's award team - boardroom - stop in to thank everyone for the work they did to review 350 nominations - 10-15 minutes |
| 9:30 AM - 10:30 AM | Organization phone calls (all will call you) 9:45 - Sanjay Bhatnagar, 10:00 - Jim Bannantine, 10:20 - Diomedes (tentative) |
| 10:30 AM - 11:00 AM | 10:45 - Rebecca Carter |
| 11:00 AM - 11:30 AM | 11:15 - Nikhil Shah (HBS bound analyst) - 10 minutes |
| 1:30 PM - 2:00 PM | Sanjay Bhatnager (by phone) and Rex Shelby, etal re: Enron Marketing Svcs. |
| 2:00 PM - 2:30 PM | 2:15 - David Cox - 15 mins. re: mentoring |
| 2:30 PM - 3:00 PM | Call from Glen Meakem of FreeMarkets |
| 3:00 PM - 3:30 PM | Cindy Olson |
| 3:30 PM - 4:00 PM | Greg Whalley, Jeff McMahon, Bill Brown re: funding |
| 4:00 PM - 4:30 PM | Ken Lay |
| 4:30 PM - 5:00 PM | Lay & Baxter re: Azurix |
| E-00 DM - E-20 DM | Daniel office |

5:00 PM - 5:30 PM

Depart office

October 25, 2000 Continued

Wednesday

7:00 PM - 8:00 PM

Depart for NY

October 26, 2000

Thursday

8:00 AM - 5:00 PM

NY - rating agency meetings then to Palm Beach for LJM2 conference

7:00 PM - 8:00 PM

Speak at dinner

October 27, 2000

Friday

8:00 AM - 12:00 PM

Dallas 9:00a - Board conference call 10:30a - Sanjay Bhatnagar (call 713.853.3233 #6000)

12:00 PM - 12:30 PM

To Dallas

2:00 PM - 6:30 PM

SMU Homecoming - Party at Elvis'

October 28, 2000

Saturday

7:00 AM - 10:00 AM

Dallas

10:00 AM - 10:30 AM

To Houston

3:00 PM - 5:00 PM

Rebecca's sister's wedding

ALSO - Daylight Savings Time ends - change clocks back one hour at

bed-time

October 29, 2000

Sunday

6:00 PM - 6:30 PM

To Los Angeles - Internet Week keynote (Laguna Nigel)

October 30, 2000

Monday

8:30 AM - 9:30 AM

Internet Week keynote address

10:00 AM - 10:30 AM

To New Jersey for AT&T dinner

7:00 PM - 8:00 PM

HOLD for AT&T dinner

October 31, 2000

Tuesday

7:00 AM - 10:00 AM

Return to Houston - 7:00a, Arrive ENE hangar 9:33a

October 31, 2000 Continued

Tuesday

10:00 AM - 11:00 AM Jim Bannantine

11:00 AM - 12:00 PM 10:45a - Cindy Olson re: HR/Community Affairs Budget - 50M

12:00 PM - 1:00 PM 11:45a - lunch w/Cliff Baxter

1:00 PM - 1:30 PM Anil Gupta, Reliance (per Cliff Baxter)

1:30 PM - 2:00 PM Computer World photo shoot

2:30 PM - 4:30 PM Warren Staley of Cargill Greg Whalley will meet separately with two vice chairman and the president

of e-ventures in 50M03

5:00 PM - 5:30 PM Steve Kean, Bill Donovan, Gary Fitch

November 01, 2000

Wednesday

8:30 AM - 9:00 AM Dan Leff re: your voicemail exchange

9:00 AM - 9:30 AM Diomedes Christodoulou by phone re: organizational issues

9:30 AM - 10:00 AM Mark Frevert (15 min.) re: organization

11:00 AM - 11:30 AM Glen Meakem by phone - you call him at 412.297.8850

11:30 AM - 12:00 PM Robert Clayton 713.623.8281 x0 re: New Fire Chief search (15 minutes)

1:30 PM - 2:00 PM Dr. Kitatani (Sony) re: content exchange follow-up (per David Cox)

2:00 PM - 3:00 PM Cindy Olson, Kevin Hannon re: PRC philosophy

3:00 PM - 3:30 PM John Lavarato re: PRC

3:30 PM - 4:30 PM Floor meeting - EB32

4:30 PM - 5:00 PM Jennifer Binder

November 02, 2000

Thursday

8:00 AM - 8:30 AM Please call Robert Clayton from your car - 713.623.8281 ext. 0

8:30 AM - 9:30 AM Joe Sutton re: exit interview

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November 02, 2000 Continued

Thursday

9:30 AM - 10:00 AM Steve Kean by phone (tentative)

10:00 AM - 10:30 AM Terrie James re: Mgmt. Conf. Agenda/Africa (15 minutes)

10:30 AM - 11:00 AM Depart office

11:00 AM - 6:00 PM Depart to Philadelphia - Wharton Speakers Series Arrive Philadelphia 2:40p Meet w/various

professors, speak at 4:30p Depart Philadelphia for Atlanta 6:45p, arrive 8:20p

November 03, 2000

Friday

8:30 AM - 9:30 AM Speak in Atlanta - Fortune conference

10:00 AM - 11:00 AM 10:00p (EST) depart Atlanta 10:40a (CST) arrive ENE Hangar

11:00 AM - 12:00 PM Vote early? 1319 Texas Ave. (@ Austin)

1:00 PM - 1:30 PM 1:15p - Terrie James re: mgmt. conf/Africa (15 minutes)

1:30 PM - 2:30 PM Diomedes Christodoulou

2:30 PM - 3:30 PM Jonathan Schwartz - Sun CEO

3:30 PM - 4:00 PM Steve Kean, Hamd Alkhayat re: xcelerator

4:00 PM - 5:00 PM McKinsey team with Steve Kean

6:00 PM - 6:30 PM Kids

November 04, 2000

Saturday

7:00 PM - 8:30 PM Andersen Consulting dinner - Sambuca's and Crystal Ballroom

November 05, 2000

Sunday

4:00 PM - 5:00 PM Lee Edwards and Bob Montgomery - at the new house

November 06, 2000

Monday

9:00 AM - 9:30 AM Diomedes Christodoulou

November 06, 2000 Continued

Monday

9:30 AM - 10:00 AM Rick Causey, Andy Fastow, Tod Lindholm re: capital charges

10:30 AM - 11:00 AM New Hire orientation - 5C2

12:00 PM - 12:30 PM Depart office

12:30 PM - 6:00 PM 12:30 - Arrive at Dr. Kaplan's office @ 6560 Fannin, Scurlock Tower #600 2:00 - procedure begins

November 07, 2000

Tuesday

10:30 AM - 11:00 AM ENE Europe Budget mtg -boardroom

11:00 AM - 11:30 AM Global markets budget mtg - boardroom

11:30 AM - 12:00 PM Ken Lay

2:00 PM - 2:30 PM Jeff Shankman - 10 minutes re: undisclosed

3:00 PM - 3:30 PM EIP budget mtg - 50M01

4:00 PM - 4:30 PM Mary Joyce re: comp committee review

7:30 PM - 9:30 PM Arena event at Lanier's home - 2121 Kirby Drive

November 08, 2000

Wednesday

8:30 AM - 9:30 AM Budget meeting - ETS - 50M01

9:30 AM - 11:30 AM Budget meeting - EBS - 50M01

11:30 AM - 12:00 PM Phone call w/Merle Bone (former Shell, now w/Broadband Infrastructure Group) re: EBS - he'll call

you

1:00 PM - 1:30 PM Budget meeting - EGE&P - 50M01

1:30 PM - 2:15 PM Budget meeting - ENW - 50M01

2:15 PM - 3:00 PM Budget meeting - Industrial Markets - 50M01

| November 08, 2000 Continued Wednesday | | |
|--|--|--|
| 3:00 PM - 3:30 PM | To Sugarland | |
| 4:00 PM - 5:00 PM | Unocal "Brown Bag" - in Sugarland arranged by Steve Long (happy hour reception will follow for Unocal employees; you are not expected to stay) - map/info attached | |
| 8:00 PM - 11:00 PM | One Great Night - MFA w/Shankman - Black tie (cocktails begin at 7:00, art showing begins at 8:00p followed by dinner, so you will be just in time for dinner) | |

| November 09, 200 Thursday | |
|------------------------------|---|
| 9:00 AM - 10:00 AM | Floor meeting - EB3677 (information/advance questions attached) |
| 10:00 AM - 11:00 AM | Corporate Image video retaping -50M04 (script attached) |
| 11:00 AM - 1:00 PM | 11:15 - Dr. Leigh Ellen Eubanks (dermatologist) 6624 Fannin #1250 Note: forms attached you must take with you |
| 1:30 PM - 2:00 PM | 20 min - David Cox & Rich DiMichele re: briefing on Cox's voicemail |
| 2:00 PM - 3:00 PM | Trisha Burton, etal, Andersen Consulting with Mark Palmer - interview for Outook - information attached |
| 3:00 PM - 3:30 PM | Fleet Boston Bank in Fastow's office (15 min. introduction) |
| 3:30 PM - 4:00 PM | Video taping for ENW mgmt. conf. video - boardroom - script attached |
| 4:00 PM - 5:00 PM | McKinsey team with Kean |

| Friday | |
|---------------------|---|
| 8:30 AM - 9:30 AM | Mark Koenig, Paula Rieker re: 2001 analyst conference |
| 9:30 AM - 10:00 AM | Rick Causey, Mark Lindsey, Charlene Jackson re: A/A program costs |
| 10:00 AM - 10:30 AM | 10:15 - Ken Lay |
| 10:30 AM - 11:30 AM | Ken Lay, Lou Pai |
| 1:30 PM - 2:00 PM | 1:45 - 15 min - Linda Robertson (new VP of Govt Affairs - DC) |
| 2:00 PM - 3:00 PM | Dan Smith (CEO), Bob Blakley (CFO), Lyondell and Greg Whalley re: petrochemical exchanges |
| 3:00 PM - 3:30 PM | Rick Buy (10 min) re: personal |

November 10, 2000

November 10, 2000 Continued

Friday

5:00 PM - 5:30 PM

Urban Retreat (Janice)

6:00 PM - 6:30 PM

Kids

November 11, 2000

Saturday

7:30 AM - 8:30 AM

7:45a - Super Saturday breakfast - Energizer

10:30 AM - 11:30 AM

JT's Soccer - HS-W

November 13, 2000

Monday

8:30 AM - 9:30 AM Ken Lay, Jim Derrick. Robert Burford etal (Gibbs & Bruns) re: Azurix litigation - 50M03 - see attached

9:30 AM - 10:00 AM

9:15 - Underwriting meeting EB2853

10:00 AM - 11:00 AM

Budget mtg - India - 50M01

11:00 AM - 12:00 PM

ExComm - boardroom - see attached

12:00 PM - 1:00 PM

Jeff McMahon, Bain & Blackstone (potential ENW investors) - 50M - see attached

1:00 PM - 2:00 PM

Comp committee - EB50M03 - see attached

2:00 PM - 3:00 PM

Industrial markets budget mtg - 50M01 - see attached

4:00 PM - 4:30 PM

4:15p Nasim Khan re: online exchange (15 minutes)

4:30 PM - 5:00 PM

Mark Palmer, Jim Citrin re: profile for new book (by phone) - see attached

6:00 PM - 7:00 PM

Forum - Keith William's wine room

November 14, 2000

Tuesday

8:15 AM - 9:00 AM Leigh Edwards (art consultant) at your home

9:00 AM - 12:00 PM

HOLD for presentation preparation

12:00 PM - 2:00 PM

EBS ExecComm meeting - Houstonian - Elm Room

2:30 PM - 3:30 PM

Budget mtg - South America - 50M01

November 14, 2000 Continued

Tuesday

3:30 PM - 4:30 PM

Budget mtg - EES - 50M01

6:00 PM - 7:00 PM

YPO - Shepherd School of Music at Rice University - map attached

7:00 PM - 8:00 PM

Reception at Mithoff's house - 2930 Lazy Lane

November 15, 2000

Wednesday

9:00 AM - 10:00 AM

Ken Lay, Sanjay Bhatnagar, Mark Frevert re: Dabhol, misc. - EB5001

10:00 AM - 10:30 AM

John Sherriff, etal re: EnronCredit.com

10:30 AM - 11:30 AM

10:45a - Lou Pai, Steve Kean, Hamd, Andrew, & Suzanne Nimocks re: Excelerator - 50M03

12:00 PM - 1:30 PM

Lunch at the Petroleum Club - Dan Leff, David Hernandez, Dean George Daly (Stern School of Business,

NY

November 18, 2000

Saturday

6:15 AM - 10:15 AM

Depart for South Africa

6:00 PM - 7:00 PM

5:55 - depart JFK Arrive Capetown at 3:30 on Sunday afternoon

November 19, 2000

Sunday

7:00 AM - 7:30 AM

Africa

November 25, 2000

Saturday

7:00 AM - 7:30 AM

Happy birthday!

8:00 AM - 8:30 AM

Africa

November 26, 2000

Sunday

8:00 AM - 8:30 AM

Return from Africa

November 27, 2000

Monday

8:30 AM - 9:30 AM

8:45 - Underwriting - EB2853

November 27, 2000 Continued

Monday

9:30 AM - 10:30 AM Gerald Chan

10:30 AM - 11:00 AM Cliff Baxter

11:00 AM - 12:00 PM ExComm - boardroom

2:00 PM - 3:00 PM Lay & Baxter - EB5001

November 28, 2000

Tuesday

8:30 AM - 9:00 AM Greg Whalley re: Wharton presentation (nothing to do with your 9:00 video conf)

9:00 AM - 10:00 AM Video Conference w/Pablo Monriquez of Wharton regarding innovation - EB49C2

10:00 AM - 11:00 AM "It's a Wonderful Company" video shoot - your office

11:00 AM - 12:00 PM Mike McConnell & Jeff Shankman - update on Hickerson - EB3082

1:30 PM - 2:30 PM Bruce Wrobel re: conflict between Encom & Enron (email attached)

3:00 PM - 4:00 PM "It's a Wonderful Company" video shoot - EB3567

4:00 PM - 5:00 PM Microsoft briefing w/Ken Rice & Boris Brevnov

5:00 PM - 6:00 PM Interview - The Economist (Vijay) with Palmer re: Companies of the Future (virtual vs. vertical

integration)

November 29, 2000

Wednesday

8:30 AM - 10:30 AM McKinsey team re: pre-board preparation with Kean

10:30 AM - 11:00 AM Steve Ballmer (he will call)

11:15 AM - 11:45 AM Depart office

11:45 AM - 1:45 PM Arthur Andersen Energy Symposium - Westin Galleria 5060 West Alabama, Third Floor

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2:30 PM - 3:30 PM Dabhol Meeting - EB4903

3:30 PM - 4:00 PM 3:45 - E-company Now photo shoot

4:00 PM - 5:00 PM Fastow, Causey, Baxter

November 29, 2000 Continued

Wednesday

4:45 PM - 5:15 PM

15 minutes - Charlene Jackson re: briefing for PRC breakfast

| November 30, 200 | Nov | /em | ber | 30, | 20 | 00 |
|-------------------------|-----|-----|-----|-----|----|----|
|-------------------------|-----|-----|-----|-----|----|----|

Thursday

8:30 AM - 9:30 AM Associate PRC info breakfast - 50M01 (info attached)

9:30 AM - 10:30 AM German Business Week interview & photo shoot

10:30 AM - 11:30 AM Floor meeting - EB41 (info attached)

11:30 AM - 1:00 PM Lunch with Steve Marnoy at Brennan's

1:00 PM - 1:30 PM Ken Lay

1:30 PM - 3:00 PM Third Quarter Executive Forum - EB50M (Ken Lay joining) 1:45p - CNBC interview in boardroom

3:00 PM - 4:30 PM Rick Causey re: Final budget & Audit Committee presentation

4:30 PM - 5:00 PM Dan Leff re: 2001 business initiatives

5:00 PM - 5:30 PM Delainey & Lavarato re: "you'll know"

5:30 PM - 6:00 PM Greg Whalley re: tbd

6:00 PM - 9:00 PM Rice- Jones Open House - 50th floor lobby/boardroom (info attached)

December 01, 2000

Friday

8:30 AM - 9:00 AM Jim Badum (said you would know subject)

9:00 AM - 10:00 AM PIMCO with Andy Fastow, Shirley Hudler (info attached)

10:00 AM - 10:30 AM Comp Committee Review with Mary Joyce (Mary w/bring materials w/her)

10:30 AM - 11:30 AM Gerdau meeting w/Suzanne Nimocks, Jeff McMahon & Greg Herman (VP - Steel trading) Note: you will

stay til +/- 11:30; meeting will run through lunch (info attached)

11:30 AM - 12:00 PM Rob Walls re: RazorFinish investigation (15 minutes)

1:45 PM - 3:00 PM EES Employee meeting @ Hyatt Imperial Ballroom

3:00 PM - 3:30 PM 3:15 - Rob Walls

December 01, 2000 Continued

Friday

3:30 PM - 4:00 PM 3:45 - Rick Buy re: Board packet

4:00 PM - 5:00 PM McKinsey team re: pre-board preparation with Kean

6:00 PM - 6:30 PM Kids

December 02, 2000

Saturday

11:00 AM - 12:30 PM Visit Moody and McMurtrey Galleries per Lee Edwards (see attached info)

4:00 PM - 8:00 PM Holiday parties: YPO - Hangar at Hobby Airport (8703 Telephone Rd) EBS - Jags EES-Museum of Nat.

Science GPG - Hotel Sofitel ENW - St. Regis

December 03, 2000

Sunday

3:00 PM - 4:00 PM Meet w/Lee Edwards, Bob Montgomery at 1912 North Blvd. (info attached)

December 04, 2000

Monday

8:00 AM - 10:00 AM EES Budget Meeting - Part II -EB8C1

10:00 AM - 11:00 AM David Garvin - HBS Professor w/Christie Patrick and Vince Kaminski

11:00 AM - 12:00 PM ExComm - boardroom

12:00 PM - 12:30 PM Rick Buy - re: board packet (15 minutes)

1:00 PM - 1:30 PM 1:25 - Lou Pai needs 5 minutes

1:30 PM - 2:00 PM Hamd re: Fed Reserve presentation

2:00 PM - 3:00 PM Vince Kaminski, John Martin (Baylor University) re: research project

3:00 PM - 4:00 PM Dwayne Grubert, new analyst covering ENE from Sanford C. Bernstein w/Paula

4:00 PM - 5:00 PM Frevert, McMahon, Whalley, Donahue, Bowen re: P&P M&A opps.

6:00 PM - 6:30 PM Forum - Vin-De-Garde

December 05, 2000

Tuesday

9:00 AM - 10:00 AM Analyst advisory board, Charlene Jackson - EB50M03

December 05, 2000 Continued

Tuesday

10:30 AM - 11:30 AM Rebecca Carter & Rick Buey

1:30 PM - 3:00 PM Executive Forum - 50M

3:00 PM - 4:00 PM Dave Delainey, etal re: INGAA, Fountain Valley, RioGen Merchant, TexMex

4:00 PM - 4:30 PM Paul Murphy (15 minutes)

4:30 PM - 5:00 PM Amanda Martin+

5:00 PM - 5:30 PM Greg Whalley, Andy Zipper re: E-speed

December 06, 2000

Wednesday

9:00 AM - 10:00 AM Floor meeting - Net Works EB2556 NOTE - Advance question attached

10:00 AM - 1:00 PM Corporate Policy Committee mtg - 50M Exec. Dining

1:30 PM - 2:00 PM Rick Buy, Greg Whalley re gas VAR

2:00 PM - 2:30 PM ENE South Art Committee presentation - EB5029

3:00 PM - 4:00 PM Dave Delainey

5:00 PM - 5:30 PM Lay, Kean, Koenig, Palmer, etal

7:00 PM - 8:30 PM Open house at Paul Hobby's - 3980 Del Monte, 6:30p-9:00p

December 07, 2000

Thursday

8:00 AM - 9:00 AM 8:15a - Ex. Comm board call - details tbd

9:00 AM - 10:00 AM Conference call with Janus (Koenig) - your office

10:00 AM - 10:30 AM Koenig (per your request) (pending confirmation from Koenig's office)

11:00 AM - 11:30 AM Steve Kean, FERC staff visit - drop by - Boardroom (details attached)

1:30 PM - 2:00 PM Lou Pai

2:00 PM - 3:00 PM Causey, etal re: Plan presentation

3:00 PM - 3:30 PM Bruce Rudy by phone re: HBS (see attached)

| December 07, 200 | 00 Continued |
|--------------------------------|---|
| Thursday | ・ 日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日 |
| 3:30 PM - 4:00 PM | Hamd Alkhayat re: FRB presentation |
| 4:30 PM - 5:30 PM | Jeffries & Company Holiday reception - St. Regis (tentative) - 4:30p - 7:30p |
| 5:30 PM - 7:00 PM | Reception at Bob and Elyse Laniers home, 2121 Kirby Drive, Penthouse One - 5:30p-7:00p (said you would make "every effort" to attend) |
| December 08, 200 | |
| Friday | |
| 7:30 AM - 9:30 AM | YPO Moderator Breakfast @ Houston Country Club - Bride's Room |
| 10:00 AM - 10:30 AM | Dave Delainey re: So. America (tentative) |
| 10:30 AM - 11:30 AM | Conf. call w/Holthouse, Khourie 888.273.9893, PW 555372 |
| 1:00 PM - 2:00 PM | Whalley, Buy, Delainey, Lavorato, Bradford re: credit |
| 2:00 PM - 2:30 PM | Jeff Compton re: house on North Blvd. (tentative - left message asking if he could come 30 minutes later |
| 2:30 PM - 3:30 PM | Steve Kean, McKinsey |
| 3:30 PM - 4:00 PM | Karen Denne - 10 minutes interview w/Continental Airlines magazine re: story on Ken Lay |
| 4:30 PM - 5:00 PM | Ken Lay |
| 8:00 PM - 8:30 PM | So. America Holiday party - Maxim's |
| December 10, 200 | 00 |
| Sunday | |
| 3:00 PM - 4:00 PM | Leigh Edwards, Bob Montgomery @ Briar Ct. |
| December 11, 200 Monday | |
| 8:00 AM - 8:30 AM | Dabhold conference call - 800-991-9019, PW 6530874# |
| 3:30 AM - 9:00 AM | 8:45a - Special committee meeting w/Pug and Ken Lay - 3AC10 boardroom |
| 9:30 AM - 12:00 PM | Azurix Board meeting - 3AC10 Boardroom |

ENE BOARD COMMITTEE MEETINGS 1:30 - Nominating - EB50M03 2:00 - Audit - Boardroom 3:00 - Comp - EB50M01 4:00 - Finance - Boardroom

1:30 PM - 6:00 PM

December 11, 2000 Continued

Monday

7:00 PM - 7:30 PM

Board Holiday dinner

| Decem | ber | 12, | 2000 |
|-------|-----|-----|------|
| | | | |

Tuesday

8:00 AM - 12:00 PM ENE BOARD MEETING - Boardroom

1:30 PM - 2:00 PM Conference Call re: Azurix Dial-in 800.991.9019, PW 6047350

2:00 PM - 3:10 PM Don Hollingsworth, Dennis Thompson re: Fire Chief Search (per Chief Clayton)

3:15 PM - 3:45 PM 3:15 - Lou Pai re: California & EES risk

4:00 PM - 5:00 PM Estate planning meeting

December 13, 2000

| W | /ed | nesd | av |
|-----|-----|-------|----|
| Y 1 | ··· | 11000 | uν |

8:00 AM - 8:30 AM CNBC w/Ken Lay and "Money Hunny" - broadcast from boardroom

8:30 AM - 9:00 AM 8:45a - ABN Amro mtg w/Fastow, etal. Stop by to shake hands - EB5029

9:30 AM - 10:00 AM Sam Palimsano by phone (he'll call you)

10:00 AM - 10:30 AM Greg Whalley and/or John Lavorato re: Greg's voicemail - 15 minutes

10:30 AM - 11:30 AM 10:50a - CNN live from boardroom 11:05a - Phone interview w/Barbara Schook, Nat Gas Intelligence

11:15a - Bloomberg TV live from boardroom

11:30 AM - 12:00 PM Rick Causey - 5 minutes re: EES

2:00 PM - 2:30 PM 2:00p Houston Chronicle, phone interview and photo shoot 2:15p - Dow Jones phone interview -

(tentative)

2:30 PM - 3:00 PM Dave Delainey - 20 mins. re: east coast power

3:30 PM - 4:00 PM Depart office

4:00 PM - 5:00 PM Wheels up to Dallas Arrives Dallas at 4:50 p.m.

6:00 PM - 7:00 PM 6:15p - Conference Call w/Lay re: Azurix Dial in: 800.991.9019, PW 6044360

7:00 PM - 7:30 PM Federal Reserve Bank of Dallas - Reception

December 13, 2000 Continued

Wednesday

7:30 PM - 8:30 PM Dinner at Federal Reserve Executive Dining Room

8:30 PM - 9:30 PM Reservation at Crescent Court Hotel

December 14, 2000

Thursday

8:00 AM - 8:30 AM Coffee in Directors' Lounge on 14th Floor

8:30 AM - 9:30 AM Houston Branch Meeting of the Federal Reserve Bank of Dallas - 14th Floor Prow Conference Room

12:00 PM - 1:00 PM Federal Reserve luncheon - Second Floor

2:30 PM - 3:00 PM Depart Dallas, Arrive ENE hangar2:45 p

3:30 PM - 4:30 PM Steve Wanek (Capital Resources), Carol Coates and Mark Koenig

December 15, 2000

Friday

8:00 AM - 9:00 AM Dabhol conference call 1.888.689.5736, PW: 6530874#, Host: Wade Cline

9:00 AM - 10:00 AM Neil Kelly, Paul Hobby & Peter Shaper re: Genesis Park & Vitol (additional info attached)

10:00 AM - 10:30 AM Lou Pai - 15 minutes - EES book losses

10:30 AM - 11:30 AM 10:15 - Suzanne Nimocks, Ron Hulme, Steve Kean re: follow up to board presentation

12:00 PM - 1:30 PM Blake Hogan - Forum 1:1 luncheon - LaGriglia

1:30 PM - 3:00 PM 3rd Quarter Executive Forum - 50M01

3:00 PM - 3:30 PM David Haug - re: misc. issues

3:30 PM - 4:30 PM Greg Whalley, Jeff McMahon, Mark Frevert re: ENW partnership fund

4:30 PM - 5:00 PM Lou Pai re Excelerator

6:00 PM - 6:30 PM Kids

December 18, 2000

Monday

8:00 AM - 5:00 PM VACATION

December 19, 2000

Tuesday

8:00 AM - 5:00 PM

VACATION

December 20, 2000

Wednesday

8:00 AM - 5:00 PM

VACATION

December 21, 2000

Thursday

8:00 AM - 5:00 PM

VACATION

December 22, 2000

Friday

8:00 AM - 5:00 PM

VACATION

December 30, 2000

Saturday

7:00 AM - 5:00 PM

Vacation

December 31, 2000

Sunday

7:00 AM - 5:00 PM

Vacation

January 02, 2001

Tuesday

11:00 AM - 11:30 AM

Executive Committee Meeting - Boardroom

11:30 AM - 12:00 PM

11:50 - Edward Ondarza re: Enron Media Services

12:00 PM - 1:00 PM

Interview - Wendy Zellner of Business Week w/Palmer (lunch)

1:30 PM - 2:00 PM

Rick Causey, Mark Koenig re: 4Q earnings

2:00 PM - 2:30 PM

Boris Brevnov re: Microsoft briefing

3:00 PM - 4:00 PM

Rebecca McDonald & Jim Hughes re: India

January 03, 2001

Wednesday

9:00 AM - 9:30 AM

Dan Smith of Sycamore (he will call)

10:30 AM - 11:00 AM

Jim Hughes, Ben Glisan re: Dabhol update

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| January 03, 2001 (| Continued |
|------------------------------|--|
| Wednesday | |
| 11:00 AM - 12:00 PM | Steve Ballmer (he will call) |
| 12:00 PM - 1:30 PM | Lunch w/Cliff |
| 2:00 PM - 2:30 PM | Mary Clark - E-Business year end review |
| 2:30 PM - 3:00 PM | Ned Hamara of FBI re: security clearance on Larry Lindsey |
| 3:30 PM - 4:00 PM | Dan Leff re: voice messages |
| 4:00 PM - 4:45 PM | Steve Kean re: Corporate Policy Off-site + misc. |
| 6:00 PM - 6:30 PM | Kids |
| January 04, 2001 Thursday | |
| 10:00 AM - 10:30 AM | Andy Fastow - "gratutitous annual self promotion" (15 minutes) |
| 10:30 AM - 11:00 AM | Greg Whalley, Jeff McMahon re: Industrial markets |
| 2:00 PM - 2:30 PM | Marty Sunde re: risk mgmt |
| January 05, 2001 Friday | |
| 8:00 AM - 9:00 AM | 8:15a - Pre-meeting w/Steve Kean and Lisa Connally (30 minutes then walk to City Hall) |
| 9:00 AM - 10:00 AM | Meeting w/Mayor Lee Brown, City Hall, 3rd Floor (901 Bagby) Contact: Darcey 713.247.2545 |
| 10:00 AM - 11:00 AM | 10:15a "100 Years of Energy" at EBS trading floor |
| 11:00 AM - 12:00 PM | Mark Koenig, Paula Rieker re: analyst conference |
| 12:00 PM - 1:30 PM | Lunch with Rebecca at LaGriglia |
| 1:30 PM - 2:00 PM | Greg Whalley |
| 2:00 PM - 3:00 PM | Goldman Sachs client strategy study (McK) - Richard Roberts & Peter Bass (info attached) |
| 3:00 PM - 3:30 PM | Steve Kean & Mary Joyce re: contract issue |
| 3:30 PM - 4:00 PM | Ken Rice (no subject) |

4:00 PM - 4:30 PM

Keith Huber

January 08, 2001Monday

8:00 AM - 5:00 PM PRC - St. Regis Hotel - Ballroom Salon II - 1919 Briar Oaks Lane (breakfast available at 7:00 a.m.)

January 09, 2001 Tuesday

8:00 AM - 5:00 PM

PRC - St. Regis

January 10, 2001

Wednesday

9:00 AM - 9:30 AM David Haug

9:30 AM - 11:00 AM EES meeting (Black, Delainey, Lavorato, Leff, Sunde)

11:30 AM - 1:00 PM Rice University - speaking - Alice Pratt Brown Hall (Shepherd School of Music)

1:30 PM - 2:00 PM John Sherriff

2:00 PM - 3:00 PM Cong. Boucher (D, VA) plus trading floor tour

3:00 PM - 3:30 PM 3:15p - Sanjay Bhatnagar

3:30 PM - 4:00 PM 3:45p - Interview - E-Company Now

4:00 PM - 5:00 PM 4:15p - Jeannie Mandelker re: annual report

5:00 PM - 5:30 PM Tom White re: Larry Izzo (10 minutes)

6:00 PM - 6:30 PM Kids

January 11, 2001

Thursday

8:30 AM - 9:00 AM Tom White re: Larry Izzo

9:00 AM - 10:00 AM Baxter, Shankman & McConnell re: international assets (debt & equity trade)

10:00 AM - 10:30 AM Comp. Committee conf. call - EB5001

| January 11, 2001 Thursday | Continued |
|--------------------------------|--|
| 10:30 AM - 11:00 AM | Cliff Baxter (if needed - he'll try to take care of it after 9:00a mtg if time allows)) |
| 11:30 AM - 1:00 PM | Lunch at job site (Bob Montgomery) |
| 1:30 PM - 2:00 PM | Dr. Ron McPherson, Jeff Kimpel from Am. Meteorological Society (NOTE: trying to reach them to postpone) |
| 2:00 PM - 3:00 PM | 2:15 - Interview - Maria Bartiroma of CNBC (info forthcoming) |
| 3:00 PM - 4:00 PM | Mary Joyce re: policy committee compensation |
| 4:00 PM - 5:00 PM | Professor Chris Bartlett - HBS case - by video taping |
| 5:00 PM - 6:30 PM | Associate & Analyst New Hire kick-off (speaking) - Doubletree, LaSalle Room A |
| January 12, 2001 Friday | |
| 8:30 AM - 9:00 AM | Keith Huber |
| 9:00 AM - 10:00 AM | Gail Whipple (IBM) - 50M Executive Dining Room (see attached for attendees) |
| 10:00 AM - 11:30 AM | E-Speak - EB4799 |
| 12:00 PM - 1:30 PM | Forum 1:1 lunch w/Mark Duffey @ Damian's |
| 1:30 PM - 4:00 PM | Hold for Koenig - analyst conference dry run - boardroom |
| 4:00 PM - 4:30 PM | Gene Humphrey |
| 4:30 PM - 5:00 PM | Ken Lay |
| 5:00 PM - 5:30 PM | Whalley & Koenig |
| January 13, 2001 Saturday | |
| 2:00 PM - 3:30 PM | Leigh Edwards at new home |
| January 14, 2001 Sunday | |
| 8:30 AM - 9:30 AM | Business Week photo shoot - meet Karen Denne and photographer at Houston Aboretum at Memorial Park |
| 10:00 AM - 11:00 AM | California Conference call (info attached) 1-800-998-2462, Passcode 4916140 (Rick Shapiro is host of call) |

call)

January 15, 2001 Monday

8:00 AM - 5:00 PM Holiday

6:00 PM - 6:30 PM Forum

January 16, 2001

Tuesday

8:30 AM - 9:00 AM Steve Kean re Ex Comm Retreat agenda

9:30 AM - 10:00 AM Motley Fool Interview (by phone)

10:00 AM - 10:30 AM Gene Autry of Federal Reserve - Annual Report photo

3:00 PM - 3:30 PM Depart office for hangar

January 17, 2001

Wednesday

6:00 PM - 6:30 PM Kids

January 18, 2001

Thursday

8:00 AM - 2:00 PM Corporate Policy Committee Retreat Depart PV 12:15 - arrive ENE hangar 2:00p

5:00 PM - 7:30 PM Wheels up to DCA - arrive 8:45p

January 19, 2001

Friday

9:30 AM - 6:00 PM DC - Inauguration

6:00 PM - 6:30 PM Kids

January 20, 2001

Saturday

8:30 AM - 5:00 PM DC - Inauguration

January 21, 2001

Sunday

8:30 AM - 4:00 PM DC - Inauguration - depart DCA 2:00p, arrive ENE hangar 4:30p

January 22, 2001

Monday

8:00 AM - 9:00 AM 8:00 - Make up 8:15 - CNBC Squawk Box - Live feed 8:45 - CNNfn - Live feed

| January 22, 200 Monday | 1 Continued |
|---------------------------|--|
| 9:00 AM - 10:00 AM | 4Q earnings call - Koenig's office |
| 10:00 AM - 11:00 AM | 10:05 - Bloomberg - phone 10:20 - Dow Jones - phone 10:30 - Reuters - phone 10:40 - Financial Times- phone |
| 11:00 AM - 12:00 PM | Executive CommitteeMeeting |
| 12:00 PM - 1:15 PM | 12:17 - Bloomberg TV - Live Feed 12:30 - Wall Street Journal - phone 1:00 - Houston Chronicle - phone |
| 1:30 PM - 2:30 PM | 1:45 - Pai, Sunde & Leff re: California - EB50M03 |
| 2:30 PM - 3:00 PM | Mark & Paula (at your request) |
| 3:00 PM - 5:00 PM | Comp Committee Meeting - EB50M01 (Dining) 15 minutes w/Ken Lay immediately following this meeting |
| 6:00 PM - 7:00 PM | Diomedes Christodoulou @ River Oaks Grill (2630 Westheimer - 520-1738) |
| 7:30 PM - 8:30 PM | Jim Bannantine @ Sierra Grill (4704 Montrose - 942-7757) |

| January 23, 2001 Tuesday | |
|-----------------------------|--|
| 8:30 AM - 9:00 AM | Mary Joyce re: comp variance & bonus |
| 9:00 AM - 10:00 AM | Whalley, Frevert & Dan Reck re: web model |
| 10:00 AM - 11:00 AM | Troy Blakney re: Fire Chief Search (@ your office) |
| 11:00 AM - 11:30 AM | Jim Fallon re: confidential |
| 11:30 AM - 12:00 PM | 11:15a - Interview Bill Maggs (15 minutes) for EBS CTO position |
| 12:00 PM - 1:00 PM | Phone call with Bob Glenn of PG&E with Lay @ EB5001 |
| 1:00 PM - 2:00 PM | Business Week photo shoot - dark, long sleeve shirt and dark pants for one photo, usual attire for second photo (non-white shirt please) |
| 2:00 PM - 3:00 PM | Marc Shapiro & Don Layton (w/Fastow, Whalley & Buy) - info attached |
| 3:30 PM - 4:00 PM | Koenig, Glisan, DeSpain re: converts |
| 4:00 PM - 5:00 PM | Business Week interview with Wendy Zellner |
| 6:00 PM - 7:00 PM | Kids? |

| January 24, 2001 Wednesday | |
|-------------------------------|---|
| 7:30 AM - 9:00 AM | Breakfast with Roel Campos @ Doubletree - Post Oak - 2100 Post Oak Boulevard - "Promenade" Restaurant, reservation in your name |
| 9:30 AM - 10:00 AM | Rebecca and Bertha (pronounced "Bearta") Nanev - proposed housekeeper |
| 10:30 AM - 11:30 AM | Global Assets discussion w/McDonald, Baxter, Hughes |
| 12:00 PM - 1:00 PM | Analyst Conference - "current issues" briefing - boardroom; lunch served |
| 1:30 PM - 2:00 PM | Depart for Dr. Duke's office |
| 2:00 PM - 2:45 PM | Dr. Red Duke @ UT Medical School - 6431 Fannin, 4th Floor - Room 4168 (713.500.7253) |
| 3:30 PM - 4:00 PM | Dan Leff, Marty Sunde re: California company-specific plans - Boardroom |
| 4:00 PM - 4:30 PM | Royal Bank of Scotland - Deputy CEO - Johnny Camerson & Fred Wendt - EB50M03 (info attached) |
| 4:30 PM - 5:00 PM | Interview - Wall Street Journal |
| 6:00 PM - 9:00 PM | Analyst conference reception - Four Seasons, Austin Room, 3rd floor |
| January 25, 2001 Thursday | |
| 6:30 AM - 5:00 PM | Analyst conference 6:30a - Breakfast buffet/informal discussions - Austin Room 8:00a - Conference begins - Ballroom Noon - Lunch - Austin Room 1:00p - Conference resumes 5:00p - Conference adjourns More details attached |
| January 26, 2001 Friday | |
| 9:00 AM - 9:30 AM | 9:15 - Jeff McMahon - 15 minutes re: Metals USA update |
| 9:30 AM - 10:00 AM | John Sherriff - review |
| 10:30 AM - 11:00 AM | Steve Kean, Lisa Connolly re: Fire Chief search |
| 11:00 AM - 11:30 AM | Dan Leff, Marte Sunde, etal re: California - Boardroom |
| 2:00 PM - 2:30 PM | Lou Pai re: Accellerator (also review - per my voicemail) |
| January 29, 2001 Monday | |

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9:00 AM - 9:30 AM

Review - Mark Koenig

January 29, 2001 Continued

Monday

9:30 AM - 10:00 AM Review - Cliff Baxter

10:00 AM - 10:30 AM Review - Gene Humphrey

11:00 AM - 12:00 PM ExComm meeting - boardroom

1:30 PM - 2:00 PM Review - Mark Frevert

2:00 PM - 3:00 PM Board Call - EB5001

3:00 PM - 3:30 PM Review - Jim Derrick

3:30 PM - 4:00 PM Review - Greg Whalley

4:00 PM - 4:30 PM Review - Mark Metts

4:30 PM - 5:00 PM Review - Stan Horton

5:00 PM - 5:30 PM Review - Dave Delainey

January 30, 2001

Tuesday

8:30 AM - 9:00 AM Review - Ken Rice

9:00 AM - 9:30 AM Review - Rick Buy

9:30 AM - 10:00 AM Review - Rick Causey

10:00 AM - 10:30 AM Review - Steve Kean

10:30 AM - 11:00 AM 10:40a Review - Kevin Hannon

11:00 AM - 11:30 AM Conf call with Ben Glisan re: converts

11:30 AM - 12:00 PM 11:15a Whalley, McConnell, Shankman & Reck re: web modal

12:00 PM - 12:30 PM 11:50a - Steve Kean standing by if necessary

1:30 PM - 2:00 PM Review - Charlene Jackson

2:30 PM - 8:00 PM 2:45p - Wheels up to Vail

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January 31, 2001

Wednesday

8:00 AM - 12:00 PM

CSFB conference - Vail Speaking at 7:00a

12:00 PM - 3:00 PM

Wheels up to Houston, arrive +/- 3:00p

6:00 PM - 6:30 PM

Kids

February 01, 2001

Thursday

7:00 AM - 7:30 AM Not

Note: Beth Stier w/be "shadowing you" all day to get footage for producer's reel

7:30 AM - 11:30 AM

EBS analyst conference - St. Regis Hotel, speaking from 7:30a - Continental breakfast 8:00a-8:45a -

Welcome/ENE overview 8:45a-9:00a - Q&A Stay for the morning then go to lunch?

12:00 PM - 1:30 PM

Ron Ridlehuber - Manor House, 111 N. Post Oak Ln. (next door to the Houstonian) - reservations in

Ron's name

1:30 PM - 2:00 PM

1:15 - To Press Conference - Fire Station #6, 3402 Washington Ave.

2:00 PM - 3:00 PM

Press conference w/Mayor Brown

3:00 PM - 3:30 PM

Dan Leff by phone (he'll call you)

3:30 PM - 4:00 PM

Orlando Gonzalez, Elektro

4:00 PM - 4:30 PM

Louise Kitchen & Greg Piper re: EOL sale

4:30 PM - 5:00 PM

Out

7:00 PM - 7:30 PM

Opera Ball dinner w/Rebecca (black tie)

February 02, 2001

Friday

8:30 AM - 9:00 AM

Review - Lou Pai

9:00 AM - 10:30 AM

Jeremy Blachman, etal re: BearTrap 4.0, EB8C1

1:30 PM - 2:00 PM

Philippe Bibi re: at the request of Ken Rice

2:00 PM - 2:30 PM

Jere Overdyke - re: 5 minutes to say good-bye

3:00 PM - 3:30 PM

Review - Andy Fastow

3:30 PM - 4:00 PM

Jeff Sherrick

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February 02, 2001 Continued

Friday

4:00 PM - 5:00 PM

Dr. Gerald Turner

6:00 PM - 6:30 PM

Kids

February 03, 2001

Saturday

8:00 AM - 9:30 AM

To Austin? Glass blowing w/Ben Livingston, sculptor for new house Call Ben Livingston at

512.474.9980 and let him know what time to expect you

February 04, 2001

Sunday

11:30 AM - 3:30 PM

"Got Wine" event at Houston Country Club with Rebecca

February 05, 2001

Monday

8:30 AM - 9:30 AM

Lou Pai, Dave Delainey

9:30 AM - 10:00 AM

Hamd re: upcoming presentations

10:00 AM - 11:00 AM

California "grass roots" campaign - EB5001

11:00 AM - 12:00 PM

Executive Committee - boardroom

12:00 PM - 1:00 PM

Dave Delainey, Dan Leff, Marty Sunde re: California (sandwiches ordered)

1:00 PM - 2:30 PM

Enron Credit Conference - George R. Brown Convention Center - Ballroom A/B 1:15p speaking

3:30 PM - 4:00 PM

3:45p - Greg Piper - 15 minute briefing on Oracle

4:00 PM - 5:00 PM

Sharon Butcher, Carl Jordan (outside counsel) re: Rocky Jones

5:00 PM - 5:30 PM

Ken Lay re: misc.

6:00 PM - 6:30 PM

CNN Moneyline w/Willow Bay - live broadcast from the boardroom - in chair at 6:05p, on air at 6:15p

February 06, 2001

Tuesday

8:00 AM - 9:00 AM

Wheels up to San Francisco

10:00 AM - 10:30 AM

Arrive San Francisco

10:30 AM - 11:30 AM

Meet Sandy Sanderson of Oracle at hangar

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| February 06, 2001 Tuesday | Continued |
|--------------------------------|---|
| 1:00 PM - 6:00 PM | San Francisco - Oracle CEO roundtable |
| February 07, 2001 Wednesday | |
| 8:00 AM - 5:00 PM | San Francisco - meetings w/PG&E (tentative) |
| 6:00 PM - 6:30 PM | Kids |
| February 08, 2001 Thursday | |
| 8:00 AM - 6:00 PM | San Francisco - CapRock Board meeting Speaking 10:30a-12:00 noon and 1:30p-3:30p Depart +/-4:00p, arrive IAH +/- 10:00p |
| February 09, 2001 Friday | |
| 8:30 AM - 9:00 AM | D'Arcy Carroll re: So. America (see attached) |
| 9:00 AM - 9:30 AM | Rebecca Carter re: board materials |
| 9:30 AM - 10:00 AM | 9:45a - Joannie Williamson - 10 minutes |
| 10:00 AM - 10:30 AM | Mark Haedicke re: career matters |
| 10:30 AM - 11:30 AM | Ron Hulme, Suzanne Nimocks re: Xcellerator, partnership model, EBS/EES guidance |
| 11:30 AM - 12:00 PM | Mary Joyce re: new comp agenda item (15 minutes) |
| 12:00 PM - 12:30 PM | Review Darden case study (on computer) |
| 1:00 PM - 1:30 PM | Steve Kean re: follow up on various projects |
| 1:30 PM - 2:00 PM | Scott Gieselman, Goldman Sachs re: EBS project - wants to make sure everyone's on same page (5 minutes) - call 713.276.3505 |
| 2:00 PM - 2:30 PM | Greg Whalley re: oil trading |
| 2:30 PM - 3:30 PM | Bob Bruner (Darden professor) by phone w/Hamd - 30 minutes on phone call, 15 minutes w/Hamd re CERA presentation (see attached) |

Kelly Kimberly re: corporate responsibility update (at your request)

CERA presentation (see attached)

3:45p - Call Bob Nardelli - 770.384.3622

3:30 PM - 4:00 PM

4:00 PM - 4:30 PM

| February 09, 2001 Friday | Continued |
|-----------------------------------|--|
| 5:00 PM - 7:00 PM | Analyst conference appreciation reception - Zula, on Capitol between Main and Fannin |
| February 10, 2001 Saturday | |
| 11:30 AM - 4:00 PM | HLS&R BBQ cook-off - invitation and maps attached |
| 7:30 PM - 9:30 PM | Fordham's Valentine's Day party w/ Rebecca |
| February 11, 2001 Sunday | |
| 2:00 PM - 6:00 PM | Fire Chief Screening Committee meeting - EB50M, Executive Dining Room |
| 7:30 PM - 9:00 PM | CERA dinner w/Mexico's Energy Secretary Paraiso Maravilla, 5714 Fairdale Lane |
| February 12, 2001 Monday | |
| 9:30 AM - 10:00 AM | Rick Causey, Andy Fastow re: audit committee |
| 10:00 AM - 10:30 AM | Mark Muller re: Xcellerator (15 minutes) |
| 11:30 AM - 1:00 PM | Azurix board mtg - 3AC10 boardroom |
| 1:00 PM - 1:30 PM | Nominating & Corporate Governance Committee - 50M03 |
| 1:30 PM - 3:00 PM | Audit and Compliance Committee - Boardroom |
| 3:00 PM - 4:00 PM | Compensation and Management Devlpmt. Committee - 50M Dining Room |
| 4:00 PM - 5:00 PM | Finance Committee - Boardroom |
| 5:30 PM - 6:00 PM | John Chambers by phone 408.526.8222 (info attached) |
| 7:00 PM - 9:00 PM | Board dinner - Tony's Restaurant - Wine Room 1801 Post Oak Blvd business attire |
| February 13, 2001 Tuesday | |
| 8:00 AM - 12:00 PM | Enron Board mtg. |
| 1:30 PM - 2:00 PM | Reuters interview w/Vance Meyers |
| 2:00 PM - 3:00 PM | Floor meeting - EB17 - Tax dept. |

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| February 13, 2001 Tuesday | Continued |
|--------------------------------|--|
| 4:30 PM - 5:00 PM | 4:45p - Mark Mulier re: Xcellerator |
| 5:00 PM - 5:30 PM | Senator Ron Weiden (D-OR) by phone 202.224.1006. Info forthcoming from Steve Kean |
| February 14, 2001 Wednesday | |
| 9:00 AM - 9:30 AM | Fortune interview - 20 minutes |
| 10:00 AM - 10:30 AM | Nick Utton, Rebecca George - New Power Co., re: ENE employee exclusive |
| 11:00 AM - 11:30 AM | EES Recruiting Website photo shoot - EB13C1 |
| 12:00 PM - 1:30 PM | Lunch w/Gert Maichel (RWE) and John Thompson (ENE Germany) - Damiens - meet John and Dr. Maichel at restaurant (information forthcoming) |
| 1:30 PM - 2:30 PM | CSFB w/Cliff and Andy (see attached) - EB5029 |
| 2:30 PM - 3:00 PM | 2:45p - Boris Brevnov - 5 minutes to say goodbye |
| 3:30 PM - 4:00 PM | To Westin |
| 4:00 PM - 5:30 PM | CERA Conference @ Westin Galleria 5060 West Alabama Street - Sage Room (speakers' room) Contact: Debbie Pellish |
| 6:00 PM - 6:30 PM | Kids |
| 8:00 PM - 8:30 PM | Pick up Jeffrey at Drivers Ed (Echo Lane and I-10) |
| 8:30 PM - 10:30 PM | Meet w/Sue and Kristin regarding meeting w/EHS college counsellor Also, give Sue kids' passports |
| February 15, 2001 Thursday | |
| 8:30 AM - 9:00 AM | Charlene Jackson - follow up conversation |
| 9:00 AM - 9:30 AM | Andy Barrett |
| 9:30 AM - 10:00 AM | 9:15a-9:30a - Phone call from Steve Ballmer |
| 10:00 AM - 12:00 PM | Fed Reserve board mtg. |
| 12:30 PM - 1:30 PM | Michael Ovitz, Dan Glassman (AMG Artist Mgmt. Group), David Cox - by phone (they'll call us) |
| 1:30 PM - 2:00 PM | Willard Ladd |

| February 15, 2001 Thursday | Continued |
|------------------------------------|---|
| 2:00 PM - 2:30 PM | Depart office |
| 2:30 PM - 4:00 PM | Julie Rollins @ EHS - college counselor |
| 6:00 PM - 9:00 PM | Texas Public Policy dinner (Wendy Gramm) -Farewell to Margaret Thatcher |
| February 16, 2001 Friday | |
| 7:00 AM - 11:00 AM | UT Leadership Conference - Austin 7:00a - Wheels up 7:32a - arrive FBO 8:30a - keynot 10:00a - Wheels up 10:25a - arrive ENE hangar |
| 2:00 PM - 2:30 PM | Bloomberg interview (by phone) - Karen Denne |
| 2:30 PM - 3:00 PM | Lisa Connolly re: follow-up |
| 3:00 PM - 4:00 PM | Work on Forum agenda for Monday night |
| 4:30 PM - 5:00 PM | Steve Kean - 15 minutes to update you on projects |
| 6:00 PM - 6:30 PM | Kids |
| 8:00 PM - 8:30 PM | Pick up Jeffrey at Driver's Ed |
| February 17, 2001 Saturday | |
| 11:00 AM - 5:00 PM | JT - baseball practice - Cage 1 11:30a birthday party - Van's Skate Park, 7620 Katy Freeway Need to buy a gift and buy JT some "sliding pants" for baseball |
| 6:00 PM - 8:30 PM | Ballet Ball - Wortham Theatre Center-Grand Foyer |
| February 18, 2001 Sunday | |
| 1:00 PM - 6:30 PM | JT - Baseball practice 1:00p Leave from Coach Gray's home - 373 Westminister Dr. 6:30p - Pick up from Coach Gray's home |
| 7:00 PM - 9:00 PM | Dinner w/Marnoys, Ed Hendricks, Joe Massey and Rebecca (location?) |
| February 19, 2001 Monday | |
| 8:00 AM - 5:00 PM | Holiday |

6:00 PM - 6:30 PM

Forum

| February 20, 2001 Tuesday | |
|--------------------------------|--|
| 8:00 AM - 9:30 AM | Photo Fete Board meeting - 3945 Roseland |
| 9:30 AM - 10:00 AM | Steve Kean, Mary Clark, Hamd re: Wednesday's employee mtg. |
| 10:00 AM - 11:00 AM | Interview w/Wired Magazine |
| 11:00 AM - 12:00 PM | Executive Committee - boardroom |
| 12:00 PM - 1:30 PM | 12:15p Paul Murphy - Forum 1:1, location tbd |
| 2:00 PM - 3:30 PM | Dean Niemi, Cary Maquire re: Cox School of Business and trading floor tour |
| 3:30 PM - 4:00 PM | Video taping for "Experience Enron" |
| 6:30 PM - 8:00 PM | Reception for Family Service Center - honoring Chuck Watson, 23 Tiel Way |
| February 21, 2001 Wednesday | |
| 8:30 AM - 9:00 AM | Ron Hulme, Cliff Baxter, etal - conference call to prepare for Dr. Tato meeting |
| 9:00 AM - 9:30 AM | 9:15a Ken Lay, Steve Kean |
| 10:00 AM - 12:00 PM | All Employee Meeting - Hyatt |
| 12:00 PM - 1:00 PM | 12:00p Rick Causey and Joe Baradino, new Arthur Andersen CEO - short intro 12:15p - Ken Rice and David Cox 12:45p - Amanda Martin by phone 713.569.2807 |
| 1:00 PM - 4:30 PM | Fire Chief Screening Committee EB50M03 |
| 4:30 PM - 5:30 PM | Dr. Franco Tato, Mr. Barozzi (Enel), Cliff Baxter |
| 6:00 PM - 8:00 PM | Kids - Note: I told Sue that you may be running a few minutes late to pick up JT - she said no problem. She also said JT may have some studying to do tonight that you could help him with |
| 8:00 PM - 8:30 PM | Pick Jeffrey up at Drivers Ed |
| February 22, 2001 Thursday | |
| 8:00 AM - 9:00 AM | Space Planning for new building - EB30C2, Whalley, Delainey, Hannon, Donovan (Greg & Kevin by video conf. in London) |

Frevert, Delainey, Buy, Lavorato - 2 45 minute meetings - (1) Energy capital resources; (2) principal investments

9:00 AM - 10:30 AM

February 22, 2001 Continued
Thursday

10:30 AM - 11:30 AM Steve Kean, etal re: PRC and partnership model

12:00 PM - 1:30 PM Corporate Policy Meeting - EB27C2

1:30 PM - 2:30 PM McK video taping - Ron Hulme - EB5029

2:30 PM - 3:00 PM Rebecca McDonald, Jim Hughes, etal re: So. American assets update - EB50M

3:30 PM - 4:00 PM Worth Magazine cover photo shoot - see attached regarding attire

4:00 PM - 5:00 PM Worth Magazine interview (cover story) - see attached re format of the interview

5:00 PM - 5:30 PM Andy Fastow (15 minutes) re: ?

February 23, 2001

8:00 AM - 5:00 PM

Friday

Boat Trip (Blake Hogan)

February 24, 2001

Saturday

8:00 AM - 5:00 PM Boat Trip (Blake Hogan)

February 25, 2001

Sunday

8:00 AM - 5:00 PM

Boat Trip (Blake Hogan)

February 26, 2001

Monday

8:00 AM - 5:00 PM

Boat Trip (Blake Hogan) 4:55p - depart for London via Miami on American Airlinens

February 27, 2001

Tuesday

8:00 AM - 5:00 PM

Europe

February 28, 2001

Wednesday

8:00 AM - 5:00 PM

Europe

6:00 PM - 6:30 PM

Kids

| March 01, 2001 Thursday | |
|---------------------------------|---|
| 8:00 AM - 5:00 PM | Europe |
| March 02, 2001 Friday | |
| 8:00 AM - 5:00 PM | Europe Arrive Houston 2:20p |
| 3:30 PM - 4:30 PM | Bob Montgomery & Jeff Thomsen |
| 5:30 PM - 6:00 PM | Kids |
| 5:45 PM - 6:45 PM | Jeffrey to Driver's Ed |
| 8:00 PM - 9:00 PM | Pick up Jeffrey from Driver's Ed |
| March 03, 2001 Saturday | |
| 7:00 AM - 8:00 AM | Need to confirm time that Jeffrey needs to be at Driver's Ed. |
| March 04, 2001 Sunday | |
| 5:00 PM - 6:00 PM | Need to have JT at East Field |
| 6:00 PM - 6:30 PM | JT Baseball - East Field |
| March 05, 2001 Monday | |
| 8:30 AM - 9:00 AM | Record Click at Home voicemail. Immediately following, record NewPower Pilot Program voicemail. |
| 9:00 AM - 10:00 AM | Lou Pai re: Xcelerator |
| 10:00 AM - 10:45 AM | Rick Causey |
| 10:45 AM - 11:00 AM | Greg Whalley |
| 11:00 AM - 12:00 PM | ExComm meeting - boardroom |
| 1:30 PM - 2:30 PM | Bloomberg interview (Vance x5-4459) |
| 2:30 PM - 3:00 PM | Mary Joyce - re: stress test |
| 3:00 PM - 5:30 PM | EBS Meeting w/Artist Management Group/Michael Ovitz & Dan Glassman |

| March 05, 2001 C Monday | Continued |
|-----------------------------|---|
| 6:15 PM - 7:15 PM | Steve Ballmer (425-936-8448) - you will be calling him. |
| 6:30 PM - 7:30 PM | AMG Dinner at Cafe Annie |
| March 06, 2001 Tuesday | |
| 7:30 AM - 2:00 PM | HFD Meeting (EB-50M03), Lisa x5-4840 |
| 2:00 PM - 3:00 PM | Chairman Jim Newsome w/CFTC (Commodities Futures Trading Commission) w/Rick Shapiro |
| 3:00 PM - 3:30 PM | John Thompson re: Business Plan and ideas he has for Energy Capital Resources. |
| 4:15 PM - 10:15 PM | Depart for San Antonio w/Mark Koenig - dinner presentation to Capital Research PM's |
| March 07, 2001 Wednesday | |
| 8:00 AM - 2:00 PM | EBS Strategy Session |
| 11:30 AM - 12:30 PM | Call with Antonio Gonzales Agadalid w/Repsol. 34-91-348-7870. His asst. will transfer you to him. |
| 2:00 PM - 3:00 PM | THE FOLLOWING MEETINGS CAN BE RESCHEDULED IF THE EBS STRATEGY MEETING RUNS LONGER THAN EXPECTED. |
| 3:00 PM - 3:30 PM | Dean Gil Whitaker (Rice University) re: Board Membership of a large corp. (Patsy 713-348-4838) |
| 3:30 PM - 4:00 PM | Lou Pai |
| 4:00 PM - 4:30 PM | Billy Lemmons |
| 4:30 PM - 5:00 PM | Peggy Fowler (834-8401) |
| 6:00 PM - 6:30 PM | Kids |
| 6:45 PM - 7:45 PM | JT at East Field |
| 7:45 PM - 8:45 PM | JT - Baseball Game East Field |
| March 08, 2001 Thursday | |
| 6:00 AM - 7:00 AM | Spinning Class at Body Rock - 2740 Kirby Drive (across the street from Vallone's Restaurant) |
| 8:00 AM - 5:00 PM | Depart for J.P. Morgan/Chase Conference w/Rebecca |

| March 08, 2001 C Thursday | ontinued |
|------------------------------|--|
| 10:00 AM - 11:00 AM | Arrive Salt Lake City (1 hour drive to Deer Valley) |
| 12:15 PM - 1:15 PM | Conference Call - HFD Screening Committee 800-230-1074, Code: 666321 |
| March 09, 2001 Friday | |
| 8:30 AM - 9:30 AM | Panel Discussion at J. P. Morgan/Chase Conference Topic: Keeping the Lights On: Risk, Rewards a Ruin in America's Political Economy |
| 5:30 PM - 6:30 PM | Conference Call - Steve Balmer w/Microsoft 425-936-8448 |
| March 10, 2001 Saturday | |
| 11:00 AM - 11:10 AM | Depart from Salt Lake City |
| 6:30 PM - 7:30 PM | John & Ann Mendelson dinner w/Rebecca |
| March 11, 2001 Sunday | |
| 9:30 AM - 10:30 AM | Spinning Class with Kristin at Body Rock |
| March 12, 2001 Monday | |
| 9:00 AM - 10:00 AM | Paul Anderson and BHP Policy Committee (EB50M03) |
| 10:00 AM - 10:30 AM | Cliff Baxter re: Brazil |
| 10:30 AM - 11:00 AM | Ken Lay |
| 11:00 AM - 12:00 PM | Executive Committee Meeting |
| 12:30 PM - 1:30 PM | Mayor Brown (Lisa x5-4840) - not a lunch meeting |
| 1:30 PM - 2:30 PM | Rice (via phone), Hannon & Fallon |
| 2:30 PM - 3:00 PM | ENE Board Executive Committee Mtg. (EB5001) |
| 3:00 PM - 3:30 PM | Video Taping - Texas EComm Awards Interview (EB50M) |
| 3:45 PM - 4:15 PM | Video Taping - Goldman Sachs Conference (Boardroom) |
| 4:30 PM - 5:00 PM | Business Week Interview w/Wendy Zellner (Mark x3-4738) |

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March 12, 2001 Continued Monday

5:00 PM - 5:45 PM

Dave Delainey

6:00 PM - 6:30 PM

To Boston

March 13, 2001

Tuesday

8:00 AM - 4:00 PM

Boston - CIBC conference & 1:1s w/Katherine Corbally

12:00 PM - 1:00 PM

Presentation to CIBC Energy Conference.

5:00 PM - 5:30 PM

To Seattle

March 14, 2001

Wednesday
9:00 AM - 2:00 PM

Seattle Meetings with Microsoft & 360 Networks

5:00 PM - 6:00 PM

To Portland

6:00 PM - 6:30 PM

Kids

March 15, 2001

Thursday

7:30 AM - 9:30 AM

In Portland for EBS Employee Meetings

9:30 AM - 10:30 AM

Depart Portland

5:00 PM - 6:00 PM

Arrive Houston

5:30 PM - 6:30 PM

To Vermont with Kristin

March 16, 2001

Friday

8:00 AM - 5:00 PM

Campus Visits of NE Schools with Kristin

6:00 PM - 6:30 PM

Kids

March 17, 2001

Saturday

8:00 AM - 5:00 PM

Campus Visits of NE Schools with Kristin

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| March 18, 2001 Sunday | |
|---------------------------------|---|
| 8:00 AM - 1:30 PM | Campus Visits of NE schools with Kristin |
| 8:30 PM - 9:00 PM | Depart for So. America |
| March 19, 2001 Monday | |
| 8:00 AM - 5:00 PM | So. America |
| March 20, 2001 Tuesday | |
| 8:00 AM - 5:00 PM | So. America |
| March 21, 2001 Wednesday | |
| 8:00 AM - 5:00 PM | So. America |
| 6:00 PM - 6:30 PM | Kids |
| March 22, 2001 Thursday | |
| 8:00 AM - 5:00 PM | So. America |
| March 23, 2001 Friday | |
| 5:30 AM - 6:30 AM | Arrive in Houston |
| 11:30 AM - 12:00 PM | Call w/Lay (he will call you at the office) |
| 12:00 PM - 1:00 PM | Conference Call - Analyst 913/981-4910 |
| 1:00 PM - 2:00 PM | Call w/Linn Draper of AEP (you will call him) 614-791-0722 (home), 614-440-1500 (cell) |
| March 24, 2001 Saturday | |
| 9:30 AM - 10:30 AM | Spinning Class @ Body Rock Take your tickets with you and purchase additional tickets for future classes. |
| March 25, 2001 Sunday | |
| 0:30 AM 10:30 AM | Chimping Class @ Bady Bady |

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9:30 AM - 10:30 AM

Spinning Class @ Body Rock

| March 26, 2001 | |
|---------------------|--|
| Monday | 。 - 1. 中国中国中国的中国的第三人称单数的第三人称单数的特别的中国的中国的中国的中国的中国的中国的中国的中国的中国的中国的中国的中国的中国的 |
| 9:00 AM - 9:30 AM | Ken Lay |
| 9:30 AM - 10:00 AM | Ursula Brenner - your office (go over upcoming presentations) |
| 10:30 AM - 11:00 AM | Call w/Mark Schroeder (opportunities at Enron) |
| 11:00 AM - 12:00 PM | Executive Committee Meeting (Boardroom) |
| 1:00 PM - 5:00 PM | - 5:00 PM Corporate Policy Committee offsite - Four Seasons |
| 5:00 PM - 5:30 PM | Frontline pre-interview meeting (Lay's office) |
| 5:30 PM - 6:00 PM | Steve Kean & Mary Joyce (your office) |
| 6:00 PM - 8:30 PM | YPO Forum II Meeting - EB50M Dining Room |
| March 27, 2001 | |
| Tuesday | · · · · · · · · · · · · · · · · · · · |
| 6:00 AM - 7:00 AM | Spinning Class @ Body Rock |
| 9:00 AM - 10:00 AM | To Dallas |
| 10:45 AM - 2:45 PM | SMU Meetings & Speaking Engagement for Management Briefing Series |
| 3:30 PM - 4:30 PM | Return to Houston |
| 4:45 PM - 5:45 PM | JT at Middle Field |
| 5:30 PM - 6:00 PM | 5:45p - JT Baseball - Middle Field |
| March 28, 2001 | |
| Wednesday | |
| 7:00 AM - 7:50 AM | To New Orleans - Howard Weil conf. |
| 8:50 AM - 9:50 AM | Presentation to Howard Weil Energy Conference |
| 12:20 PM - 12:50 PM | Arrive at hangar. |
| 1:30 PM - 2:00 PM | Rick Causey - Earnings (your office) |
| 2:00 PM - 2:30 PM | Bloomberg Photo Shoot (location TBD) |
| 2:30 PM - 3:30 PM | Frontline Interview & Photo Shoot (Trading Floor) |

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| March 28, 2001 C Wednesday | Continued |
|-------------------------------|---|
| 3:30 PM - 4:00 PM | Amanda Martin (your office) |
| 4:00 PM - 4:45 PM | Sacramento Beat Interview (your office) |
| 4:45 PM - 5:00 PM | Ursula Brenner - to go over presentation for tomorrow (your office) |
| 5:00 PM - 5:30 PM | Call w/Suzanne Niemocks (she will call you) |
| 6:00 PM - 6:30 PM | Kids |
| 8:00 PM - 10:00 PM | Dinner - Lynn & Oscar Wyatt 3638 Meadow Lake Lane Cocktail Attire |
| March 29, 2001 Thursday | |
| 6:00 AM - 7:00 AM | Spinning Class @ Body Rock |
| 8:30 AM - 9:00 AM | Steve Kean & Mary Joyce (your office) |
| 9:00 AM - 10:00 AM | Floor Meeting - 47th Floor-Courtney Votaw will meet you at the glass doors. |
| 10:00 AM - 11:00 AM | Dave Delainey & Greg Whalley (your office) |
| 11:00 AM - 11:45 AM | Walk around time |
| 11:45 AM - 12:00 PM | Head over to the Hyatt |
| 12:00 PM - 1:15 PM | Speaking engagement to Downtown Houston Association's (DHA) Emerging Leaders (Downtown Hyatt, Imperial Ballroom, 3rd Floor) |
| 1:30 PM - 2:30 PM | Embraer/Mauricio Botelho & Mark Koenig - Enron's IR Strategy (your office) |
| 2:30 PM - 4:00 PM | Executive Forum (EB50M Dining Room) |
| 4:00 PM - 5:00 PM | Dave Delainey (your office) |
| 5:00 PM - 5:30 PM | Sacramento Beat Interview (your office) |
| March 30, 2001 Friday | |
| 7:00 AM - 7:30 AM | Kristin's Birthday |
| | |

Greg Whalley (your office)

8:30 AM - 9:00 AM

| March 30, 2001 C Friday | ontinued |
|---------------------------------|---|
| 9:00 AM - 9:30 AM | Andy Fastow (your office) |
| 9:30 AM - 10:00 AM | John Thompson - Business plan and ideas for Energy Capital Resources (your office) |
| 10:00 AM - 11:00 AM | India Meeting (EB50M03) |
| 12:15 PM - 2:00 PM | Pick up Kristin at school for Birthday Lunch (Reservation at Carrabba's on Kirby for 12:20) |
| 2:00 PM - 3:30 PM | McKenzie Meeting including Mike Sears, CFO Boeing Corp. (your office) |
| 5:15 PM - 5:45 PM | Carey Van at your house |
| 5:45 PM - 6:45 PM | Warm-up at Enron Field. Meet David at Diamond Level seats. |
| 6:00 PM - 6:30 PM | Kids |
| 6:55 PM - 7:40 PM | Ceremonial 1st Pitch at Astros Game (Game starts at 7:05p) |
| March 31, 2001 Saturday | |
| 8:00 AM - 9:00 AM | JT at East Field |
| 9:00 AM - 10:00 AM | JT Baseball Game - East Field |
| 9:00 AM - 9:30 AM | Kristin takes SATs |
| 10:00 PM - 11:00 PM | Turn clocks forward one hour at bedtime - Daylight Savings Time begins |
| April 01, 2001 Sunday | |
| 9:30 AM - 11:00 AM | Spinning Class @ Body Rock |
| 2:00 PM - 3:00 PM | JT @ Post Oak Little League Field (this is a make-up game) |
| 3:00 PM - 4:00 PM | JT Baseball Game |
| April 02, 2001 Monday | |
| 9:00 AM - 10:00 AM | PRC Video Taping (EB50M06) |
| 10:00 AM - 11:00 AM | EIM Business Review - Frevert, McMahon & Bowen (your office) |

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| April 02, 2001 Continued | |
|---------------------------|--|
| Monday | |
| 11:00 AM - 12:00 PM | Executive Committee Meeting (Boardroom) |
| 12:00 PM - 2:00 PM | Dr. Ralph Feygin & Corbin Robertson of Baylor College of Medicine (Dr. Feygin's office - map attached) |
| 2:30 PM - 3:00 PM | Iain Murray/British Consulate (your office), Introduction Meeting. |
| 3:00 PM - 3:30 PM | Ken Lay |
| 3:30 PM - 4:00 PM | Rick Buy |
| 4:00 PM - 4:30 PM | Mike McConnell - Enron Global Markets (your office) |
| 4:45 PM - 5:15 PM | Amanda Martin (your office) |
| 6:00 PM - 7:00 PM | Spinning Class @ Body Rock |
| April 03, 2001 Tuesday | |
| 6:00 AM - 7:00 AM | Spinning Class @ Body Rock |
| 8:30 AM - 9:00 AM | Andy Fastow (your office) |
| 9:00 AM - 10:00 AM | Stanford University/McKenzie Interview (your office) |
| 10:30 AM - 11:00 AM | EBS Qtr. Technology Investment Committee Meeting (EB4499) |
| 11:00 AM - 11:30 AM | Lunch/Walk around time |
| 11:30 AM - 12:00 PM | Birdies for Charity in Lobby with Cliff Baxter |
| 1:00 PM - 1:30 PM | C. Baxter, R Buy, J Hughes & G. Whalley (your office) |
| 1:30 PM - 2:30 PM | Partha Ghosh w/Adventis & Ken Rice (EB44C1) |
| 2:30 PM - 3:00 PM | VP PRC Committee (Boardroom) if you are interested |
| 3:00 PM - 3:45 PM | Videotaping for Website (50M06) |
| 4:30 PM - 5:00 PM | Call w/Suzanne Niemocks (she will call you) |
| | |

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5:00 PM - 5:30 PM

To New York

| April 04, 2001 Wednesday | |
|-----------------------------------|--|
| 8:45 AM - 9:30 AM | Presentation to Salomon Smith Barney Power Conference |
| 10:45 AM - 11:45 AM | To Washington |
| 12:00 PM - 5:00 PM | Attend World Economic Forum - Washington, DC |
| 4:45 PM - 5:45 PM | JT at East Field |
| 5:45 PM - 6:45 PM | JT Baseball Game - East Field |
| 6:00 PM - 6:30 PM | Kids |
| April 05, 2001 Thursday | |
| 8:00 AM - 12:00 PM | Washington, DC - World Economic Forum meetings |
| 12:00 PM - 1:30 PM | Keynote Speaker at ISDA Annual Meeting |
| 2:30 PM - 6:30 PM | Meetings with key congressional leaders - arranged thru Washington office. |
| 6:30 PM - 10:20 PM | Depart Washington for Nevis |
| April 06, 2001 Friday | |
| 8:00 AM - 5:30 PM | Nevis - EES Incentive Trip |
| 6:00 PM - 7:00 PM | Kids |
| April 07, 2001 Saturday | |
| 8:00 AM - 5:30 PM | Nevis - EES Incentive Trip |
| 10:00 AM - 11:00 AM | JT at East Field |
| 11:00 AM - 12:00 PM | JT - Baseball Game - East Field |
| April 08, 2001 Sunday | |

Depart Nevis for Houston (arrive in Houston at 6:15p)

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2:00 PM - 6:00 PM

| April 09, 2001 Monday | |
|---------------------------------|--|
| 8:30 AM - 9:00 AM | Mary Joyce (your office) |
| 9:00 AM - 9:30 AM | Call w/John Anderson & David Ramser re: TX Council on Economic Education (call John at 936-569-4799) |
| 9:30 AM - 10:30 AM | Rick Causey, George Wasaff & Calvin Eakins (your office) re: Supplier Diversity - your office |
| 11:00 AM - 12:00 PM | ExComm - Boardroom |
| 2:00 PM - 2:30 PM | Tentative - Call with Mike Hoffer (281-565-9800) |
| 2:30 PM - 3:30 PM | Andy Fastow (your office) |
| 3:30 PM - 4:30 PM | Business Week Interview w/Wendy Zellner (your office) re: you being named to e-Biz 25 |
| 4:30 PM - 5:00 PM | Rick Buy (your office) re: trading limits |
| 6:00 PM - 8:00 PM | Meet Bob Montgomery & AV group at the house. |
| April 10, 2001 Tuesday | |
| 6:00 AM - 7:00 AM | Spinning Class |
| 10:00 AM - 11:00 AM | Mike Volkema, CEO Herman Miller (your office) |
| 11:00 AM - 11:15 AM | John Sherriff (he will call you) should only need 10 minutes |
| 11:15 AM - 12:00 PM | Cliff Baxter & Andy Fastow (your office) |
| 1:30 PM - 2:00 PM | Steve Kean & Mark Koenig (your office) |
| 2:00 PM - 3:00 PM | Floor meeting - Jefferson Building, 500 Jefferson. Erin Rice will walk with you. |
| 3:30 PM - 4:30 PM | Ron Hulme w/McKenzie & Co. (your office) re: Xcelerator, EES & EBS. |
| 4:30 PM - 5:00 PM | Wall Street Journal Interview (via phone) |
| 5:15 PM - 5:45 PM | Rick Buy (your office) re: trading limits |
| 6:00 PM - 8:00 PM | Advisory Council dinner - (Four Seasons Hotel, Whitney Room, located on the 2nd floor) |
| April 11, 2001 Wednesday | |
| 8:00 AM - 4:00 PM | ENE Advisory Council meeting (Enron Boardroom) |

| April 11, 2001 Co Wednesday | ontinued |
|--------------------------------|---|
| 4:30 PM - 5:15 PM | Depart for San Antonio to attend Joint mtg. of Fed. Reserve Banks |
| 6:00 PM - 6:30 PM | Kids |
| 6:30 PM - 9:00 PM | Reception & Dinner in San Antonio |
| 7:45 PM - 8:15 PM | JT Baseball - East Field |
| April 12, 2001 Thursday | |
| 8:30 AM - 11:30 AM | Federal Reserve Bank Board Meeting - joint meeting (San Antonio) |
| 12:30 PM - 1:00 PM | Depart San Antonio (arrive Houston 1:00 pm) |
| 3:00 PM - 3:30 PM | Rick Buy - Re: Finance Comm Issues for Winokur (your office) |
| 3:30 PM - 4:00 PM | Chuck Watson (call him at 713-507-6827) |
| 4:00 PM - 4:30 PM | Greg Whalley (your office) |
| 5:00 PM - 6:00 PM | Kristin will be staying with you. |
| 6:00 PM - 7:00 PM | Spinning Class |
| April 13, 2001 Friday | |
| 8:30 AM - 9:00 AM | Call w/Kevin Compton - Re: YPO Panel on 4/24 (call him at 650-233-3352) |
| 9:00 AM - 10:00 AM | Roger Gossett & Todd Brock - Re: Business w/ENE (your office) |
| 10:00 AM - 10:30 AM | Dan Leff (your office) |
| 10:30 AM - 11:00 AM | Mark Koenig - Re: 1st Qtr. presentation (your office) |
| 11:00 AM - 12:00 PM | Lou Pai - Re: Xcelerator last mile EBS proposal (EB-49C1) |
| 5:00 PM - 6:00 PM | Kristin will be staying with you. |
| April 14, 2001 Saturday | |

Depart Houston for San Francisco - Campus Visits with Kristin (arrive San Francisco at Noon)

10:00 AM - 6:00 PM

| April 14, 2001 Co Saturday | ontinued |
|---------------------------------|--|
| 12:00 PM - 1:00 PM | JT at East Field |
| 1:00 PM - 2:00 PM | JT - Baseball at East Field |
| April 15, 2001 Sunday | |
| 8:00 AM - 5:00 PM | Campus Visits of West Coast Schools with Kristin |
| April 16, 2001 Monday | |
| 8:00 AM - 1:30 PM | Depart San Francisco (arrive in Houston at 1:30) |
| 3:30 PM - 4:00 PM | Call w/David Arnoff - Re: YPO Panel on 4/24 (call him at 617-423-5525 x220) |
| 4:00 PM - 5:00 PM | Call w/Petrobras/Henri Philippe Reichstul (Rejane will get both of you on the line) |
| 6:00 PM - 8:30 PM | YPO Forum Dinner (Vin-De-Garde, 3311 Sul Ross). Sherri will meet you at Vin-De-Garde with your book. |
| April 17, 2001 Tuesday | |
| 8:10 AM - 8:50 AM | PR Interviews (Boardroom) |
| 9:00 AM - 10:00 AM | Earnings Conference Call (EB-4925, Mark Koenig's office) |
| 10:05 AM - 11:30 AM | PR Interviews (your office via phone call) |
| 11:30 AM - 12:00 PM | PR Interview (Boardroom) |
| 12:00 PM - 12:30 PM | Moody's Annual Review - 15 minute CEO Viewpoint (50M Dining Room) |
| 2:00 PM - 2:30 PM | Cliff Baxter (your office) |
| 2:30 PM - 3:00 PM | Suzanne Nimocks & Ron Hulme (your office) |
| 3:00 PM - 5:00 PM | Houston Analyst meeting (Boardroom) |
| 4:45 PM - 5:00 PM | John Thornton - Re: YPO Panel on 4/24 (call him at 512-485-1900) |
| 5:00 PM - 5:30 PM | To New York |
| 6:45 PM - 7:45 PM | JT at East Field |

| April 17, 2001 Co | ontinued |
|------------------------------|---|
| Tuesday | |
| 7:45 PM - 8:45 PM | JT - Baseball at East Field |
| April 18, 2001 | |
| Wednesday | |
| 8:00 AM - 5:00 PM | New York - Analyst Meetings |
| 6:00 PM - 6:30 PM | Kids |
| April 19, 2001 | |
| Thursday | |
| 8:00 AM - 5:00 PM | Boston - Analyst Meetings |
| April 20, 2001 Friday | |
| 8:00 AM - 12:00 PM | Jury Duty (1019 Congress Avenue, Downtown Houston) Juror #2558-16 Charles Bacarisse , District Clerk |
| 12:30 PM - 1:00 PM | Haircut w/Don (Total Hair Care) |
| 1:00 PM - 1:15 PM | Pre-conference Call (your office) |
| 1:15 PM - 1:45 PM | Conference Call - John Bryson/Edison Intl. (your office) |
| 1:45 PM - 2:15 PM | Mary Joyce (your office) |
| 2:15 PM - 2:30 PM | Interview w/Brad Foss - Associated Press (212-621-1683) |
| 2:30 PM - 3:00 PM | Call w/Petrobras (your office) |
| 3:00 PM - 3:30 PM | Lou Pai (your office) |
| April 21, 2001 Saturday | |
| 6:00 AM - 4:00 PM | MS150 6:00 - Be at Tulley Stadium (I-10 & Dairy Ashford) 6:20 - Team Picture (Northwest Corner of Parking Lot) 6:45 - Stage for Exit (Northwest Corner of Parking Lot) 7:00 - TEAM ENRON out the gate |
| 12:00 PM - 1:00 PM | JT at Middle Field |
| April 22, 2001 Sunday | |
| | |

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7:00 AM - 5:00 PM

MS150

| April 23, 2001 Monday | |
|---------------------------------|---|
| 8:30 AM - 9:30 AM | Chris Sarofim w/Fayez Sarofrim (Two Houston Center, 909 Fannin Street, Suite 2907) - Paula Rieker will meet you there. |
| 10:00 AM - 10:30 AM | Della Van Heyst- Microsoft Summit briefing (5- minute call, 650-854-1712) |
| 11:00 AM - 12:00 PM | ExComm meeting (Boardroom) |
| 12:00 PM - 1:30 PM | Anti-Defamation Luncheon, honoring Jim Derrick/Karin Patman (Hyatt Regency) |
| 2:00 PM - 2:30 PM | Lay, Kean, Whalley, Delainey, Buy, Shapiro (Lay's conf. room) |
| 2:30 PM - 3:00 PM | Lou Pai (your office) |
| 3:00 PM - 3:45 PM | Mary Joyce - Re: review agenda items (your office) |
| 3:45 PM - 5:00 PM | Topping Out Party (Antioch Park) |
| 6:00 PM - 7:00 PM | Bob Montgomery & Alan Jones - Re: Security System (your house) |
| April 24, 2001 Tuesday | |
| 7:15 AM - 8:00 AM | Pick up John Thornton at Houstonian Hotel (111 Post Oak Blvd.) |
| 7:30 AM - 11:30 AM | YPO breakfast at EBS North Shepherd Facility (727 N. Shepherd Dr.) |
| 8:30 AM - 9:15 AM | Call with John Bryson (Room 174, N. Shepherd Facility, I will transfer John to you) |
| 1:00 PM - 1:30 PM | Kevin Hannon - RE: Microsoft (Kevin's office) |
| 1:30 PM - 2:30 PM | Floor meeting (44th Floor) |
| 3:00 PM - 4:00 PM | Depart for Dallas |
| 4:30 PM - 6:30 PM | Presentation of 2001 Tower Medal of Freedom to President George Herbert Walker Bush - McFarlin Auditorium Reception following presentation - Umphrey Lee Ballroom |
| 7:00 PM - 10:00 PM | Dinner - in connection with Tower Center Medal of Freedom at the home of Jerral Jones, 4400 Preston Road. |
| 10:00 PM - 10:30 PM | Depart for Houston |
| April 25, 2001 Wednesday | |

Traffic Court, Municipal Court No. 12 - Case #: 06963640 2 4 (1400 Lubbock). MUST BE ON TIME.

7:45 AM - 9:45 AM

| April 25, 2001 Co | ontinued The Continued The Con |
|---------------------------------|--|
| 10:30 AM - 11:30 AM | Greg Whalley (your office) |
| 1:00 PM - 1:30 PM | Mark Metts (your office) |
| 2:00 PM - 6:00 PM | Policy Committee Offsite (St. Regis Hotel, 1919 Briar Oaks Lane, Attache Room) |
| 6:00 PM - 7:00 PM | Depart for Boston (Time could be later, depending on conclusion of the Policy Comm Offsite). |
| 6:00 PM - 6:30 PM | Kids |
| 7:30 PM - 8:00 PM | 7:45p - JT Baseball - East Field |
| April 26, 2001 Thursday | |
| 8:00 AM - 2:30 PM | Enron Day at Harvard |
| 5:00 PM - 6:00 PM | To New York |
| April 27, 2001 Friday | |
| 8:00 AM - 1:00 PM | NYU Meetings & Presentation |
| 2:00 PM - 5:00 PM | To Houston |
| 6:00 PM - 7:00 PM | Kids |
| April 28, 2001 Saturday | |
| 8:00 AM - 9:00 AM | To North Carolina |
| April 29, 2001 Sunday | |
| 9:00 AM - 11:00 AM | Breakfast Meeting - Greg Whalley, Frank Stabler, Randy Young - Petrobras/Philippe Reichstul, Jorge Camargo (Terrace on Main, in the Warwick Hotel, 5701 Main Street, 713-526-1991). Reservations under "Skilling". Attire: Jacket not required, but no |
| 6:30 PM - 10:30 PM | Bayou Bend Garden Party w/Monteleones - Rebecca has the invitation. Attire: Coat & Tie |
| April 30, 2001 Monday | |
| 8:30 AM - 9:00 AM | PRC Video Taping (EB-50M) |

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| April 30, 2001 Co | ontinued The Market of the Mar |
|--------------------------------|--|
| 9:00 AM - 10:30 AM | Arthur Andersen Video Taping (32nd or 26th floor) |
| 10:30 AM - 11:00 AM | Annual Report Audio Taping (EB-50M09) |
| 11:00 AM - 11:30 AM | Stan Horton & Rick Causey - RE: Clean Fuels (your office) |
| 12:00 PM - 12:30 PM | HFD Task Force Call (612-332-0820) |
| 1:45 PM - 2:00 PM | Nominating Committee (50M03) |
| 2:00 PM - 3:00 PM | Comp. Committee (50M Dining Room) |
| 3:00 PM - 4:00 PM | Audit Committee (Boardroom) |
| 4:00 PM - 5:00 PM | Finance Committee (Boardroom) |
| 7:00 PM - 9:30 PM | Board Dinner (Ken & Linda Lay Residence) |
| May 01, 2001 Tuesday | |
| 8:00 AM - 9:45 AM | ENE Board Meeting |
| 9:45 AM - 10:00 AM | Walk to Doubletree |
| 10:00 AM - 11:30 AM | Annual Shareholder Meeting (Doubletree Hotel, LaSalle Ballroom) |
| 11:30 AM - 2:00 PM | Resume Board Meeting w/working lunch |
| 2:00 PM - 3:00 PM | Estimated adjournment of Board Meeting Review of Dick Foster's new book, "Creative Destruction" |
| 3:00 PM - 5:00 PM | Special Meeting of the Comp. & Management Development Committee (50M Dining Room) |
| 5:00 PM - 7:00 PM | Dick Foster Reception for "Creative Destruction" (Two Houston Center, 909 Fannin, Suite 3500) |
| 5:30 PM - 6:00 PM | 5:45p - JT Baseball - Middle Field |
| May 02, 2001 Wednesday | |
| 9:00 AM - 9:30 AM | Call - Bayo Ogunlesi - Re: Wind (he will call you) |
| 9:30 AM - 10:30 AM | Andy Fastow - Salomon Smith Barney/Michael Carpenter, Chairman & CEO and Maureen Hendricks, Managing Dir (50M03) |

| May 02, 2001 Co Wednesday | ontinued |
|---------------------------------|---|
| 10:30 AM - 11:00 AM | Terrie James - Misc. Items (your office) |
| 11:00 AM - 12:00 PM | IR Meeting - Founders Asset Mgmt./Tom Arrington & Scott Chapman (your office) |
| 1:00 PM - 1:30 PM | Mayor Brown (900 Bagby). Lisa will meet you in EB lobby. |
| 2:00 PM - 3:00 PM | Depart for Istanbul (arrive at 8:50a Thursday morning) |
| 6:00 PM - 6:30 PM | Kids |
| May 03, 2001 Thursday | |
| 8:45 AM - 9:45 AM | Arrive Paris |
| 2:25 PM - 3:25 PM | Arrive Istanbul |
| May 04, 2001 Friday | |
| 8:00 AM - 9:00 AM | Turkey |
| 6:00 PM - 7:00 PM | Kids |
| May 05, 2001 Saturday | |
| 8:00 AM - 9:00 AM | Turkey |
| 1:00 PM - 1:30 PM | JT Baseball - East Field |
| 3:30 PM - 4:30 PM | Mark's Wedding |
| May 06, 2001 Sunday | |
| 8:00 AM - 9:00 AM | Turkey |
| May 07, 2001 Monday | |
| 10:00 AM - 11:00 AM | Depart Istanbul for hangar (arrive at 1:30p) |
| 3:00 PM - 3:30 PM | 3:15 PM Meet Don Hollingsworth (City Hall, 3rd Fl) |
| 3:30 PM - 4:30 PM | Press Conference w/Mayor Brown (900 Bagby) |

| May 08, 2001 Tuesday | |
|--------------------------------|--|
| 9:30 AM - 10:00 AM | Causey - Earnings Update (your office) |
| 10:00 AM - 10:45 AM | Dr. Gerald Turner - SMU Board of Trustee matters (your office) |
| 10:45 AM - 11:15 AM | Stan Horton - Re: EOTT & Portland General (your office) |
| 11:30 AM - 1:30 PM | YPO Moderator Meeting (Brennan's, Map Room) |
| 1:30 PM - 2:00 PM | 1:45 PM Mary Joyce (your office) |
| 2:00 PM - 3:00 PM | Cox & Mark Duffy/Carriage Services & Alfredo Brener/Breco Holdings (your office) |
| 3:00 PM - 3:30 PM | Whalley (your office) |
| 3:30 PM - 4:00 PM | Leadership Subcommittee of Culture Comm (EB-5029) |
| 4:00 PM - 4:45 PM | Rice & Jeff Donahue - Project Raven (your office) |
| 5:30 PM - 6:00 PM | 5:45p - JT Baseball - East Field |
| May 09, 2001 Wednesday | |
| 8:30 AM - 9:00 AM | Nimocks & Hulme - follow-up (your office) |
| 9:00 AM - 10:30 AM | Softbank/Masa Son, President & CEO and Eric Hippeau, President & Exec. Managing Director (your office) |
| 10:45 AM - 11:15 AM | Mark Metts - pre-meeting to call w/Andy (your office) |
| 11:00 AM - 11:30 AM | Call w/Metts & Fastow (Andy will call you) |
| 2:30 PM - 3:30 PM | Depart hangar for W. Virginia (arrive 5:30p) |
| 6:00 PM - 6:30 PM | Kids |
| May 10, 2001 Thursday | |
| 12:00 PM - 2:30 PM | AT&T Meeting in Atlanta |
| May 11, 2001 Friday | |

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Building Tour w/Stan Marek & Bill Donovan (meet in the lobby)

9:00 AM - 9:45 AM

| May 11, 2001 Co Friday | ontinued |
|----------------------------------|---|
| 10:00 AM - 10:30 AM | Lou Pai (your office) |
| 10:45 AM - 11:15 AM | Kevin Hannon - Re: follow-up to Wednesday's conversation (your office) |
| 11:15 AM - 11:45 AM | Mark Metts (your office) |
| 1:30 PM - 2:30 PM | Lou Pai (your office) |
| May 12, 2001 Saturday | |
| 11:00 AM - 11:30 AM | JTs Last Baseball Game - East Field |
| May 13, 2001 Sunday | |
| 8:00 AM - 9:00 AM | Mother's Day |
| May 14, 2001 Monday | |
| 8:30 AM - 9:00 AM | Kelly Kimberly - Re: Corp. Responsibility Vision (your office) |
| 9:30 AM - 10:00 AM | Jeff Shankman & John Nolan - Re: MTBE Plant (your office) |
| 10:00 AM - 10:30 AM | Greg Whalley (your office) |
| 11:00 AM - 12:00 PM | Executive Committee (Boardroom) |
| 1:30 PM - 2:00 PM | John Lavorato - Re: Update on Markets (your office) |
| 2:00 PM - 3:00 PM | Ken Rice & David Cox - Re: AT&T (your office) |
| 3:00 PM - 4:30 PM | Executive Forum (50M Dining Room) |
| 4:30 PM - 5:30 PM | Ken Rice, Kevin Garland & McKenzie Group - Re: Investment Strategy (your office) |
| May 15, 2001 Tuesday | |
| 8:30 AM - 9:30 AM | Dell Computer/Kevin Rollins, Pres & COO & Tom Rigamonte, ENE Acct. Mgr. (your office) |
| 10:00 AM - 10:30 AM | Call - Jerry Murdock w/Insight Capital Partners - Re: possible dinner with Jack Welch (Jerry will call you) |
| 10:30 AM - 11:00 AM | Ben Glisan (at your request - your office) |

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| May 15, 2001 Co Tuesday | ntinued |
|-----------------------------------|---|
| 11:00 AM - 11:30 AM | Call w/Lay (he will call you) |
| 11:45 AM - 1:15 PM | Scott Fordham (La Griglia, 2002 W. Gray) |
| 1:30 PM - 2:00 PM | Sue Walden (your office) |
| 2:00 PM - 2:30 PM | Gene Humphrey - Re: Business Strategy (your office) |
| 2:30 PM - 3:00 PM | Andy Fastow (your office) |
| 3:00 PM - 3:30 PM | Enron Business Interview - Re: Stan Horton (your office) |
| 4:00 PM - 4:30 PM | Ursula Brenner (your office) |
| 4:30 PM - 5:00 PM | David Balkin (McKinsey, Sydney) by phone re: Pedro Haas (he'll call you) |
| May 16, 2001 Wednesday | |
| 9:00 AM - 10:00 AM | Dentist - Dr. Konig - (2201 W. Holcombe, Suite 300) |
| 12:00 PM - 1:00 PM | Tony Grassi, Chairman, Nature Conservancy & Carol Dinkins, AA & Nature Conservancy Board members - (Petroleum Club) |
| 2:00 PM - 3:00 PM | Floor Meeting (Gas Control Room, EB4224) |
| 3:00 PM - 3:45 PM | Rebecca McDonald - at your request (your office) |
| 3:45 PM - 4:15 PM | Conference call w/Adventis - Ken Rice, David Cox, Stewart Seeligson (your office) |
| 4:30 PM - 5:00 PM | Heath Scheisser, interview for Lou Pai (your office) |
| 6:00 PM - 6:30 PM | Kids |
| May 17, 2001 Thursday | |
| 9:30 AM - 10:30 AM | Depart for YPO Forum Couples Retreat in Nevis (arrive 3:00p) |
| May 18, 2001 Friday | |
| 8:00 AM - 5:00 PM | YPO Forum Couples Retreat |
| 6:00 PM - 7:00 PM | Kids |

| May 19, 2001 Saturday | |
|--------------------------------|---|
| 8:00 AM - 5:00 PM | YPO Forum Couples Retreat |
| May 20, 2001 Sunday | |
| 12:30 PM - 1:30 PM | Depart Nevis for hangar (arrive 4:30p) |
| May 21, 2001 Monday | |
| 8:30 AM - 1:00 PM | Policy Committee Meeting Doubletree Hotel - Fannin Room |
| 1:15 PM - 2:00 PM | Power Market Structure Issues - Lay, Kean, Whalley, Belden Lay's Conference Room - Belden will call into 853-4325 |
| 2:00 PM - 3:00 PM | E-Law Forum/Steve Wyatt, Derrick & Whalley (your office) |
| 3:00 PM - 3:30 PM | Summer Intern A&A Orientation Presentation 5C2 |
| 3:30 PM - 4:00 PM | Lay Lay's office |
| 4:00 PM - 4:30 PM | Lavorato & Donahue - Re: Sithe Energy your office |
| 4:30 PM - 5:00 PM | Ursula Brenner your office |
| 6:00 PM - 10:00 PM | YPO Forum Dinner (Vin-De-Garde, 3311 Sul Ross) |
| May 22, 2001 Tuesday | |
| 8:15 AM - 9:00 AM | Broadband Investment Portfolio Grand Slam Event Doubletree Hotel, Grainger B Room |
| 9:15 AM - 9:30 AM | Travel Time to Chase Meeting or you can ride with Paula Rieker |
| 9:30 AM - 10:30 AM | IR Meeting - JP Morgan Fleming Asset Mgmt 600 Travis, 8th Floor |
| 1:30 PM - 2:00 PM | Lou Pai - Re: Xcelerator, TNPC & other your office |
| 2:00 PM - 2:45 PM | Interview - Economist/Vijay Vaitheeswaran your office |
| 2:45 PM - 3:15 PM | Causey, Fastow, Koenig, Hickerson, Bradley - Re: Stock Price your office |
| 3:15 PM - 3:45 PM | Kevin Hannon - Re: PSI Net your office |
| 3:45 PM - 5:00 PM | Dow Chemical Company/Mike Parker, CEO & Jeff Shankman (50M03, plus trading floor tours) |

| May 22, 2001 Co Tuesday | ontinued The state of the state | | | |
|----------------------------|--|--|--|--|
| 5:15 PM - 5:30 PM | Call w/David Balkin - Re: Pedro Haas he will call you | | | |
| 5:30 PM - 6:15 PM | Rebecca McDonald your office | | | |
| 7:45 PM - 9:00 PM | JT 4th Grade Play | | | |
| 9:15 PM - 9:45 PM | To Seattle - Microsoft CEO Summit (arrive 11:22p) | | | |
| May 23, 2001 Wednesday | | | | |
| 8:00 AM - 5:00 PM | Attend Microsoft CEO Summit in Seattle | | | |
| 6:00 PM - 6:30 PM | Kids | | | |
| May 24, 2001 Thursday | | | | |
| 8:00 AM - 12:30 PM | Attend Microsoft CEO Summit in Seattle | | | |
| 12:45 PM - 6:30 PM | Depart Seattle for hangar (arrive 6:30p) | | | |
| May 25, 2001 Friday | | | | |
| 7:00 AM - 7:30 AM | **** | | | |
| 8:00 AM - 8:30 AM | Call w/Diomedes - Re: Accounting issues related to Rio house 713-539-6731 - you call him | | | |
| 8:30 AM - 9:00 AM | Call w/Dave Dorman 908-221-3900 - you call him | | | |
| 9:00 AM - 10:00 AM | Meeting/Call - Cliff Baxter, Mark Frevert, Rebecca McDonald, Mark Metts, Jim Hughes your office & via conference call - 612-332-0819, code 588470 | | | |
| 10:30 AM - 11:00 AM | Depart hangar for Charlottesville, VA (arrive 2:00p) | | | |
| 2:30 PM - 7:00 PM | Darden University Activities | | | |
| 7:30 PM - 8:00 PM | Depart Charlottesville for hangar (arrive at 9:00p) | | | |
| May 27, 2001 Sunday | | | | |
| 9:30 AM - 10:30 AM | Spinning Class | | | |

| May 28, 2001 Monday | | | | | |
|--------------------------------|--|--|--|--|--|
| 8:00 AM - 5:00 PM | HOLIDAY | | | | |
| May 29, 2001 Tuesday | | | | | |
| 8:00 AM - 9:00 AM | Rice, Donahue - Re: Project Raven EB-44C1 | | | | |
| 9:30 AM - 10:00 AM | Mark Baxter w/McGuire Energy Institute your office | | | | |
| 10:00 AM - 10:30 AM | Kevin Garland your office | | | | |
| 10:30 AM - 11:00 AM | Andy Fastow - Re: Solutions to Disclosure Issue your office | | | | |
| 11:00 AM - 12:00 PM | Executive Committee Boardroom | | | | |
| 11:30 AM - 2:00 PM | Houston Technology Forum Hyatt Imperial Ballroom | | | | |
| 2:00 PM - 2:30 PM | Stan Horton re: Azurix, PGE, misc. | | | | |
| 2:30 PM - 3:00 PM | Fast Company Interview w/Karen Denne Your office | | | | |
| 3:00 PM - 3:30 PM | David Gockley/Houston Grand Opera (Mary 713-546-0260) your office | | | | |
| 4:00 PM - 5:00 PM | PG&E/Lynn Mattox, Tom Boern & Greg Whalley your office | | | | |
| May 30, 2001 Wednesday | | | | | |
| 8:30 AM - 9:30 AM | Call w/Mark Skilling he will call you | | | | |
| 9:45 AM - 11:00 AM | E-Speak (EB-4799) | | | | |
| 12:00 PM - 1:00 PM | Ken Rice, etal - Re: AT&T EB-44C1 - Lunch provided | | | | |
| 1:00 PM - 1:45 PM | Ken Rice, Greg Whalley & Kevin Garland - EBS Investment Strategy your office | | | | |
| 2:30 PM - 3:00 PM | Lord Mayor Sir David Howard (Steve Kean requested you meet) your office | | | | |
| 3:00 PM - 4:00 PM | Floor Meeting - Industrial Markets EB-2917A | | | | |
| 5:30 PM - 6:30 PM | JT Playoff Game Post Oak | | | | |
| 6:00 PM - 6:30 PM | Kids | | | | |

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| May 31, 2001 Thursday | | | | | | |
|--------------------------------|--|--|--|--|--|--|
| 9:30 AM - 11:00 AM | Greg Whalley - Phelps Dodge/Steve Whisler, Chairman & CEO and Kalidas Madhavpeddi, Sr. VP 50M03 | | | | | |
| 11:00 AM - 11:30 AM | Mark Metts your office | | | | | |
| 1:30 PM - 2:00 PM | Gene Humphrey 3AC3760 | | | | | |
| 2:30 PM - 2:45 PM | Interview w/Janet Butler - Re: paper she is writing on Leadership your office | | | | | |
| 3:00 PM - 4:00 PM | Rebecca McDonald your office | | | | | |
| 4:00 PM - 4:30 PM | Gary Weiss - Re: EES Asset Mgmt your office | | | | | |
| 7:00 PM - 10:00 PM | Cliff Baxter Dinner - business attire Brennan's - Ballroom B | | | | | |
| June 01, 2001 Friday | | | | | | |
| 9:00 AM - 10:30 AM | New Power/Gene Lockhart & John Henderson, Lou Pai, Greg Whalley, Dave Delainey, Mark Koenig, Rick Causey, Mark Muller, Mark Metts (via phone) 50M03 | | | | | |
| 2:00 PM - 3:00 PM | Dave Delainey - Kimberly Clark/Tom Falk, President & COO & Kathi Seifert, EVP, Personal Care Products your office | | | | | |
| 3:00 PM - 3:30 PM | Attend Partha Ghosh Meeting - only if you want to 44C1 | | | | | |
| 3:30 PM - 4:15 PM | Mike McConnell, Jeff Shankman, Gary Hickerson & Elsa Piekielniak - Re: Ag Review your office | | | | | |
| 4:15 PM - 4:45 PM | Ursula Brenner - Re: presentations your office | | | | | |
| 6:00 PM - 7:00 PM | HFD Task Force Get-Together Tasca, 908 Congress Street | | | | | |
| June 04, 2001 Monday | | | | | | |
| 9:00 AM - 9:30 AM | Mary Joyce & Robert Eickenroht your office | | | | | |
| 9:45 AM - 10:15 AM | Rick Causey, Greg Whalley & Wes Colwell - Re: Earnings your office | | | | | |
| 10:30 AM - 11:00 AM | United Way Scholarship Press Conference (Kathy Mayfield 3-3264) Antioch Park | | | | | |
| 11:00 AM - 12:00 PM | Exec. Comm Boardroom | | | | | |
| 1:30 PM - 2:30 PM | Prudential/Jean Hamilton, CEO, Felicia Garland, VP & Matt Chanin, Sr. Managing Director, Andy Fastow, Shirley Hudler, Gary Provo 50M03 | | | | | |

| June 04, 2001 Co | ontinued | | | |
|---------------------------------|--|--|--|--|
| 2:30 PM - 3:00 PM | Dr. Ramirez 3rd Floor | | | |
| 3:30 PM - 4:00 PM | Summer Intern Analyst & Associate Welcome 5C2 | | | |
| 4:00 PM - 4:30 PM | Call w/Jorge Soza & Rob Walls Rob's office | | | |
| 7:30 PM - 8:00 PM | Steve Zimmerman's B-Day Party La Colombe d'Or, 3410 Montrose | | | |
| June 05, 2001 Tuesday | | | | |
| 8:00 AM - 11:00 AM | Dr. Konig (713-668-2289) - Bonding of 2 teeth and fitting for night guard. The procedure should take 1 hour and then you will need an hour for the Novocain to wear off. Don't plan on scheduling any meetings until after lunch 2201 W. Holcome, Suite 3000 | | | |
| 1:00 PM - 1:30 PM | Mark Metts your office | | | |
| 1:30 PM - 2:00 PM | Dan Leff - Re: Misc & Catch-Up your office | | | |
| 2:00 PM - 2:30 PM | Call w/Partha Ghosh you call him at 617-421-9990 | | | |
| 2:30 PM - 3:00 PM | Schwab Private Client Group/Jamie Walter - Re: Power of Attorney Papers & Introduction your office | | | |
| 3:00 PM - 4:00 PM | Pre-Janus Meeting 50M Dining Room | | | |
| June 06, 2001 Wednesday | | | | |
| 7:00 AM - 7:30 AM | **** | | | |
| 9:00 AM - 9:30 AM | Meeting with Erik Ruben & Mark Koenig EB-4925 - Mark Koenig's office | | | |
| 9:30 AM - 10:30 AM | Janus PM Group EB-49C1 | | | |
| 5:00 PM - 5:30 PM | Depart for Park City Utah (arrive 6:41p) | | | |
| 6:00 PM - 6:30 PM | Kids | | | |
| June 07, 2001 Thursday | | | | |
| 7:00 AM - 7:30 AM | **** | | | |
| 9:30 AM - 10:15 AM | Presentation to Macerich Company Conference | | | |

| June 07, 2001 Co Thursday | ontinued The state of the state | | | |
|--------------------------------|--|--|--|--|
| 11:30 AM - 12:00 PM | Depart Park City for Jackson Hole, WY (arrive 12:00p) | | | |
| June 08, 2001 Friday | | | | |
| 7:00 AM - 7:30 AM | **** | | | |
| 7:30 AM - 8:00 AM | JT's last day of school | | | |
| 8:45 AM - 9:30 AM | Presentation to - Lehman CEO/CIO Conference | | | |
| 10:45 AM - 11:45 AM | Depart Jackson Hole, WY for hangar (arrive 2:15p) | | | |
| 3:30 PM - 4:00 PM | Robert Eickenroht - papers for you to sign your office | | | |
| 6:30 PM - 10:00 PM | Keynote Speaker at 25-Year Honoree Dinner (6:30p - Cocktail Reception, 7:15p - Dinner) Four Seasons, Grand Ballroom | | | |
| June 09, 2001 Saturday | | | | |
| 8:00 PM - 10:00 PM | Dinner w/Rebecca - Tita Tirado & Pedro Haas 9202 Hudson Court, Hudson Court is a gated street off Briar Forest Drive, about 200 yards east of Gessner. P: 713-780-7466 | | | |
| June 11, 2001 Monday | | | | |
| 7:30 AM - 8:00 AM | JT's BIRTHDAY | | | |
| 8:30 AM - 9:00 AM | Record Voicemails: Enron Day Care Center & Fortune's 100 Best Companies to Work for in America | | | |
| 9:00 AM - 9:30 AM | Chad Muir - Interview requested by Lou Pai your office | | | |
| 9:30 AM - 10:30 AM | California Update Lay's Conference Room | | | |
| 10:30 AM - 11:00 AM | Ken Lay - Update Ken's office | | | |
| 11:00 AM - 12:00 PM | Executive Committe Meeting | | | |
| 12:00 PM - 1:00 PM | Jim Hughes - Lunch | | | |
| 1:30 PM - 2:00 PM | Andy Fastow | | | |
| 2:30 PM - 2:30 PM | Lou Pai - additional discussion on items previously discussed your office | | | |
| 3:00 PM - 3:30 PM | Philippe Bibi - Re: Strategic Decisions Conference your office | | | |

| June 11, 2001 Continued Monday | | | | |
|---------------------------------|---|--|--|--|
| 3:30 PM - 4:30 PM | Floor Meeting - Power Trading EB-31, near 3122 | | | |
| June 12, 2001 Tuesday | | | | |
| 7:00 AM - 7:30 AM | **** | | | |
| 9:00 AM - 9:30 AM | Depart for Las Vegas (arrive 9:57a) | | | |
| 11:30 AM - 12:20 PM | Presentation to TIBCO/Reuters Strategic Decisions Conference Venetian Hotel in Las Vegas | | | |
| 1:00 PM - 2:00 PM | Meet with Kevin Scott - 213-926-2626 Venetian Hotel in Las Vegas | | | |
| 3:00 PM - 3:30 PM | Depart for hangar (arrive 7:30p) | | | |
| June 13, 2001 Wednesday | | | | |
| 9:00 AM - 10:00 AM | Board Call - EB5001 | | | |
| 10:00 AM - 10:30 AM | Ken Rice, David Cox, Stewart Seeligson - Qwest briefing | | | |
| 10:30 AM - 11:00 AM | Joe Nacchio by phone -he'll call you | | | |
| 11:00 AM - 11:30 AM | Mary Joyce (10 minutes) | | | |
| 1:30 PM - 2:00 PM | Kevin Hannon, Greg Whalley, John Lavorato re: merchant business in So. America | | | |
| 2:00 PM - 2:30 PM | Kevin Hannon, Andy Fastow, Rick Causey re: ratings | | | |
| 2:30 PM - 4:30 PM | HTC Board Meeting 2 Allen Center, 36th Floor (Thompson & Knight's boardroom) Jack Sweeney, ublisher & president of the HoustonChronicle, will be a special guest (at his request) and will make a presentation about the Chronicle's support and special programs for the HTC. | | | |
| 6:00 PM - 9:00 PM | HBS Alumni Dinner w/Rebecca - Cocktails @ 6:00, Dinner @ 6:30 Bayou Club, 8550 Memorial, 713-868-4000 Dinner hosted by Matt Simmons, President, Simmons & Company International | | | |
| 6:00 PM - 6:30 PM | Kids | | | |
| June 14, 2001 Thursday | | | | |
| 7:00 AM - 7:30 AM | Phone call w/Lord Wakeham - he will call you at home | | | |
| 8:00 AM - 9:00 AM | To Dallas | | | |

| June 14, 2001 Continued Thursday | | | | |
|----------------------------------|--|--|--|--|
| 9:30 AM - 12:00 PM | Federal Reserve Bank of Dallas Board Meeting 2200 North Pearl, 14th Floor | | | |
| 1:30 PM - 2:00 PM | Arrive Houston from DAL | | | |
| 3:00 PM - 3:30 PM | Call w/Dan Cruz of Spencer Stuart - Re: you joining the Burlington Northern Santa Fe Board you cal him at 214-672-5200 | | | |
| 3:30 PM - 3:30 PM | Jim Fallon (15 minutes) | | | |
| 4:30 PM - 5:00 PM | 4:45P Stewart Seeligson re: Qwest | | | |
| 5:00 PM - 5:30 PM | Joe Nacchio by phone - you call him at 303.992.1410 | | | |
| June 15, 2001 Friday | | | | |
| 7:00 AM - 7:30 AM | Sherri leaving at 4:00p | | | |
| 8:30 AM - 9:00 AM | Steve Kean, etal re: Commonwealth - EB | | | |
| 9:00 AM - 10:00 AM | Ken Rice, Jim Fallon | | | |
| 10:00 AM - 10:30 AM | Suzanne Nimocks | | | |
| 10:30 AM - 11:15 AM | Howard Stevenson w/HBS your office | | | |
| 11:30 AM - 12:00 PM | 11:15a Greg Whalley re Heath Scheisser | | | |
| 12:00 PM - 2:00 PM | MS150 - Enron's Top Fundraisers, casual dress Damian's, 3011 Smith Street, private room upstairs | | | |
| 2:00 PM - 2:30 PM | Call w/Heath Scheisser - he will call you | | | |
| 3:00 PM - 4:00 PM | Kevin Scott, Steve Kean | | | |
| 6:00 PM - 7:00 PM | Kids | | | |
| June 17, 2001 Sunday | | | | |
| 7:00 AM - 7:30 AM | FATHER'S DAY | | | |
| June 18, 2001 Monday | | | | |

Suzanne Nimocks

9:30 AM - 10:00 AM

| June 18, 2001 Co | ontinued | | | |
|---------------------------------|---|--|--|--|
| Monday | | | | |
| 10:30 AM - 11:00 AM | Dave Delainey, Mark Muller re: NPW, Service Co | | | |
| 11:00 AM - 12:00 PM | Executive Committee - Boardroom | | | |
| 2:30 PM - 3:30 PM | Rick Causey - Goodwill | | | |
| 4:00 PM - 4:30 PM | Senator David Sibley (Lt. Gov. candidate) w/KLL, Kean - EB5001 | | | |
| 4:30 PM - 5:00 PM | Karen Denne - Commonwealth Club Presentation your office | | | |
| June 19, 2001 Tuesday | | | | |
| 8:00 AM - 9:30 AM | Breakfast Meeting - Sithe Energy/William Kriegel Four Seasons Hotel - DeVille Restaurant, 3rd Floor - reservations under "Skilling" | | | |
| 10:00 AM - 10:30 AM | Marty Sunde re: follow up to Delainey conversation your office | | | |
| 11:00 AM - 11:30 AM | John Brindle, David Cromley & Mark Ringwelski your office | | | |
| 2:00 PM - 3:00 PM | Floor Meeting - ETS, IT & Financial EB-39 | | | |
| 3:00 PM - 3:30 PM | Jim Fallon your office | | | |
| 3:30 PM - 4:30 PM | Interview - Shira White, Author of New Ideas About New Ideas (Karen 3-9757) your office | | | |
| June 20, 2001 Wednesday | | | | |
| 9:15 AM - 9:45 AM | Mark Haedicke & Richard Sanders - Re: California and PG&E your office | | | |
| 10:00 AM - 10:30 AM | Greg Abbott - TX Lt. Gov. candidate and Sue Walden (intro recommended by Steve Kean) your office | | | |
| 10:30 AM - 11:00 AM | Tim Detmering & Jeff Donahue - Re: Sithe Energy your office | | | |
| 11:00 AM - 11:15 AM | Interview - Dallas Morning News/Bruce Nichols (Karen Denne 39757) your office | | | |
| 11:15 AM - 11:45 AM | Jim Fallon & Rick Buy your office | | | |
| 12:00 PM - 1:30 PM | CSFB/Curt Launer, Bayo Ogunlesi, Andy Fastow & Mark Koenig La Griglia, 2002 W. Gray - reservations under "Skilling" | | | |
| 1:30 PM - 2:00 PM | Go by the house to get a coat and tie for head-shot photos - DO NOT WEAR A WHITE SHIRT | | | |
| 2:15 PM - 2:45 PM | Steve Kean & Mark Palmer - Re: Commonwealth Club Speech your office | | | |

| June 20, 2001 Co Wednesday | ontinued | | |
|--------------------------------|---|--|--|
| 3:00 PM - 4:00 PM | Executive Forum 50M03 | | |
| 4:00 PM - 4:45 PM | Head Shot Photos w/Jennifer Binder EB 50M05 | | |
| 6:00 PM - 6:30 PM | Kids | | |
| June 21, 2001 Thursday | | | |
| 7:00 AM - 7:30 AM | **** | | |
| 8:30 AM - 9:00 AM | Ursula Brenner re: Commonwealth presentation Your office | | |
| 10:00 AM - 12:00 PM | Federal Reserve Bank Board Meeting 1701 San Jacinto | | |
| 10:30 AM - 11:45 AM | Executive Comm. of ENE Board via phone - Kelly Carr will reserve a room on the 3rd floor for you | | |
| 12:00 PM - 12:30 PM | Mark Palmer - Re: California Talking Points your office | | |
| 1:00 PM - 2:15 PM | EES QBR/Dave Delainey, Janet Dietrich, Dan Leff & Marty Sunde your office | | |
| 3:30 PM - 4:00 PM | Depart for San Francisco (arrive 4:30p) | | |
| 5:15 PM - 7:15 PM | Keynote Speaker at Reception/Commonwealth Club in San Francisco (Karen Denne) | | |
| June 22, 2001 Friday | | | |
| 6:00 AM - 6:30 AM | 6:15a depart SFO for DAL | | |
| 7:00 AM - 7:30 AM | **** | | |
| 12:30 PM - 2:30 PM | PG&E meeting in DAL | | |
| 3:00 PM - 3:30 PM | Depart Dallas for hangar (arrive 3:45) | | |
| 6:30 PM - 9:30 PM | Event with RCC - Consulate General of Japan Reception (Business Attire) | | |
| June 23, 2001 Saturday | | | |
| 8:15 AM - 9:15 AM | Mack McLarty/Kissinger McLarty & Associates Four Seasons, Terrace Cafe, 3rd Floor - reservations under "Skilling" | | |
| 9:45 AM - 10:15 AM | PG&E Meeting Greg Whalley's office - EB3324 | | |

| Sunday | | | | | |
|---------------------------------|---|--|--|--|--|
| 12:30 PM - 5:00 PM | Depart Coach Gray's House for Astro's Game w/JT's Little Leage Team (NOTE: YOU CAN DECIDE TO RIDE ON THE BUS WITH THE TEAM OR DRIVE YOURSELF. YOU HAVE 3 TICKETS FOR YOU, JT AND AN EXTRA IF JEFFREY WOULD LIKE TO ATTEND. YOU ALSO HAVE A PARKING PASS.) 373 Westminster | | | | |
| June 25, 2001 Monday | | | | | |
| 7:30 AM - 8:00 AM | Kristin Departs for Caribbean Trip | | | | |
| 8:30 AM - 9:00 AM | Heath Schiesser your office | | | | |
| 9:00 AM - 9:45 AM | Prudential/Carol Coale w/Mark Koenig | | | | |
| 10:00 AM - 10:45 AM | David Fleischer/Goldman Sachs your office | | | | |
| 11:00 AM - 12:00 PM | Executive Committee - Boardroom | | | | |
| 12:15 PM - 1:30 PM | Lunch Petroleum Club, the Grill | | | | |
| 1:30 PM - 2:30 PM | Interview - The Cambridge Group (request to do interview came from Norm Blake) your office | | | | |
| 2:30 PM - 3:00 PM | Lou Pai - Re: Xcelerator Update 5th Floor | | | | |
| 3:00 PM - 3:30 PM | David Fleischer/Goldman Sachs your office | | | | |
| 3:30 PM - 5:00 PM | Simmons & Co. Investor Group 50M Dining Room | | | | |
| 5:00 PM - 5:30 PM | Stewart Seeligson - Re: Briefing Meeting for Qwest Call your office | | | | |
| 5:30 PM - 6:00 PM | Call - Joe Nacchio/Qwest Call him at 303-992-1410 | | | | |
| June 26, 2001 Tuesday | | | | | |
| 8:30 AM - 9:00 AM | Lou Pai - Re: Final negotiations your office | | | | |
| 9:00 AM - 9:30 AM | Ken Lay & Steve Kean - Re: Lt. Gov. race Lay's office | | | | |
| 9:30 AM - 10:00 AM | 9:30a Kevin Scott - Re: Follow-up (he'll call); 9:45a George Posey Your office | | | | |
| 10:00 AM - 10:30 AM | Call w/Tom Gallagher/Park Place Entertainment (tentative) you will call Tom at 702-699-5100 | | | | |
| 10:30 AM - 10:30 AM | Jim Fallon - Re: EBS market & financial review (tentative) your office | | | | |
| 11:00 AM - 11:30 AM | Rick Causey - Re: Earnings & segments (tentative) your office | | | | |

June 24, 2001

| June 26, 2001 Co Tuesday | ontinued |
|--------------------------------|---|
| 12:00 PM - 1:00 PM | Lunch - Greg Whalley Petroleum Club - meet in the lobby of EB |
| 1:30 PM - 2:00 PM | Rebecca McDonald & John Brindle your office |
| 2:30 PM - 3:00 PM | Call w/Dave Dorman & David Cox Mr. Dorman will call you |
| June 27, 2001 Wednesday | |
| 7:00 AM - 7:30 AM | **** |
| 7:30 AM - 8:00 AM | Architectual Digest at the house for photo shoot of exterior. |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey - CO #78 departs IAH at 11:10a (arrive Newark at 3:52p) |
| 6:00 PM - 6:30 PM | Kids |
| June 28, 2001 Thursday | |
| 7:00 AM - 7:30 AM | **** |
| 7:30 AM - 8:00 AM | Architectual Digest at the house for photo shoot of interior. |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey - CO #62 arrives Madrid at 9:40a |
| June 29, 2001 Friday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey |
| 6:00 PM - 7:00 PM | Kids |
| June 30, 2001 Saturday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey |
| July 01, 2001 Sunday | |
| 7:00 AM - 7:30 AM | **** |

| July 01, 2001 Co Sunday | ontinued | |
|-----------------------------------|-----------------------|--|
| 7:30 AM - 8:00 AM | JT goes to camp | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| July 02, 2001 Monday | | |
| 7:00 AM - 7:30 AM | **** | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| July 03, 2001 Tuesday | | |
| 7:00 AM - 7:30 AM | **** | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| July 04, 2001 Wednesday | | |
| 7:00 AM - 7:30 AM | **** | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| 6:00 PM - 6:30 PM | Kids | |
| July 05, 2001 Thursday | | |
| 7:00 AM - 7:30 AM | **** | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| July 06, 2001 Friday | | |
| 7:00 AM - 7:30 AM | **** | |
| 8:00 AM - 5:00 PM | Vacation with Jeffrey | |
| 6:00 PM - 7:00 PM | Kids | |
| July 07, 2001 Saturday | | |
| 7:00 AM - 7:30 AM | **** | |

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| July 07, 2001 Co Saturday | ntinued |
|--------------------------------|--|
| 8:00 AM - 5:00 PM | Vacation with Jeffrey |
| July 08, 2001 Sunday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Return with Jeffrey - CO #63 departs Madrid (arrive Newark at 2:00p), CO#1685 departs Newark for IAH (arrive 7:43p) |
| July 09, 2001 Monday | |
| 11:00 AM - 12:00 PM | Executive Committee - Boardroom |
| 4:00 PM - 5:30 PM | Ken Rice, Jim Fallon & Rick Causey - Re: Earnings your office |
| July 10, 2001 Tuesday | |
| 8:00 AM - 8:30 AM | Bob Montgomery at the house - 10 min. re: exterior gas wall sconces |
| 10:00 AM - 10:45 AM | Photo Shoot - eCompany Now cover/wear dress shirt (they prefer blues and darker colors), no white or beige. Also bring black polo if you have one 50th floor lobby |
| 12:00 PM - 12:30 PM | Call w/Lay he will call you |
| 1:30 PM - 2:00 PM | Steve Kean - Re: Advisory Council Meeting Update your office |
| 3:00 PM - 4:00 PM | Interview - NYSE Magazine your office |
| 4:00 PM - 5:00 PM | Mark Koenig - Re: 2nd Qtr. Earnings your office |
| 5:00 PM - 5:30 PM | Greg Whalley |
| July 11, 2001 Wednesday | |
| 7:30 AM - 8:00 AM | Jeffrey - Broad Reach Departure |
| 8:30 AM - 9:30 AM | Breakfast w/employees EB 50M |
| 10:30 AM - 11:00 AM | Rick Buy & David Port - Re: Trading Policy Amendments your office |
| 2:00 PM - 3:00 PM | Mark Koenig - Re: 2nd Qtr. Earnings your office |
| 3:00 PM - 3:45 PM | Ken Rice, Jim Fallon & Mark Koenig your office |

| July 11, 2001 Co Wednesday | ontinued The state of the state |
|--------------------------------|--|
| 4:00 PM - 4:15 PM | Marcus Smith - Re: His role in EES (Gerald Smith's son) your office |
| 6:00 PM - 6:30 PM | Kids |
| July 12, 2001 Thursday | |
| 8:10 AM - 8:30 AM | Interview - CNBC Squak Box w/Mark Haines & Guest Host, Jack Rivkin of Citigroup board room |
| 8:35 AM - 8:50 AM | Interview - CNNfn w/Rhonda Schaffler & Guest Host, Barry Hyman of Ehrenkrantz, King, Nussbaum board room |
| 9:00 AM - 10:00 AM | Analyst Conference Call Mark Koenig's office |
| 10:05 AM - 10:15 AM | Interview - Bloomberg w/Margot Habiby phone: 214-740-0873 |
| 10:20 AM - 10:30 AM | Interview - Reuters w/Bryson Hull phone: 713-210-8522 |
| 10:35 AM - 10:45 AM | Interview - Dow Jones w/Bob Sechler phone: 512-236-9637 |
| 10:50 AM - 11:00 AM | Interview - Financial Times w/Julie Earle phone: 212-641-6357 |
| 11:05 AM - 11:15 AM | Interview - Wall Street Journal w/Rebecca Smith phone: 323-658-3811 |
| 11:20 AM - 11:30 AM | Interview - Houston Chronicle w/Mike Davis phone: 713-220-7207 |
| 11:35 AM - 11:50 AM | Interview - Bloomberg TV w/Suzy Assaad board room |
| 1:30 PM - 2:00 PM | Mark Frevert your office |
| 2:15 PM - 2:45 PM | Hank Paulsen, CEO Goldman Sachs, Scott Gieselman & Ben Glisan your office |
| 3:30 PM - 4:30 PM | Interview - Dan Morgan w/Washington Post, and Mark Palmer (re: open access to grid) your office |
| July 13, 2001 Friday | |
| 8:30 AM - 9:00 AM | Keith Huber - Re: Misc. Update your office |
| 9:30 AM - 10:00 AM | Kevin Scott - Re: Follow-up via phone - he will call you |
| 10:00 AM - 10:15 AM | Jeff Sherrick your office |
| 1:30 PM - 2:00 PM | Ken Lay his office |

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| July 13, 2001 Co Friday | ntinued |
|-----------------------------------|--|
| 2:00 PM - 3:00 PM | Interview - Eric Shoenfeld w/Business 2.0 via phone |
| July 16, 2001 Monday | |
| 9:00 AM - 10:00 AM | Call w/Mark Skilling he will call you |
| 11:00 AM - 12:00 PM | Executive Committee Boardroom |
| 12:15 PM - 1:30 PM | Lunch w/Cliff Baxter Dong Ting, 611 Stuart, reservations under "Skilling" |
| 2:00 PM - 3:00 PM | Mark Koenig - Re: 2nd Qtr. Analyst Presentation |
| 3:30 PM - 4:00 PM | Orlando Sanchez your office |
| 4:00 PM - 5:00 PM | Employee Morale Video Shoot EB 50M04 |
| July 17, 2001 Tuesday | |
| 9:00 AM - 9:30 AM | Suzanne Nimocks your office |
| 10:00 AM - 11:00 AM | Heath Scheisser your office |
| 11:30 AM - 1:00 PM | Lunch Meeting - AIM Value Fund w/Paula Rieker 11 Greenway Plaza - corner of Richmond & Timmons, 18th Floor. Parking is in the garage south of 11 Geenway, with signs for City Club. Meet Paula at the ground level shortly before 11:30. |
| 1:30 PM - 2:00 PM | Analyst Orientation Doubletree Hotel, Granger A&B |
| 2:30 PM - 2:45 PM | Rick Causey your office |
| 3:00 PM - 3:45 PM | Stan Horton - Re: AZX & PGE your office |
| 3:45 PM - 4:00 PM | Call w/Dave Dorman - re: Discuss ENE/AT&T relationship Call his office at 908-221-3900 |
| 4:00 PM - 4:15 PM | John Berger - Re: to say Thanks |
| 4:15 PM - 4:30 PM | Call w/Rob Walls - Re: Employment situation he will call you |
| 4:30 PM - 5:00 PM | Call w/Sam Zell |
| July 18, 2001 Wednesday | |

7:00 AM - 7:30 AM

| July 18, 2001 Co Wednesday | ntinued |
|--------------------------------|--|
| 8:00 AM - 5:00 PM | Vacation with Kristin |
| 6:00 PM - 6:30 PM | Kids |
| July 19, 2001 Thursday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Vacation with Kristin |
| July 20, 2001 Friday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Vacation with Kristin |
| 6:00 PM - 7:00 PM | Kids |
| July 21, 2001 Saturday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Vacation with Kristin |
| July 22, 2001 Sunday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 9:00 AM | Return with Kristin |
| July 23, 2001 Monday | |
| 8:00 AM - 11:45 AM | PRC Meeting - breakfast at 7:30 St. Regis Hotel, 1919 Briar Oaks Lane |
| 12:00 PM - 12:30 PM | Interview w/Brad Foss, AP Reporter & Mark Palmer St. Regis Hotel - Boardroom |
| 12:30 PM - 5:00 PM | PRC Meeting St. Regis Hotel, 1919 Briar Oaks Lane |
| 5:30 PM - 7:00 PM | Reception for Terry Thorn 50th Floor Lobby |

| July 24, 2001 Tuesday | |
|--------------------------------|--|
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 4:45 PM | PRC Meeting - breakfast at 7:30a St. Regis Hotel, 1919 Briar Oaks Lane |
| 5:00 PM - 6:00 PM | To New York |
| July 25, 2001 Wednesday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | New York - 2nd Quarter Reviews |
| 6:00 PM - 6:30 PM | Kids |
| July 26, 2001 Thursday | |
| 7:00 AM - 7:30 AM | **** |
| 8:45 AM - 9:00 AM | Call w/William Kriegel he will call you |
| 9:00 AM - 9:30 AM | Mark Haedicke - Re: career matters your office |
| 9:30 AM - 10:00 AM | Mary Joyce your office |
| 11:30 AM - 12:00 PM | Depart for Kerrville (arrive 12:30p) |
| 1:30 PM - 5:00 PM | JT's Camp Closing |
| 6:00 PM - 6:30 PM | Depart Kerrville (arrive 6:45p) |
| July 27, 2001 Friday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 9:30 AM | Houston Analyst Meeting boardroom |
| 10:00 AM - 10:30 AM | Depart for Aspen w/RCC (arrive 11:15a) |
| July 28, 2001 Saturday | |
| 7:00 AM - 7:30 AM | **** |

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| July 28, 2001 Co Saturday | ntinued |
|---------------------------------|---|
| 8:00 AM - 5:00 PM | Aspen w/RCC & Monteleones |
| July 29, 2001 Sunday | |
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | Aspen w/RCC & Monteleones |
| 6:00 PM - 6:30 PM | Depart for hangar (arrive 9:00p) |
| July 30, 2001 Monday | |
| 10:30 AM - 11:00 AM | Ken Lay his office |
| 11:00 AM - 12:00 PM | Executive Committee boardroom |
| 1:30 PM - 2:00 PM | Greg Whalley your office |
| 2:00 PM - 3:00 PM | Rick Buy & David Port - Re: Final Trading Policy Amendments your office |
| 3:00 PM - 4:30 PM | Lay, Whalley & Lavaroto - Re: Presentation given by traders on Natural Gas & Power Fundamentals EB-3321 |
| 4:30 PM - 5:00 PM | Interview - Wharton (Christie Patrick) your office |
| July 31, 2001 Tuesday | |
| 7:00 AM - 7:30 AM | Jeffrey returns |
| 7:30 AM - 9:00 AM | Alexis de Toqueville Breakfast (you and Ken will both address the group) Center for the Retarded 3550 W. Dallas |
| 10:00 AM - 10:30 AM | Interview - Princeton Business via phone |
| 11:30 AM - 1:30 PM | Keith Williams Anthony's - 4007 Westheimer, 713-961-0552 - reservations under "Skilling" |
| 2:30 PM - 3:30 PM | Mary Joyce - Re: Comp. Committee your office |
| 3:30 PM - 4:00 PM | Mark Haedicke - Re: career matters your office |
| 4:00 PM - 4:30 PM | Edward Ondarza your office |
| 6:30 PM - 9:00 PM | Dinner w/Jeff Shankman TBD |

| August 01, 2001 Wednesday | |
|------------------------------|---|
| 8:30 AM - 9:00 AM | Greg Whalley your office |
| 9:00 AM - 9:30 AM | Dave Neubauer Introduction (requested by Danny McCarty) your office |
| 9:30 AM - 10:30 AM | Rick Causey, Mark Koenig & Greg Whalley - Re: Segments your office |
| 10:30 AM - 11:00 AM | Federal Reserve Bank of Dallas Summer Interns EB 50M |
| 11:30 AM - 1:00 PM | Lunch w/Ken Rice |
| 2:00 PM - 3:00 PM | Floor Meeting EB-737 |
| 3:30 PM - 4:30 PM | United Way Corp. Staff Leadership Kick-Off Crowne Plaza |
| 6:00 PM - 6:30 PM | Kids |
| August 02, 2001 Thursday | |
| 7:00 AM - 7:30 AM | **** |
| 9:00 AM - 9:30 AM | Kevin Garland your office |
| 9:30 AM - 10:00 AM | Mark Koenig your office |
| 10:00 AM - 10:30 AM | Marty Sunde your office |
| 10:30 AM - 10:45 AM | Rick Shapiro your office |
| 10:45 AM - 11:15 AM | Call w/Rick Shapiro & John Anderson - Re: Self-regulating reliability organization John will call you |
| 12:00 PM - 2:00 PM | Lou Pai La Griglia, 2002 W. Gray, 713-526-4700, Reservations under "Skilling" |
| 2:00 PM - 2:30 PM | Greg Whalley & Bill Donovan - Re: furniture mock-up Meet Bill Donovan in the lobby |
| 2:30 PM - 3:00 PM | Amanda Martin your office |
| 3:00 PM - 3:30 PM | George Ho (analyst from Chicago) your office |
| 3:30 PM - 4:00 PM | Greg Whalley your office |
| 6:30 PM - 7:00 PM | Cocktails - Corp. Marketing Offsite Woodlands Conference Center |

Dinner - Corp. Marketing Offsite -- Woodlands Conference Center

103 11/2/2005

7:00 PM - 9:30 PM

| August 03, 2001 | |
|-----------------------------|---|
| Friday | 一个主义是中国的政治工作。 |
| 7:00 AM - 7:30 AM | *** |
| 7:00 AM - 7:30 AM | |
| 9:00 AM - 10:00 AM | Presentation to Corporate Marketing Woodland's Conference Center |
| 1:30 PM - 2:30 PM | Video Conference w/ Alliance Capital Management 49C2 |
| 4:00 PM - 4:30 PM | Depart for Aurora, IL (arrive 6:00p) |
| 6:00 PM - 7:00 PM | Kids |
| 7:00 PM - 11:00 PM | Attend 30th Class Reunion Informal Gathering The Office, 749 S. Lincoln, Aurora, IL |
| August 04, 2001 Saturday | |
| 7:00 AM - 7:30 AM | **** |
| 3:00 PM - 5:30 PM | Attend 30th Class Reunion Reception Tim Tschannen's, 323 S. River, Montgomery, IL |
| 6:00 PM - 10:00 PM | Dinner Tim Tschannen's, 323 S. River, Montgomery, IL |
| August 05, 2001 Sunday | |
| 7:00 AM - 7:30 AM | **** |
| 7:30 AM - 8:00 AM | Check w/JKS for departure time |
| August 06, 2001 Monday | |
| 9:00 AM - 9:30 AM | Mary Joyce re: requested information |
| 11:00 AM - 12:00 PM | Executive Committee - Boardroom |
| 1:30 PM - 2:30 PM | Associate Orientation Doubletree Hotel |
| 2:30 PM - 3:00 PM | Greg Whalley your office |

Associate & Analyst Happy Hour (optional) -- Farrago Resturant & Bar, corner of Bagby and Gray

5:30 PM - 6:00 PM

| August 07, 2001 Tuesday | |
|------------------------------|---|
| 7:00 AM - 7:30 AM | **** |
| 8:00 AM - 5:00 PM | HermanMiller Site Visit w/Steve Kean (Zeeland, MI) |
| August 08, 2001 Wednesday | |
| 8:00 AM - 9:00 AM | United Way Corp. Day of Caring Kick-Off - Kathy Mayfield will meet you at your office at 8:15a. |
| 9:00 AM - 9:30 AM | Rick Causey & Mark Lindsey your office |
| 9:30 AM - 10:00 AM | Interpublic Group of Companies - drop by and meet the group EB-4499 |
| 10:00 AM - 10:30 AM | ABN Amro, Max Klustorman, CEO EB-50M03 |
| 10:30 AM - 11:30 AM | Ken Lay his office |
| 11:30 AM - 12:00 PM | Charly Walker by phone re: dinner for Alan Greenspan (5 mins.) he'll call you |
| 12:00 PM - 1:00 PM | 11:30a Professor David Garvin "Modern Giants" Presentation NOTE: THIS STARTS AT 11:30; PHONE CALL W/CHARLY WALKER W/MAKE YOU 5 MINUTES LATE boardroom |
| 1:00 PM - 1:30 PM | Rick Buy & Tim Detmering (by phone) re: final resolution of EGEP transaction your office |
| 1:30 PM - 3:00 PM | Modern Giants Interview (Christie Patrick) your office |
| 3:30 PM - 5:00 PM | Ken Lay, Mark Koenig & Louise Kitchen - Goldman Sachs Investor Group St. Regis Hotel, 1919 Briar Oaks Lane |
| 6:00 PM - 6:30 PM | Kids |
| August 09, 2001 Thursday | |
| 9:30 AM - 10:30 AM | Interview - Business Week/Stephanie Forrest (story on how some companies successfully transform themselves and others don't) your office |
| 11:00 AM - 11:30 AM | Call w/Mark Skilling he will call you |
| 11:30 AM - 1:30 PM | Lunch w/Sherri |
| 1:30 PM - 3:00 PM | Ken Lay |
| 2:30 PM - 3:00 PM | Ken Lay & Ben Glisan - Re: Dabhol EB-5001 |
| 3:00 PM - 4:00 PM | Lay, Steve Kean & Cindy Olson - Re: Community Relations tbd |

| August 09, 2001 (Thursday | Continued |
|-------------------------------|---|
| 4:00 PM - 4:30 PM | Lay is meeting w/David Dewhurst (Lt. Gov. candidate) and you are welcome to attend if you like tbd |
| August 10, 2001 Friday | |
| 7:00 AM - 7:30 AM | **** |
| 12:00 PM - 12:30 PM | Arrive at hangar |
| August 13, 2001 Monday | |
| 9:00 AM - 9:30 AM | Diomedes Christodoulou (tentative; trying to confirm) |
| 1:15 PM - 1:30 PM | Nominating Committee EB50M03 |
| 1:30 PM - 2:30 PM | Compensation Committee 50M Dining Room |
| 2:30 PM - 3:30 PM | Audit & Compliance Committee Boardroom |
| 3:30 PM - 5:00 PM | Joint Audit & Compliance Committee Boardroom |
| 5:00 PM - 6:00 PM | Finance Committee Boardroom |
| 7:00 PM - 10:00 PM | Executive Session Four Seasons Hotel, 1300 Lamar Street, Austin Room |
| August 14, 2001 Tuesday | |
| 8:00 AM - 2:00 PM | ENE Board Meeting Boardroom |
| 2:00 PM - 2:30 PM | Interview - Wall Street Journal w/Ken Lay & Steve Kean |
| 2:30 PM - 3:00 PM | Interview - Houston Chronicle w/Ken Lay & Steve Kean |
| August 15, 2001 Wednesday | |
| 7:30 AM - 8:00 AM | Mark Skilling Visit |
| 10:30 AM - 11:00 AM | Tom Gros your office |
| 11:00 AM - 11:30 AM | Call w/Janus Lay's office |
| 2:00 PM - 3:00 PM | Kevin Garland - Re: Update on EPI Group EB3605 |

August 15, 2001 Continued

Wednesday

5:18 PM - 5:48 PM

Mark's Flight Arrives IAH

6:00 PM - 6:30 PM

Kids

August 16, 2001

Thursday

7:30 AM - 8:00 AM

Mark Skilling Visit

August 17, 2001

Friday

7:30 AM - 8:00 AM

Mark Skilling Visit

7:00 PM - 10:00 PM

Astros vs. Pirates - see attached guest list -- Suite 28

August 18, 2001

Saturday

7:30 AM - 8:00 AM

Mark Skilling Visit

August 19, 2001

Sunday

7:30 AM - 8:00 AM

Mark Skilling Visit

6:00 PM - 7:00 PM

Drinks w/Marty & Julia Sunde and Mark Skilling -- your house

August 20, 2001

Monday

7:30 AM - 8:00 AM

Mark Skilling Visit

4:30 PM - 5:45 PM

Larry Del Papa -- River Oaks Grill

6:00 PM - 10:00 PM

YPO Forum Dinner

August 21, 2001

Tuesday

7:30 AM - 8:00 AM

Mark Skilling Visit

10:00 AM - 10:30 AM

Conference Call - Federal Reserve - re: design for new building -- number to be furnished

August 22, 2001

Wednesday
7:30 AM - 8:00 AM

Mark Skilling Visit

August 22, 2001 Continued

Wednesday

10:30 AM - 11:00 AM Ken Lay -- his office, unless you would like to meet outside the office

6:00 PM - 6:30 PM Kids

August 23, 2001

Thursday

12:00 PM - 1:30 PM 12:15p - Mark Skilling return flight -- American Airlines #985

August 24, 2001

Friday

7:00 AM - 7:30 AM *****

3:00 PM - 3:30 PM Depart with JT to Boise, ID

August 25, 2001

Saturday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM Hold for JT Rafting Trip

August 26, 2001

Sunday

7:00 AM - 7:30 AM ****

8:00 AM - 5:00 PM Hold for JT Rafting Trip

August 27, 2001

Monday

7:00 AM - 7:30 AM ****

8:00 AM - 5:00 PM Rafting Trip w/JT

August 28, 2001

Tuesday

7:00 AM - 7:30 AM ****

8:00 AM - 5:00 PM Rafting Trip w/JT

August 29, 2001

Wednesday

7:00 AM - 7:30 AM ****

August 29, 2001 Continued

Wednesday

8:00 AM - 5:00 PM

Rafting Trip w/JT

6:00 PM - 6:30 PM

Kids

August 30, 2001

Thursday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Rafting Trip w/JT

August 31, 2001

Friday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Montana w/JT

6:00 PM - 7:00 PM

Kids

September 01, 2001

Saturday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Montana w/JT

September 02, 2001

Sunday

7:00 AM - 7:30 AM

11:00 AM - 11:30 AM

Depart for hangar

September 03, 2001

Monday

8:00 AM - 5:00 PM

LABOR DAY HOLIDAY

September 04, 2001

Tuesday

10:00 AM - 11:00 AM

Paul Frison & Lloyd Bentsen -- your office

2:00 PM - 3:00 PM

George Norsig -- At your house

5:30 PM - 6:30 PM

Drinks w/Ron Hulme (location tbd)

September 05, 2001

Wednesday

9:00 AM - 10:00 AM Dennis Calabrese at the house

10:00 AM - 11:00 AM 10:15a - Steve Ballmer by phone -- He'll call you at the house

6:00 PM - 6:30 PM Kids

September 06, 2001

Thursday

8:00 AM - 9:00 AM Note: Persian rug to be delivered to house between 8:30a and 12:00 noon

12:00 PM - 1:30 PM Lunch w/Steve Parla - La Griglia - reservation for 2 in your name

1:30 PM - 2:30 PM 1:45p - Robert Duncan - at your house (note time is 15 minutes earlier than original schedule)

September 07, 2001

Friday

7:00 AM - 8:30 AM Note: Sue's birthday - you may not get the kids this weekend

11:00 AM - 1:30 PM Office building tours - exact schedule tbd - will advise asap

2:00 PM - 3:00 PM Interview w/Reuters: Jaime LaRue (by phone 646.223.6026) and Bryson Hull at the house - you are to

call Jaime once Bryson arrives - they've been told 30 minutes, but you can go longer if it's going well.

3:00 PM - 3:30 PM Call Denis Calabrese on cell after interview 713,824,7715

6:00 PM - 7:00 PM Kids?

7:00 PM - 7:30 PM Stop by Pappas Bros. Steak House anytime after 7:00p if you can

September 10, 2001

Monday

6:00 PM - 6:30 PM YPO Forum

September 11, 2001

Tuesday

6:00 PM - 6:30 PM Kids

September 12, 2001

Wednesday

6:00 PM - 6:30 PM

September 13, 2001

Thursday

10:00 AM - 11:00 AM Robert Cossick - HTC; meet at their offices at 2 Allen Center, Suite 2940

12:00 PM - 1:30 PM Lunch w/Leo Linbeck - their offices -- 3810 W. Alabama - 713.966.5846

September 14, 2001

Friday

9:30 AM - 10:30 AM Phone call - Sanjeev Sadou, I2; you call him - 469.357.6222

11:30 AM - 1:00 PM Tom Simmons -- Men's Grill - ROCC

September 15, 2001

Saturday

10:30 AM - 11:30 AM 10:47a - CO1025 to Chicago -- Arrive 1:21p - Overnight: Four Seasons Hotel

6:00 PM - 10:00 PM Sam Zell Event -- Chicago

September 16, 2001

Sunday

7:00 AM - 7:30 AM *****

10:00 AM - 1:00 PM Brunch @ Sam Zell's home - 161 East Chicago Ave

2:00 PM - 2:30 PM 2:00p depart Chicago to IAH; arrive 4:35p

September 17, 2001

Monday

12:00 PM - 1:30 PM Lunch w/Ted Miller (Crown Castle) - Cafe Annie, reservation in his name

7:00 PM - 8:00 PM Reception/Dinner for Tom Delay

September 18, 2001

Tuesday

9:00 AM - 9:30 AM To Dallas

10:30 AM - 11:30 AM Meeting w/Shawn Terry -- 200 Cresent Court, Suite 1050

12:00 PM - 2:00 PM Board of Advisors of the Maguire Energy Institute -- Dallas Petroleum Club, W. Texas Room, 40th Floor

3:00 PM - 3:30 PM Return from Dallas

6:00 PM - 6:30 PM Kids

September 19, 2001

Wednesday

9:00 AM - 10:00 AM Robert Carter (tentative) re: mentor/protege relationship

12:00 PM - 1:30 PM Lunch w/Corby Robinson, LaGriglia

6:00 PM - 6:30 PM

September 20, 2001

Thursday

7:00 AM - 7:30 AM *****

10:00 AM - 12:00 PM Houston Branch - FRB board meeting

2:00 PM - 5:00 PM YPO Conference in Aspen (depart 2:35p, CO514, arrive IAD 3:55p)

September 21, 2001

Friday

7:00 AM - 7:30 AM *****

7:30 AM - 8:00 AM NOTE: SHERRI ON VACATION

8:00 AM - 5:00 PM YPO Conference in Aspen

8:00 AM - 9:00 AM Keynote Speaker at YPO Conference in Aspen

6:00 PM - 7:00 PM Kids

September 22, 2001

Saturday

7:00 AM - 7:30 AM *****

7:30 AM - 8:00 AM NOTE: SHERRI ON VACATION

8:00 AM - 5:00 PM YPO Conference in Aspen

September 23, 2001

Sunday

7:30 AM - 8:00 AM NOTE: SHERRI ON VACATION

8:00 AM - 8:30 AM YPO Conference in Aspen

11:30 AM - 12:00 PM Depart IAD 11:30a, CO34, arrive IAH 2:52p

September 24, 2001

Monday

7:30 AM - 8:00 AM

NOTE: SHERRI ON VACATION

12:00 PM - 1:30 PM

Lunch w/ Alan Buckwalter - Coronado Club

September 25, 2001

Tuesday

7:30 AM - 8:00 AM

NOTE: SHERRI ON VACATION

11:30 AM - 1:00 PM

Lunch w/Dean Gil Whitaker, etal -- Cohen House, Cohen Room, Rice campus

6:00 PM - 6:30 PM

YPO - New Member Orientation -- Larkin Residence

6:30 PM - 7:00 PM

Kids

September 26, 2001

Wednesday

7:30 AM - 8:00 AM

NOTE: SHERRI ON VACATION

September 27, 2001

Thursday

7:30 AM - 8:00 AM

NOTE: SHERRI ON VACATION

September 28, 2001

Friday

7:30 AM - 8:00 AM

NOTE: SHERRI ON VACATION

September 29, 2001

Saturday

6:30 PM - 10:00 PM

Maxine Messinger Dinner of Champions w/RCC -- Ballroom on the Bayou

October 02, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

October 05, 2001

Friday

6:00 PM - 7:00 PM

Kids

October 09, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

October 11, 2001 Thursday 8:00 AM - 1:00 PM FRB of Dallas in Dallas - details forthcoming

6:00 PM - 9:00 PM **YPO Dinner -- Jillians**

October 12, 2001 Friday

7:30 AM - 8:00 AM Mark and Sukran arrive

October 13, 2001 Saturday

7:30 AM - 8:00 AM Mark and Sukran here

October 14, 2001 Sunday

7:30 AM - 8:00 AM Mark and Sukran here

October 15, 2001 Monday

7:30 AM - 8:00 AM Mark and Sukran here

October 16, 2001

Tuesday

7:30 AM - 8:00 AM

Mark and Sukran here

6:00 PM - 6:30 PM

Kids

October 17, 2001

Wednesday

7:30 AM - 8:00 AM

Mark and Sukran here

October 18, 2001

Thursday

7:30 AM - 8:00 AM

Mark and Sukran here

10:00 AM - 12:00 PM

Federal Reserve Bank Meeting

October 19, 2001

Friday

7:30 AM - 8:00 AM

Mark and Sukran depart

October 19, 2001 Continued Friday 6:00 PM - 7:00 PM Kids October 20, 2001 Saturday 12:00 PM - 7:00 PM The Spirit Golf Championship (YPO Forum sponsoring) - stay at Corby Robertsons house on Lake Saron? October 22, 2001 Monday 12:15 PM - 1:30 PM Hold for lunch w/Frank Roby October 23, 2001 Tuesday 6:00 PM - 6:30 PM Kids October 24, 2001 Wednesday 7:00 AM - 7:30 AM 8:00 AM - 5:00 PM Forum II Retreat October 25, 2001 Thursday 7:00 AM - 7:30 AM 8:00 AM - 5:00 PM **Forum II Retreat** October 26, 2001 Friday 7:00 AM - 7:30 AM 8:00 AM - 5:00 PM **Forum II Retreat** October 27, 2001 Saturday 6:00 PM - 6:30 PM Daylight Savings Time ends - turn clocks back 1 hour before bed

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October 30, 2001

Kids

Tuesday

6:00 PM - 6:30 PM

November 02, 2001

Friday

6:00 PM - 7:00 PM

Kids

November 05, 2001

Monday

4:00 PM - 4:30 PM

To LA?

November 06, 2001

Tuesday

8:00 AM - 8:30 AM

Possible Michael Milken conference in LA

6:00 PM - 6:30 PM

Kids

November 08, 2001

Thursday

8:00 AM - 9:00 AM

Hold for YPO Meeting - Mike Duffy invited Michael Milken

November 12, 2001

Monday

6:00 PM - 6:30 PM

Forum

November 13, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

November 15, 2001

Thursday

10:00 AM - 12:00 PM

Federal Reserve Bank Board Meeting

November 16, 2001

Friday

6:00 PM - 7:00 PM

Kids

November 17, 2001

Saturday

8:00 AM - 5:00 PM

Hold for Kristin's Senior Style Show

November 18, 2001

Sunday

7:00 AM - 7:30 AM

November 18, 2001 Continued

Sunday

8:00 AM - 5:00 PM

Vacation

November 19, 2001

Monday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

November 20, 2001

Tuesday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

November 21, 2001

Wednesday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

6:00 PM - 6:30 PM

Kids

November 22, 2001

Thursday

7:00 AM - 7:30 AM

7:30 AM - 8:00 AM

THANKSGIVING DAY

8:00 AM - 5:00 PM

Vacation

November 23, 2001

Friday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

November 24, 2001

Saturday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

November 25, 2001

Sunday

7:00 AM - 7:30 AM

8:00 AM - 5:00 PM

Vacation

November 27, 2001

Tuesday

11:30 AM - 1:30 PM

American Leadership Forum presentation - Houston Club (Jack Blanton)

6:00 PM - 6:30 PM

Kids

November 30, 2001

Friday

6:00 PM - 7:00 PM

Kids

December 04, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

December 06, 2001

Thursday

8:00 AM - 5:00 PM

SMU Board of Trustees

December 07, 2001

Friday

7:00 AM - 7:30 AM

8:00 AM - 12:00 PM

SMU Board of Trustees

6:00 PM - 7:00 PM

Kids

December 11, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

December 13, 2001

Thursday

10:00 AM - 2:00 PM

Federal Reserve Bank Board Joint Meeting -- Dallas

December 17, 2001

Monday

6:00 PM - 7:00 PM

Forum

118

December 18, 2001

Tuesday

6:00 PM - 6:30 PM

Kids

December 21, 2001

Friday

6:00 PM - 7:00 PM

Kids

December 25, 2001

Tuesday

7:30 AM - 8:00 AM

CHRISTMAS DAY

12:00 PM - 12:30 PM

p/u kids - vacation begins

December 26, 2001

Wednesday

7:30 AM - 8:00 AM

Vacation

December 27, 2001

Thursday

7:30 AM - 8:00 AM

Vacation

December 28, 2001

Friday

7:30 AM - 8:00 AM

Vacation

December 29, 2001

Saturday

7:30 AM - 8:00 AM

Vacation

December 30, 2001

Sunday

7:30 AM - 8:00 AM

Vacation

December 31, 2001

Monday

7:30 AM - 8:00 AM

Vacation